



CITY OF LONDON

**Summary Budget
2016/17**

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**Summary Budget
By
Chief Officer**

CHIEF OFFICER SUMMARY

CHIEF OFFICER SUMMARY	2015/16 Latest Approved Budget £'000	2016/17 Original Budget		
		Local Risk £'000	Central Risk and Recharges £'000	Total £'000
Chamberlain	(28,352)	20,337	(59,479)	(39,142)
City Surveyor	(82,531)	36,943	(120,613)	(83,670)
Commissioner of Police	67,430	52,059	4,688	56,747
Comptroller and City Solicitor	0	2,897	(2,897)	0
Director of the Built Environment	23,740	15,819	8,268	24,087
Director of Community and Children's Services *	15,849	6,637	8,839	15,476
Director of Culture, Heritage and Libraries	21,845	8,384	12,794	21,178
Director of Markets and Consumer Services	3,729	3,412	(1,168)	2,244
Director of Open Spaces	14,726	10,347	3,727	14,074
Head, City of London School	1,416	799	634	1,433
Headmaster, City of London Freeman's School	1,886	60	1,719	1,779
Headmistress, City of London School for Girls	647	155	475	630
Managing Director, Barbican Centre	24,634	16,909	7,773	24,682
Principal, Guildhall School of Music and Drama	10,334	5,479	4,630	10,109
Private Secretary and Chief of Staff to the Lord Mayor	3,328	2,381	911	3,292
Remembrancer	6,463	701	6,110	6,811
Town Clerk	37,625	16,052	20,783	36,835
Total Fund Analysis	122,769	199,371	(102,806)	96,565

() = Income

* Includes the HRA

CHAMBERLAIN

SERVICE OVERVIEW

SUPPORTING THE FINANCE COMMITTEE

The Chamberlain supports the Finance Committee to undertake a critical role in the administration and management of the City's finances through:-

- (a) ensuring effective arrangements are made for the proper administration of the City Corporation's financial affairs;
- (b) considering the annual budget of the several committees, to ascertain that they are within the resources allocated, are applied to the policies for which those resources were allocated and represent value for money in the achievement of those policies;
- (c) determining annually with the Resource Allocation Sub-Committee, the appropriate performance return benchmarks for the City's and Bridge House Estates;
- (d) obtaining value for money in all aspects of the City of London Corporation's activities;
- (e) monitoring performance against individual Departmental Business Plans and bringing about improvements in performance;
- (f) overseeing the City of London Corporation's approved list of contractors and consultants;
- (g) dealing with requests for grants for charitable purposes from funds under the Committee's control, including the City of London Corporation Combined Relief of Poverty Charity (registered charity no. 1073660) and the City Educational Trust (registered charity no. 290840), allowances, expenses, insurance, business travel, treasure trove and Trophy Tax;
- (h) making recommendations to the Court of Common Council in respect of: the Audited Accounts, the Annual Budget and to recommend the Non-Domestic Rate and Council Tax to be levied and to present the capital programme and make recommendations as to its financing; and the appointment of the Chamberlain;
- (i) strategies and initiatives in relation to energy;
- (j) developing and implementing IS strategies to support the business needs of the City of London Corporation;
- (k) overseeing the effective and sustainable management of the City of London Corporation's operational assets to help deliver strategic priorities and service needs.

The Finance Committee also oversees a number of services/activities that are managed by the Chamberlain as outlined below.

CITY FUND

Cost of Collection

The Cost of Collection reflects the expenditure incurred in the administration and collection of the Non-Domestic Rates and the Council Tax. As of the 4th October 2014 this became a fully in-house service after the contract with Liberata (UK) Ltd expired.

Corporate and Democratic Core

In order to comply with the Chartered Institute of Public Finance's Service Reporting Code of Practice, certain costs are defined as "Corporate and Democratic Core" and do not form an overhead upon other services. These include the costs of support provided to Members by both central and service departments, external audit, treasury management and the resulting investment income, and an apportionment of Guildhall Complex premises costs.

Levies, Grants and Subscriptions

The Middle and Inner Temples are local precepting authorities on the City and issue precepts to provide some services in their areas. These local precepts are borne solely by council taxpayers in the Temples but they receive a compensating adjustment for those services that are provided elsewhere in the City by the City of London Corporation so that council tax in the Temples is the same as in the rest of the City.

The City of London Corporation is required to pay levies to the Inner London Probation Service, Lea Valley Partnership, the Environment Agency and the London Pension Fund Authority. Government grant is received on the loan charges relating to the capital expended by the City on the courts at No. 1 Queen Victoria Street.

Contingencies and Miscellaneous

The major budget line is for Contingencies. These are either general in nature for unforeseen items or for specific purposes where the level of expenditure, if any, is contingent upon the particular circumstances. The use of most of these contingencies is at the discretion of the Finance Committee, with requests being considered on a case by case basis.

Contributions to the Crossrail Reserve in lieu of interest are included in this division of service as is the element of the rent which is not being met from the City Police's budget for premises at 21 New Street.

Also included are support service costs associated with providing the City Fund activities overseen by the Finance Committee (which are separate to Corporate and Democratic Core costs) - apart from the Cost of Collection which is attributed separately.

Corporate Financing

Under the current system of capital accounting for local authorities, the City applies a capital charge to reflect its use of capital assets. This is generally comprised of a charge for depreciation based on the value of the asset. However, in order to avoid this accounting charge to services generating a real cost to the City Fund, the charge is offset by a contra entry within the Corporate Financing account.

The type of expenditure which can be classified as capital is dictated by statute. Consequently, certain schemes (related mainly to major repair and maintenance works to existing assets) may not be classified as capital, and must therefore be charged to revenue. These schemes have been designated 'Supplementary Revenue Projects', and this account includes the budget for approved projects and a provision for the indicative costs of projects awaiting evaluation. When the actual costs have been incurred they will be reflected in the accounts of the relevant service with the associated budget also being transferred

This account also bears the cost of any part of the City Fund's capital expenditure financed from revenue for the year, partially offset by a transfer from earmarked reserves, predominately the On-Street Parking Reserve, which is used to fund a range of transport related activities.

CITY'S CASH

Corporate and Democratic Core

In order to maintain broad consistency with the City Fund, certain costs have been defined as "Corporate and Democratic Core" and do not form an overhead upon other services. These include the costs of support provided to Members by both central and service departments, City's Cash external auditor's fees, treasury management and the income from investments and interest on cash balances, and an apportionment of Guildhall Complex premises costs.

Grants, Contingencies and Corporate Expenses

These estimates include a provision for grants, the City's Cash contingencies and a voluntary contribution towards the premises related costs of the Magistrates Court at 1 Queen Victoria Street.

Support service costs associated with providing most of the City's Cash activities overseen by the Finance Committee (which are separate to Corporate and Democratic Core costs) are included within this division of service.

Chamberlain's Court

The main duties of the Chamberlain's Court include assisting the Chamberlain to admit persons to the Freedom of the City; to help in the formation of new Livery Companies; and to maintain the Mansion House Plate Inventory.

Gresham - City Moiety

This includes the City's share of the income from the Royal Exchange, 89/91 Gresham Street and Gresham House annuity. It also shows the City's share of the expenses of running the Gresham Estate.

Gresham - Discretionary Expenditure

This principally consists of the grant to Gresham College, the non-mandatory elements of the Lecturer's fees, and administrative costs.

Corporate Financing

Includes depreciation charges in relation to a number of corporate assets such as the City's cash share of systems and the Guildhall Complex.

Whilst the statutory definition of capital expenditure under the Local Government Act 2003 applies only to City Fund activities, a consistent approach has been adopted across all services and certain City's Cash schemes have been designated 'Supplementary Revenue Projects'. Consequently, a budget for approved supplementary revenue projects and a provision for the indicative costs of projects awaiting evaluation are included. When the actual costs have been incurred they will be reflected in the accounts of the relevant service with the associated budget also being transferred.

This division of service also includes any profits on the sale of assets.

BRIDGE HOUSE ESTATES

Corporate and Democratic Core

Items budgeted for under this division of service comprise the following:

- fees for investment management, external audit and the cost of designing and printing the annual report
- income from managed investments and interest on cash balances
- corporate and democratic core costs, charged by central departments in respect of the Bridge House Estate Fund, and an apportionment of Guildhall Complex premises costs
- corporate and democratic core costs apportioned from other Bridge House Estates Committees
- support services costs for the Bridge House Estates activities overseen by the Finance Committee
- Bridge House Estates contingencies.

GUILDHALL ADMINISTRATION

Within Guildhall Administration the Chamberlain's Department provides a wide range of financial and IT services. The department is organised into the Financial Services Division, Information Technology Division, City Procurement and Internal Audit.

The work of the department (except for Cost of Collection and the Chamberlain's Court which are summarised in the notes above) are explained below.

Financial Services Division

The range of services provided by the Financial Services Division:-

- revenue and capital budget preparation and financing
- budget monitoring and financial advice
- accounting and final accounts
- business partnering
- financial investment and cash management
- financial planning and technical analysis
- VAT/tax planning
- banking
- capital project appraisal
- financial appraisal of organisations
- Oracle System Team
- revenue collection
- support to corporate governance
- internal audit
- payroll and pension

Insurance

Part of the Financial Services Division but included in a separate cost centre, the Insurance Section is responsible for undertaking risk assessments and securing the required insurance cover.

City Procurement

City Procurement is a key component in the transformation of how the City procures and pays for the goods and services it needs. City Procurement is responsible for the full requisition to pay cycle, and covers the functions of Category Management, Policy and Compliance, Accounts Payable, Sourcing, Procurement Operations and key Supplier Performance monitoring.

Information Technology Division

Following the partnership with Agilisys which began in August 2013 the role of the Information Systems Division of the Chamberlain's Department has changed from a provider to a commissioner of services. The role of the IT Division is now:-

- to manage the delivery of services provided by our suppliers;
- adding value through understanding our customers and the City of London, ensuring requirements are delivered;
- exploring new technology and innovation to maintain a leading edge in technology on behalf of the City of London; and
- working with key stakeholders to drive and enable transformational change within the Corporation.

CHAMBERLAIN

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,686	Cost of Collection	1,900	(164)	1,736
67	Chamberlain's Court	206	(138)	68
8,147	General	8,141	0	8,141
2,435	CLPS	2,299	0	2,299
277	Insurances	285	0	285
7,983	Information Systems	7,941	(134)	7,807
1	Chaplain - General Purposes Committee of Alderman	1	0	1
20,596	Total Local Risk	20,773	(436)	20,337
	Fund Analysis			
1,686	City Fund	1,900	(164)	1,736
68	City's Cash	207	(138)	69
1,754		2,107	(302)	1,805
18,842	Guildhall Admin	18,666	(134)	18,532
20,596	Total Fund Analysis	20,773	(436)	20,337
	Central Risk and Recharges			
14,374	Corporate Financing	15,811	(14,064)	1,747
8,016	External Audit, Investment Management Fees Etc.	9,508	(245)	9,263
(42,576)	Investment / Interest	0	(42,685)	(42,685)
(1,482)	Cost of Collection Allowance	247	(1,729)	(1,482)
(1,151)	Levies, Grants and Subscriptions	572	(1,961)	(1,389)
3,226	Contingencies	5,758	0	5,758
79	Gresham Estate	628	(549)	79
11,573	Insurances	15,190	(2,844)	12,346
3,145	Transfer to Reserves	2,260	0	2,260
(4,796)	Total Central Risk	49,974	(64,077)	(14,103)
	Recharges			
12,586	Recharges from other services	12,151	0	12,151
(56,738)	Recharges to other services	0	(57,527)	(57,527)
(48,948)	Total Central Risk and Recharges	62,125	(121,604)	(59,479)
	Fund Analysis			
(8,018)	City Fund	20,844	(38,236)	(17,392)
(11,744)	City's Cash	16,599	(29,702)	(13,103)
(10,344)	Bridge House Estates	7,600	(18,052)	(10,452)
(30,106)		45,043	(85,990)	(40,947)
(18,842)	Guildhall Admin	17,082	(35,614)	(18,532)
(48,948)	Total Fund Analysis	62,125	(121,604)	(59,479)
(28,352)	Grand Total	82,898	(122,040)	(39,142)

CHAMBERLAIN

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	14,735	39	14,774
	Premises Related Expenses	0	16,285	16,285
	Transport	14	76	90
	Supplies and Services	6,024	10,653	16,677
	Third Party Expenses	0	570	570
	Transfer Payments	0	247	247
	Capital Expenditure	0	14,076	14,076
	Transfer to Reserves	0	2,260	2,260
	Contingencies	0	5,768	5,768
	Recharges	0	12,151	12,151
	Total Expenditure	20,773	62,125	82,898
Income	Government Grants	(44)	(3,689)	(3,733)
	Other Grants and Reimbursements	0	(1,316)	(1,316)
	Customer and Client Receipts	(392)	(8,871)	(9,263)
	Investments	0	(42,686)	(42,686)
	Transfer from Reserve	0	(7,515)	(7,515)
	Recharges	0	(57,527)	(57,527)
	Total Income	(436)	(121,604)	(122,040)
Net Expenditure / (Income)	20,337	(59,479)	(39,142)	

CITY SURVEYOR

SERVICE OVERVIEW

City Fund Estate - History and legal powers

The City Fund Estate is an extensive portfolio of commercial properties, mainly offices, located in the City of London or in its immediate borders. The properties are mainly held for planning and development purposes and form part of the City's local authority assets.

The City Fund Estate came into being following the purchase of land and buildings for comprehensive redevelopment after World War II, under the provisions of the Town and Country Planning Acts, and to a lesser extent under the provisions of the Highways Acts. More recently some purchases have been made under different powers including notably a number of buildings within and without the City that were purchased using Local Government Act 2000 powers.

The City Fund Estate has acquired some very strong characteristics through time, related to its geographical concentration within the City of London, its sectoral concentration on offices, and its historical assembly meaning that the majority of the properties were originally developed during the late 1950's and 1960's under the terms of standard restrictive fixed income ground leases. These buildings have largely been subject to redevelopment in the previous recent development cycles, or are now approaching the end of their economic life.

There is a reasonable current balance in terms of value and income between ground leased and directly held properties, with many significant assets in the latter category the result of the Estate buying in its own ground leases to promote redevelopment or other strategic objectives. The acquisition of properties outside the City has also meant further rebalancing toward directly managed assets. Over ten such properties have been purchased under Local Government Act Powers for inclusion on the Strategic Property Estate. There are 92 properties in the main City Fund Estate portfolio including those held in the "Crossrail" Fund.

A ten year strategy for the City Fund investment properties was approved in February 2013 and was last reviewed in January 2015.

The strategy included six Strategic Objectives

- As an overriding principle to ensure that the Fund continues to be used as a tool for implementing the City Corporation's Vision for the City.
- To maintain and maximise rental income from the Fund and to endeavour to secure rental income growth at least in line with inflation.
- After excluding the Long Lease assets, to outperform the City Offices Benchmark for Income Return on an annual basis.
- To outperform the City Offices Benchmark in terms of Total Return on a rolling five year basis.
- To seek an acceptable balance in portfolio risk terms between properties fulfilling strategic and investment criteria.
- To comply with the Asset Realisation demands of the Capital Programme by having properties ready for disposal as required.

Progress has been made to meet all these objectives including implementation of a disposals programme to satisfy the Crossrail payments and a review of the property strategies for all assets.

As an overriding theme the properties are managed to enable the City as landowner to help ensure the availability of land and buildings in the City and its immediate environs for City businesses.

Service Objectives

The City Fund property portfolio has grown out of the City's historic role to secure comprehensive redevelopment in the City and actively contributes towards the City's policies for the continued redevelopment and enhancement of the City, now encapsulated in the City Together Strategy with its World Class City theme, and its priorities of promoting the City's competitive position and making sure suitable office floorspace is available for business.

City Fund includes holdings on the Strategic Property Estate in the neighbouring City fringe boroughs, acquired both for protecting large sites for City businesses and to promote flexible accommodation for small and medium enterprises.

Services Provided

The capital value of the Estate as at March 2015 was some £956.3m (excluding the Strategic Property Estate).

In the year to March 2015 the City Fund achieved a total return of 17.7% as measured by the Investment Property Databank (IPD). A new benchmark, Greater London Properties including Owner Occupied, was introduced to bring the City Fund in line with the other City Investment Funds. The City Fund underperformed the 22.6% Benchmark return but was ahead of the IPD Universe total return of 17.4%.

Services Provided

The IPD monitored portfolio comprises the following: -

Properties let on full repairing and insuring leases -	14
Directly managed properties let at rack rents -	11
Properties with fixed income -	13
Properties with geared income -	50
Developments -	6
Sub Total	94
Strategic Properties	12
Total	106

The IPD return for the Estate annualised over the last 5 years is 12.6% compared to its Benchmark of 14.9% and the IPD Universe benchmark of 10.4%. Over 10 years the average return of the Estate has been some 10.4% ahead of both the Benchmark (9.6%) and IPD Universe (6.3%)

The current 2015/16 annual income for the City Fund Estate excluding the Strategic Property Estate is expected to be around £37.45m.

Significant current projects include:

- St Alphege House (now London Wall Place). Planning Permission has been obtained for a scheme of some 500,000 sq.ft (net) in two buildings, predominantly offices, with a small amount of retail. Hammerson assigned their option agreement to Brookfield and Oxford Properties (Brookfield) in July 2012 who then exercised the option with some £22.25m being paid as part of the agreed site price for a new ground lease. Demolition of the existing buildings commenced in October 2013. Schroder's signed a pre let on the larger building of some 300,000 sq.ft. in December 2013. A further payment of £21.9m was received by the City on 16th September 2014 when Brookfield started construction. This is the final tranche of the Site payments, totalling to some £49m.

The buildings are due for completion by March 2017. The City currently receive an income of £125,000 pa, which should step up to £1.5m p.a. when the buildings are fully income producing. This assumes a buy down by the developer of the ground rent gearing to 5% subject to the payment of a premium of about £13m.

- International House (now Creechurch Place). Helical Bar obtained a revised Planning Permission for some 275,000 sq.ft. (net). Helical Bar have completed demolition of the existing buildings and have obtained funding from HOOPP(Healthcare of Ontario Pension Plan). They have commenced construction on a speculative basis with completion due by Q4 2016. The City currently receives £50,000 pa, which could rise to £783,000 pa once the building is fully let and income producing. The developers paid the City a £21m premium for the head lease interest.
- 12-14 New Fetter Lane. This is a development by Great Portland Estates (GPE) of 140,000 sq.ft [net] of offices. GPE have secured Bird and Bird (solicitors) as a pre-let tenant. A new long lease at a ground rent gearing has now been granted. Completion of the building is expected in December 2015.

The City currently receive £40,000 pa which will rise to £475,000 pa when the scheme is fully income producing.

- 100 Cheapside: Practical completion was obtained in November 2014. The City of London has retained a 25% interest in this project through a joint venture with development partners, CarVal and Orion and they appointed Skanska to construct this 100,000 sq.ft. office scheme. The City Fund Estate has retained the Freehold. The sale of the long leasehold interest in the building to Standard Life Investments has just been completed. They will acquire the building with vacant possession on completion of construction for a net sales price of some £96 million. The City will receive a payment of some £39 million in respect of its 25% stake, which will go towards the Crossrail fund.

The City will also collect a ground rent of 7% of rents receivable once let and income producing, which will amount to some £420,000 p.a.

Leadenhall Market

Leadenhall Market is managed as part of the City Fund.

The objective is to ensure that Leadenhall Market and its environs are maintained and managed efficiently to produce an improved tenant mix which will result in a more attractive offer, higher footfall and ultimately higher income and value for the City of London Corporation

It is regarded as one of the City's main shopping centres and a number of initiatives have been implemented to help maintain its position against new competing retail developments in the City. The market is almost fully let in 50 units including fashion retailers, food outlets, restaurants, wine bars and retailers gift shops and offices with a rent roll of £2.3m a year.

Considerable efforts are made to raise awareness of the Market with events including a St George's Week, Music Festivals, Art Fairs and Fashion Show. The Market attracts interest for film location work for advertisements, documentaries and television programmes and has been used as part of the route for events such as the Olympic Marathons, Free Cycle and BUPA 10 K.

City's Estate - History and legal powers

City's Estate is an extensive portfolio, most held freehold, of offices, shops, industrial warehouses and other commercial properties. The current annual rental income projection including strategic properties for 2015/16 is £46.575m and this forecast suggests that total rent will rise to an estimated £51.357 million by 2018/19.

The properties are principally located in the City, the West End, Bloomsbury and Islington and have been acquired over many centuries as a result of acquisitions, gifts and bequests. However, the most important holding is in respect of the City Lands – the wastelands, commons, filled water courses and a girdle of ground 16ft. wide within the City walls which was confirmed in the City's ownership under a charter of Henry VI in 1444.

Much of the land outside the City's boundaries was originally acquired as relatively large parcels of undeveloped land before the growth of London but all of these have now been developed.

Originally, developments were by way of ground lease but with the passage of time the portfolio has become more diverse with some taken back into direct management and some have been developed.

The Estate includes an extensive portfolio of freeholds on the Conduit Mead Estate (New Bond Street, part of Oxford Street, South Molton Street etc.) much of it subject to leases for 2000 years.

City's Estate now includes holdings on the Strategic Property Estate in the neighbouring City fringe boroughs, acquired both for protecting large sites for City businesses and to promote flexible accommodation for small and medium enterprises.

Service Objectives

The overriding objective is the maximisation of income and total performance (capital and revenue combined) as externally measured.

The portfolio is wholly located in Central London and naturally lacks the diversity found in modern property investment portfolios acquired purely for performance.

It is, however, the most diverse of the City Corporation's three main property portfolios in terms of usage and sub-locations and contains a reasonably large retail element by virtue of its West End and Bloomsbury holdings.

Vacancy rates across the directly managed buildings have generally been kept below 5%, excepting properties held for development purposes. This continues to be closely monitored.

A revised strategy for the City's Estate was approved in January 2013. There are now two strategic objectives; to maximise rental income and to outperform the IPD All London Benchmark for total return. The general policy for the portfolio continues to have an emphasis upon the retention and development of the existing portfolio rather than the acquisition of new investments. Suitable opportunities to release capital funds for higher return reinvestment in properties in or around the existing holdings continue to be explored possibly through the buy-down of highly geared rents, but the retention where appropriate of the Estate's secure base of ground lease income is also an important objective.

Services Provided

The IPD monitored portfolio comprises the following: -	
Properties let on full repairing and insuring leases –	33
Directly managed properties let at rack rents –	47
Modern ground rents with regular reviews –	44
Older ground rents without review –	13
Development -	1
Sub Total	138
Non IPD properties	16
Strategic Properties (excl Shoreditch licences)	4
Total	158

Since 1993, the portfolio has been managed for performance as measured externally by IPD. In the year to March 2015 the portfolio achieved a total return of 21.9%, compared to its benchmark (London properties including owner occupied) of 22.6% and the IPD Universe of 17.5%

Over a five year annualised period the Estate return was 17.6% compared to its benchmark of 14.9% and the IPD Universe return of 10.5%.

The performance of all City's Estate investment properties is measured except for the General and Annexe markets at Smithfield, commercial offices within Smithfield Market, premises forming the structure of Holborn Viaduct, and properties forming the Gresham Estate, which is jointly owned with the Mercers.

Where possible, old ground leases with fixed rents have been restructured to a modern geared rent basis, thereby significantly increasing rental income, often generating a capital payment and substantially enhancing total performance. These are often linked to redevelopment by the head-lessee. For example, the old ground leases in Mark Lane have recently been restructured in this way.

The Estate continues to pursue direct development opportunities where appropriate, from the refurbishment of individual floors to full building refurbishments, funded from the City's Estate Designated Sales Pool. Within the last two years major refurbishments have included 85 Gresham Street, EC2, 35/37 Alfred Place, WC1 and two office floors at Glen House, 200/208 Tottenham Court Road, W1. The refurbishment of an industrial unit at 42 North Road, N7 reached practical completion in February 2015. All these properties have since been let, securing future income for the portfolio.

Bridge House Estates – History and legal powers

Over the centuries a large number of properties have been granted to the City by "charitable and well disposed persons" and the income from these properties was used to maintain a bridge across the River Thames. The estates became known as the Bridge House Estates. Today the properties are concentrated largely in the City, particularly around Finsbury Circus, and in the London Borough of Southwark. A small commercial estate is still held in Lewisham. Within the City the properties are primarily offices, whilst in Southwark they comprise high quality offices close to the river and mixed secondary and tertiary properties beyond.

Many properties were originally developed on ground leases and a significant part of the portfolio is still held on that basis, albeit many have been restructured. However over the years, properties have been taken back into direct management as long leases expired. A number of redevelopment/refurbishment schemes have been identified that could be undertaken either by the City or a third party developer at some future date.

The Bridge House Estates investment properties are also subject to external performance measurement by Investment Property Databank Ltd (IPD). Annual gross rental income is presently estimated to be £20.639 m in 2015/16 but current rental estimates suggest this will rise to £24.838 million in 2019/20. The total return for the year ending March 2015 was 19.1% compared to its benchmark (London properties including owner occupied) of 22.6% and the IPD Universe of 17.5%. The fund has delivered annualised returns of 17.6% over a five year period compared to its benchmark of 14.9% and the Universe benchmark of 10.5%.

Property investments are identified for sale when the benefit to the portfolio could be maximised with the proceeds being credited to a pool for future re-investment in property. Opportunities to reinvest the pool monies in a manner maximising the return of the portfolio continue to be actively explored both through potential acquisitions in the wider market and developments. During 2014 the Fund made key acquisitions of head-leasehold interests at Candlewick House, EC4 and 30/34 and 35/38 New Bridge Street, EC3. The Fund is currently investing in its current portfolio by way a substantial refurbishment of 181 Queen Victoria Street, and in a restaurant/wine bar scheme adjacent to the Bridgemaster’s House at Tower Bridge.

Following the strategic decision to continue to manage 1/5 London Wall Buildings until at least 2022 (rather than undertake a redevelopment) vacant offices are being refurbished on a rolling basis. The refurbishment of the adjacent 23 Finsbury Circus is under evaluation. Colechurch House continues to be managed with the intention to vacate the property in 2016 to facilitate its redevelopment. It is the intention to jointly market a building agreement and ground lease with Southwark Council, who own the adjacent land, to facilitate a significant office development.

Services Provided

The IPD monitored portfolio comprises the following: -

Properties let on full repairing and insuring leases –	10
Directly managed properties let at rack rents –	16
Modern ground rents with regular reviews –	23
Older ground rents without review –	11
Developments -	1
Sub Total	61
Non IPD properties	10
Total	71

City Surveyor’s Department

The City Surveyor’s Department is primarily concerned with maximising the returns from the City investment property portfolios. It is also concerned with achieving efficiencies in the asset management of the City’s operational properties and has a major role delivering construction projects to both investment and operational portfolios. A further role is providing advice and services to the wider business and property communities in the Square Mile. It has a major strategic impact on the work and services of the Corporation.

The Investment Property Group acts as asset and facilities managers for all investment properties which extend to 311 properties and 1.51 million sq. metres. The group decides which to hold, which to enhance and which to sell based on strictly open market commercial criteria and Asset Management Strategies. In the case of the Strategic Property Estate and Leadenhall Market the policy objectives are more long term and acknowledge respectively the need for long term City growth and retail provision.

The City Property Advisory Team (CPAT) is a specialist unit of advisors serving City's businesses and the property industry. The team is a facilitator between City of London departments, the property industry, and the end users. It provides information on all properties and development opportunities available in the City as well as advice and support in overcoming problems in relocating to and delivering property development projects in the City of London.

The Corporate Property Group manages the asset management functions in relation to the City's operational properties which extend to 628 property assets and over 586,600 sq. metres gross internal area of building stock, excluding land holdings. It provides a range of professional property services to all City departments but also advises the Corporate Body in terms of asset review and efficiency levels. The Group additionally provides a wide range of Facilities services to Guildhall and Walbrook Wharf and the Corporate Energy Management and Sustainability

The Property Projects Group manages revenue and capital construction and property related projects on behalf of the Investment Property Group and Corporate Property Group as well as all the other Corporation departments. This complex range of services, projects and physical environments is hugely diverse and of high value – currently 80 live schemes with a combined value of c. £130m and the estimated capital spend over the next 3- 5 years is in excess of £330m over (an estimated) 100 plus projects (details provided in Appendix D).

Additionally The Plans & Research Team provides data for development projects, produces lease plans, 'right to buy's' for Barbican Estate. It carries out measured building surveys including registering over 34,000m² of highway land and City properties, undertakes historic research reports for streets & non-City properties, maintains a 'Terrier' and provides ownership plans, City maps, ward boundaries, polling station locations, pipeline and WiFi heat maps.

The Operations Group is responsible for managing facilities management services for all operational premises and for the contract management of Property related services (repairs and maintenance, minor works, security, cleaning and other facilities services). This includes a specialised Property Service Desk covering all investment and operational properties, a Revenue Projects Team and a Technical Advisory Service for both Facilities and Asset Managers. The group also has a wider corporate function relating to Health and Safety

The Business Performance Team drives continuous improvement by providing business planning, performance monitoring, risk management, emergency and business continuity planning, corporate as well as Energy Management compliance. Also provides data management support to property management professionals.

CITY SURVEYOR

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,871	City Fund Estate	4,534	(2,919)	1,615
323	Leadenhall Market	1,068	(665)	403
460	City Property Advisory Team	684	(215)	469
0	Cheapside Business Improvement District	451	(451)	0
3,206	City's Estate	7,617	(4,360)	3,257
8,354	Surveyor's Department	8,730	(525)	8,205
2,238	Bridge House Estates	5,623	(3,348)	2,275
23	Mayor's and City of London Court	107	(84)	23
1,024	Walbrook Wharf	1,023	(11)	1,012
90	Mayoralty and Shrievalty	91	0	91
8	Lower Thames Street - Roman Bath	8	0	8
6,480	Guildhall Administration	7,266	(570)	6,696
6	GP Aldermen - Works	6	0	6
9,992	Repairs and Maintenance Client Account	12,883	0	12,883
34,075	Total Local Risk	50,091	(13,148)	36,943
	Fund Analysis			
6,763	City Fund	11,756	(4,345)	7,411
17,452	City's Cash	22,989	(4,885)	18,104
2,370	Bridge House Estates	5,760	(3,348)	2,412
26,585		40,505	(12,578)	27,927
7,490	Guildhall Administration	9,586	(570)	9,016
34,075	Total Fund Analysis	50,091	(13,148)	36,943

	Central Risk			
(43,924)	City Fund Estate	55	(46,291)	(46,236)
(2,600)	Leadenhall Market	0	(2,467)	(2,467)
(26)	Crossrail	0	0	0
(50,144)	City's Estate	390	(52,506)	(52,116)
(336)	Surveyor's Department	39	(379)	(340)
(20,585)	Bridge House Estates	1,315	(21,269)	(19,954)
668	Walbrook Wharf	668	0	668
6	Mayoralty and Shrievalty	6	0	6
3,112	Guildhall Administration	3,119	0	3,119
(113,829)	Total Central Risk	5,592	(122,912)	(117,320)
	Recharges			
26,949	Recharges from other services	28,033	0	28,033
(29,726)	Recharges to other services	0	(31,326)	(31,326)
(116,606)	Total Central Risk and Recharges	33,625	(154,238)	(120,613)
	Fund Analysis			
(39,020)	City Fund	11,131	(51,560)	(40,429)
(52,650)	City's Cash	6,645	(61,062)	(54,417)
(17,446)	Bridge House Estates	4,518	(21,269)	(16,751)
(109,116)		22,294	(133,891)	(111,597)
(7,490)	Guildhall Administration	11,331	(20,347)	(9,016)
(116,606)	Total Fund Analysis	33,625	(154,238)	(120,613)
(82,531)	Grand Total	83,716	(167,386)	(83,670)

CITY SURVEYOR

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	13,724	0	13,724
	Premises Related Expenses	30,224	3,707	33,931
	Transport	64	0	64
	Supplies and Services	6,079	564	6,643
	Capital Expenditure	0	90	90
	Transfer to Reserves	0	1,231	1,231
	Recharges	0	28,033	28,033
	Total Expenditure	50,091	33,625	83,716
Income	Other Grants and Reimbursements	(973)	0	(973)
	Customer and Client Receipts	(12,175)	(122,532)	(134,707)
	Investment Income	0	(1)	(1)
	Capital Projects	0	(379)	(379)
	Recharges	0	(31,326)	(31,326)
	Total Income	(13,148)	(154,238)	(167,386)
	Net Expenditure / (Income)	36,943	(120,613)	(83,670)

COMMISSIONER OF POLICE

SERVICE OVERVIEW

HISTORY/LEGAL POWERS

The City of London Police was established by the City of London Police Act 1839. That Act in its amended form sets out the statutory basis of the Force and empowers the Common Council to direct the Commissioner to appoint a sufficient number of Constables to staff the Force. The Police Acts 1964 and 1996, together with the Police and Criminal Evidence Act 1984, the Police and Magistrates' Courts Act 1994 and the Police Reform Act 2002 constitute the principal statutes governing the Force today.

SERVICE OBJECTIVES

The current City of London Police's Vision is - "The relentless pursuit of excellence to deliver a world class service, staff, performance and reputation."

The City of London Police's mission is:

"To make the City of London safer by upholding the law fairly and firmly; preventing crime and antisocial behaviour; keeping the peace; protecting and reassuring the community; investigating crime and bringing offenders to justice."

The desired outcome is a City where residents, workers, visitors and businesses are safe and feel secure.

Both the Force's and the Police Authority's priorities are set out in its Policing Plan 2014-17. Whilst the plan covers a three-year period, it is reviewed annually to ensure it remains relevant to current and emerging priorities.

The plan takes account of the Home Secretary's national aims for policing, the needs identified by the police authority, the police force and views and information provided by the public.

SERVICES PROVIDED

The structure comprises 3 operational Directorates; Uniformed Policing, Crime Investigation and Economic Crime along with a central Intelligence and Information Directorate. In addition the Corporate Services and ACPO Directorates provide support to these core function areas.

The **Uniformed Policing Directorate** provides all aspects of 24/7 visible policing. Officers and staff provide response to calls from the public and proactive operations to reduce crime. Specialist officers provide roads policing support and with general police dog handlers work alongside their colleagues on each shift. Other officers provide specialist support including firearms officers and the Support Group (who specialise in public order policing). Community engagement is conducted through three streams concentrating on City residents, businesses and the street community.

The Intelligence & Information Directorate is the single co-ordination hub responsible for all intelligence and information management. It provides all contact management and is a point of contact for the initial reporting and despatch of officers to crimes and incidents. The Directorate is responsible for all command and control of deployable resources, tasking, operational & emergency planning and coordinating all calls for service. The Intelligence function is responsible for intelligence management and driving all intelligence led force tasking. The coordination via the hub, ensures that covert operations are sanctioned and managed correctly, in accordance with RIPA, and all resources deployed are proportionate and necessary. Surveillance and technical support units are managed within the intelligence structure.

The Directorate oversees information management and security, monitoring the network and protecting against any unlawful activity. It ensures the delivery and update in relation to the Police Computer and Databases, and the Automatic Number Plate Recognition systems.

The centralised nature of the Directorate ensures cohesive management of information and intelligence and has improved connectivity between the Directorates and their resources. It has led on technology and projects, delivering new systems for in car ANPR, Stakeholder Engagement and Mobile Working. It aims to ensure that the Force is meeting its strategic plans, emerging issues and events, addressing the greatest risks and threats posed to the City of London, along with delivering a first class service to its communities.

The **Crime Investigation Directorate** and the **Economic Crime Directorate** operate as an area responsible for the management and investigation of volume and serious crimes. The Directorates have worked together to create two brigaded functions achieving efficiencies in both costs and service delivery. These are the establishment of a combined Administration of Justice and Fraud Case Support Unit, capable of managing prosecutions from minor road traffic offences through to serious and organised crime, and a Digital Forensics Team within the Force's Forensic Services Department; providing greater resilience to areas of increasing demand.

Additionally within the Crime Directorate sits the Special Branch and Counter Terrorism Unit who manage the ongoing and emerging threat through an established national network of counter terrorism partners.

The Economic Crime Directorate continues to support the Force's strategic aim of increasing its resources available to fight fraud through sponsored partnerships – with both public and private sector bodies.

In 2014/15 the Economic Crime Directorate assumed responsibility for the Government's Action Fraud service. This brings together, the National Fraud Intelligence Bureau (NFIB) with the UK's central mechanism for reporting fraud and cyber crime.

The **Corporate Services Directorate** is responsible for providing key support and resource provision services to the Force, which includes Human Resources, (including Learning & Development and the shared Occupational Health service, which also includes Welfare service provision, with the City of London), Financial Services, Accommodation and Facilities Management, and fleet.

The **ACPO Chief Officer Directorate** comprises Strategic Development, Professional Standards and the Corporate Programmes Departments. The Directorate manages key stakeholder relationships with the Home Office and Her Majesty's Inspectorate of Constabularies, amongst others. It co-ordinates the planning, risk management and development for strategic direction and change within the Force. Linked with this, the three departments assist Directorates with monitoring and supporting performance delivery, standards and other activity across the organisation. During 2016-17, these Departments will continue to lead on the implementation and embedding of the City Futures programme to realise ongoing transformational change within the Force.

COMMISSIONER OF POLICE

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
62,807	City of London Police	102,687	(50,628)	52,059
62,807	Total Local Risk	102,687	(50,628)	52,059
	Fund Analysis			
62,807	City Fund	102,687	(50,628)	52,059
62,807	Total Fund Analysis	102,687	(50,628)	52,059

	Central Risk			
1,000	City of London Police	1,000	0	1,000
1,000	Total Central Risk	1,000	0	1,000
	Recharges			
7,332	Recharges from other services	6,792		6,792
(3,709)	Recharges to other services		(3,104)	(3,104)
4,623	Total Central Risk and Recharges	7,792	(3,104)	4,688
	Fund Analysis			
4,623	City Fund	7,792	(3,104)	4,688
4,623	Total Fund Analysis	7,792	(3,104)	4,688
67,430	Grand Total	110,479	(53,732)	56,747

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	78,744		78,744
	Premises Related Expenses	3,118		3,118
	Transport	1,318		1,318
	Supplies and Services	12,489		12,489
	Third Party Expenses	7,018		7,018
	Transfer to Reserves			0
	Capital Projects		1,000	1,000
	Recharges		6,792	6,792
	Total Expenditure	102,687	7,792	110,479
Income	Government Grants	(36,291)		(36,291)
	Other Grants and Reimbursements	(13,255)		(13,255)
	Customer and Client Receipts	(1,082)		(1,082)
	Transfer from Reserves			0
	Recharges		(3,104)	(3,104)
	Total Income	(50,628)	(3,104)	(53,732)
	Net Expenditure	52,059	4,688	56,747

COMPTROLLER AND CITY SOLICITOR

SERVICE OVERVIEW

The Comptroller & City Solicitor is responsible for providing all legal services required by the City. This includes providing legal advice to Committees, Departments of the City, to the Commissioner of Police for the City, and to other organisations for whom the Comptroller & City Solicitor is required to act as legal adviser (e.g. the Museum of London). The office deals with important high profile matters such as several major City property developments schemes, issues relating to the City's Markets and Open Spaces, advice on elections and planning, and matters affecting the public realm and well-being of those who live and work in the City.

The Comptroller also advises London Councils, the three Academies, Wembley National Stadium Trust and is a member of the City's Summit Group. He is lead officer for the Sickness Absence Review Group and Project Sponsor for the Demand Management initiative.

The legal department is divided into four divisions, namely:-

Contracts and Litigation Division

This division deals with all aspects of contract preparation including, data sharing, funding (e.g. Police National Lead Force) international theatre and art exhibitions, intellectual property including disputes, licensing and publishing; complex procurement including the new collaborative procurement and framework agreements; civil litigation including debt collection, squatters, housing repossessions and homelessness, insolvencies and winding up actions; employment law, discrimination and TUPE; local authority prosecutions and licensing, Judicial Reviews, inquests, Proceeds of Crime Act recovery and child care actions.

Property Division

This division deals with all aspects of property work, including high profile commercial developments, the grant and taking of leases, sales and purchases, property management matters, housing issues, residential conveyancing, open spaces, and other legal matters concerning property. Their work particularly helps the City to maximise capital receipts and income from property assets which is very important particularly at this time.

Public & Corporate Law Division

The Public & Corporate Law Division deals with planning law, highways, open spaces, charity law and trusts (including provision of legal advice to the City Bridge Trust), information law, corporate/constitutional issues, ecclesiastical law, electoral law, advice on economic development issues, advice to London Councils and to the three City of London Academies.

Office Services Division

This division deals with some HR related matters, finance, commercial rent collection, IT development, procurement, information management, risk management, quality assurance and secretarial services.

Performance

The legal department supports the City's Vision, Strategic Aims and Policy Priorities through its business plan which contains short and long-term objectives together with performance indicators. The department holds the Law Society's quality mark 'LEXCEL'.

The most important process to monitor the performance of the C&CS is the feedback from the annual Client Care Survey which is circulated to all Chairmen of Committees and all departments. The results from the December 2014 survey were very positive and 100% of Chairmen who responded to the survey thought that overall, the legal service was either 'Very Good' or 'Good'. Departmentally, 100% of client departments, who responded to the survey, indicated that the C&CS provided a 'Quality Service' with an average 'Strongly Agree' or 'Agree' satisfaction rating of 97.3% across 9 different factors. A further survey will be conducted in early 2016.

Comptroller & City Solicitor - Performance Indicators (2014/2015)

PI 1	Responses of chairmen of committee to the client care survey give 'very good ' or 'good' overall service' rating	Target 98% <i>(Achieved 100%- Jan 2015 – 2% above target). 2015 figures due Feb 2016</i>
PI 2	Responses of departments to the client care survey give a 'high quality service' rating	Target 98% <i>(Achieved 100%- Jan 2015 – 2% above target). 2015 figures due Feb 2016</i>
PI 3	Responses of departments to the client care survey give a 'staff keep you well informed' rating	Target 93% <i>(Achieved 92%- Jan 2015 – 1% below target). 2015 figures due Feb 2016</i>
PI 4	Justified complaints against total caseload	Target – maximum of 5 per annum <i>(Achieved – 1 complaint received – settled at 1st stage – complaint not upheld)</i>
PI 5	Maintain LEXCEL accreditation	Target – Re-accreditation <i>(Achieved June 2015)</i>
PI 6	File reviews completed in a timely fashion	Target - 90% within one month <i>(Achieved 75% - 15% below target)</i>
PI 7	Inactivity on live files in 6 months	Target – Not more than 15% <i>(Achieved 11.25% Q2 – 3.75% above target)</i>
PI 8	Inactivity on live files in 3 months	Target – Not more than 20% <i>(Achieved 23% Q2 – 3% below target)</i>
PI 9	Individual chargeable hours target	Target 100% <i>(Achieved 107% – 7% above target)</i>
PI 10	Effectively managing short term sickness absence	Target – Below City average <i>(Achieved – 0.23 days below corporate short term sickness absence target)</i>
PI 11	Pay invoices equal or better than City average – monitored monthly Note: a major part of the process to pay invoices is undertaken by the CLPS. PI's relate to the processes undertaken by the C&CS.	Target - Within 30 days - City target 98% - <i>(Achieved – average 96%)</i> Target - Small Business – within 10 days <i>(Achieved – average 83%)</i>

COMPTROLLER AND CITY SOLICITOR

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
3,132	Comptroller and City Solicitor	3,729	(832)	2,897
3,132	Total Local Risk	3,729	(832)	2,897
	Fund Analysis			
3,132	Guildhall Admin	3,729	(832)	2,897
3,132	Total Fund Analysis	3,729	(832)	2,897

	Central Risk			
(200)	Comptroller and City Solicitor	0	(200)	(200)
(200)	Total Central Risk	0	(200)	(200)
	Recharges			
449	Recharges from other services	473	0	473
(3,381)	Recharges to other services	0	(3,170)	(3,170)
(3,132)	Total Central Risk and Recharges	473	(3,370)	(2,897)
	Fund Analysis			
(3,132)	Guildhall Admin	473	(3,370)	(2,897)
(3,132)	Total Fund Analysis	473	(3,370)	(2,897)

0	Grand Total	4,202	(4,202)	0
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	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	3,519	0	3,519
	Transport	2	0	2
	Supplies and Services	207	0	207
	Contingencies	1	0	1
	Recharges	0	473	473
	Total Expenditure	3,729	473	4,202
Income	Customer and Client Receipts	(832)	(200)	(1,032)
	Recharges	0	(3,170)	(3,170)
	Total Income	(832)	(3,370)	(4,202)
	Net Expenditure	2,897	(2,897)	0

DIRECTOR OF THE BUILT ENVIRONMENT

SERVICE OVERVIEW

City Fund

Planning and Transportation Committee

Town Planning

The Development Division is responsible for considering development proposals, enforcement and the conservation and enhancement of the City's heritage assets. It encourages accommodation for high quality offices to help maintain the City's role as the world's leading international financial and business centre and supports the provision of housing, retailing, leisure, tourism and other uses to address the evolving needs of the future City. The division undertakes the corporate aspects of administering, negotiating and monitoring Section 106 planning obligations and Community Infrastructure Levy.

Policy and Performance

The Policy and Performance Division produces the spatial planning strategy and policies for the City of London taking account of the needs of the future City. It liaises with other parties to influence the national and London-wide planning policy context. The Division also plays a key role in collecting, analysing and providing planning information throughout the City Corporation to inform policy formulation and decision making. It maintains the Local Land Charges Register, maintains corporate referencing systems including the Land & Property Gazetteer, and carries out the City Corporation's street naming & numbering duties. The Division also includes the Corporate Geographical Information System Team that is promoting greater corporate sharing of spatial data.

District Surveyor

The District Surveyor's section exercises the Corporation's statutory powers relating to Building Regulations and Dangerous Structures. It also provides advice during the conception and design stages of work, to ensure the Building Acts are satisfied and the Corporation's commitment to the protection and conservation of Listed Buildings is maintained.

The District surveyors have expanded to include the Civil Engineering team who manage all the Highway Structures within the City, but also provide advice protecting the City's interest from Major Infrastructure projects. The team are also responsible for the City's Reservoirs and advise colleagues on a range of structures in our Open Spaces. The teams will also be looking at better ways of working together over the next couple of years.

Transportation and Public Realm

The Transportation and Public Realm covers a wide remit. Transport related responsibilities include advising the Corporation on strategic transport issues affecting the City, monitoring the use of the transport infrastructure and promoting safer streets through the identification and delivery of traffic management schemes combined with an education programme directed to both road users and pedestrians.

The responsibilities for the Public Realm are also broad and include Waste Management, Street Cleansing and the provision of public conveniences. These duties are supported by a team of Street Environment Officers, responsible for monitoring the streets and taking enforcement action where necessary and these services are overseen by the Port Health and Environmental Services Committee. Public Realm responsibilities also extend to working with the City's various communities (especially the business community) to develop and deliver, on an annual basis, a multimillion pound programme of Environmental Enhancement Schemes which seek to improve accessibility and enhance the environmental quality of the City's streets and open spaces.

The delivery of the extensive programme of Street Enhancement schemes and Road Safety projects is delivered through the Division's Highways Management Group. This team works to finalise the detailed technical design of schemes and manage delivery through the City's contractors. This same team is responsible for coordinating all street works in the City balancing these requirements with their management of planned events (such as preparation for the Lord Mayor's Show), and the issuing of Hoardings and Scaffolding licences as well as authorising temporary road closures. This team is also responsible for the repair, maintenance and reconstruction of streets, signage, street furniture and provision of street lighting.

Finally the division is responsible for managing all the City Corporation's car parks and the enforcement of on street parking controls as well as the related Parking Ticket Office and the processing of appeals against issued penalty charge notices.

Port Health and Environmental Services Committee

The Cleansing Service provides a full and effective street cleaning service to the City of London; ensures that all domestic waste is efficiently collected, segregated and controlled until it reaches the point of final disposal; ensures recycling is encouraged and promoted; manages and enforces the proper on-street collection of refuse; and ensures that a commercial waste collection service is available. The service provides, through its contractor, a servicing and maintenance facility for the City owned vehicles.

It is also responsible for managing and developing the public convenience strategy for the City, and providing and running those conveniences.

Bridge House Estates Services

Planning and Transportation Committee

The Thames Bridges

The core business of Bridge House Estates (the Trust) has been for many centuries the bridges. The Trust's origins can be traced back to 1097 when William Rufus, second son of William the Norman, raised a special tax to help repair London Bridge. By the end of the twelfth century, the shops and houses adorning the new stone London Bridge were beginning to generate cross-river trade, increased taxes, rents and bequests. A significant fund began to accumulate and it was administered from a building called Bridge House.

The Trust in some cases has built, and now maintains, five of the bridges that cross the Thames into the City of London – London Bridge, Blackfriars Bridge, Southwark Bridge, Tower Bridge and The Millennium Bridge. The maintenance and eventual replacement of these bridges remains the prime objective of the Trust.

The five bridges across the River Thames form a vital part of London's transport infrastructure and are gateways into the City. To ensure they play their part effectively they require sustained and expert maintenance.

The condition of the structures is monitored biennially by undertaking a programme of general inspections with a detailed principal inspection being carried out in the sixth year. Any defects or deterioration in the structural fabric is identified during these inspections and a programme of preventive and reactive maintenance determined. These are now better integrated within the Department now the Civil Engineering team have been incorporated to the District Surveyors.

A Repairs, Maintenance and Major Works Fund is operated to provide sufficient resources to meet the enhanced maintenance costs of the five bridges over a period of at least 50 years.

DIRECTOR OF THE BUILT ENVIRONMENT

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
671	Public Conveniences	1,009	(435)	574
390	Waste Collection	1,073	(924)	149
3,900	Street Cleansing	4,256	(460)	3,796
636	Waste Disposal	1,409	(679)	730
439	Cleansing Services General Management	382	0	382
122	Transport Organisation	267	(141)	126
698	Built Environment Directorate	735	(6)	729
2,430	Town Planning	2,983	(510)	2,473
472	Transportation Planning	2,921	(2,371)	550
0	Planning Obligations	126	(126)	0
242	Road Safety	405	(60)	345
0	Street Scene	0	0	0
37	Building Control	1,604	(1,436)	168
482	Structural Mtce/inspections	574	(25)	549
3,317	Highways	4,228	(1,217)	3,011
0	Rechargeable Works	1,100	(1,100)	0
(1,237)	Traffic Management	1,028	(2,057)	(1,029)
(43)	Off Street Parking	2,323	(2,470)	(147)
2,765	On Street Parking	2,667	(34)	2,633
370	Drains & Sewers	628	(272)	356
165	City Open Spaces	168	0	168
254	Bridges	256	0	256
16,110	Total Local Risk	30,142	(14,323)	15,819
	Fund Analysis			
15,856	City Fund	29,886	(14,323)	15,563
254	Bridge House Estates	256	0	256
16,110	Total Fund Analysis	30,142	(14,323)	15,819

DIRECTOR OF THE BUILT ENVIRONMENT

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
1,153	Bridges	1,166	0	1,166
(807)	Town Planning	0	(828)	(828)
0	Street Scene	184	(184)	0
(130)	Structural Mtce/inspections	0	(130)	(130)
(1,929)	Highways	0	(1,958)	(1,958)
(540)	Off Street Parking	30	(710)	(680)
(2,818)	On Street Parking	4,598	(7,502)	(2,904)
15	Contingency	15	0	15
(5,056)	Total Central Risk	5,993	(11,312)	(5,319)
	Recharges			
14,377	Recharges from other services	15,835	(600)	15,235
(1,691)	Recharges to other services	104	(1,752)	(1,648)
7,630	Total Central Risk and Recharges	21,932	(13,664)	8,268
	Fund Analysis			
5,901	City Fund	20,147	(13,660)	6,487
1,729	Bridge House Estates	1,785	(4)	1,781
7,630	Total Fund Analysis	21,932	(13,664)	8,268
23,740	Grand Total	52,074	(27,987)	24,087

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	13,829	0	13,829
	Premises Related Expenses	5,627	1,123	6,750
	Transport	191	0	191
	Supplies and Services	1,686	55	1,741
	Third Party Expenses	8,807	0	8,807
	Transfer to Reserves	0	4,598	4,598
	Capital Charges	0	202	202
	Contingencies	2	15	17
	Savings to be Applied	0	0	0
	Recharges	0	15,939	15,939
	Total Expenditure	30,142	21,932	52,074
Income	Government Grants	0	0	0
	Other Grants and Reimbursements	(194)	(184)	(378)
	Customer and Client Receipts	(10,668)	(8,421)	(19,089)
	Transfer from Reserve	0	(2,577)	(2,577)
	Capital Projects	(3,461)	(130)	(3,591)
	Recharges	0	(2,352)	(2,352)
	Total Income	(14,323)	(13,664)	(27,987)
Net Expenditure	15,819	8,268	24,087	

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

SERVICE OVERVIEW

The Director of Community and Children's Services comprises three main service areas which are supported by a central strategy & performance team. In addition the Education Board sits under Community & Children's Services although the Director does not have direct control over this area:

1. Supervision & Management (which includes Strategy & Performance)
2. People's Services (which include Adult Services and Family & Young People's Services)
3. Commissioning & Partnerships (which includes commissioned services and sports & recreation)
4. Housing Services (including the Housing Revenue Account and the Barbican Estate Office)
5. Education Board

SERVICE OBJECTIVES

The Department's strategic aims are:

Safeguarding and early help: Ensuring effective arrangements are in place for responding to safeguarding risks, promoting early identification and support to prevent escalation of issues and keeping children and vulnerable adults safe.

Health and wellbeing: Promoting the health and wellbeing of all City residents and workers and improving access to health services in the Square Mile.

Education and employability: Enabling children, young people and adults to learn, thrive and achieve their full potential.

Homes and communities: Developing strong neighbourhoods and ensuring people have a decent place to live.

Efficiency and effectiveness: Delivering value for money and outstanding services.

SERVICES PROVIDED

SUPERVISION & MANAGEMENT

Supervision and Management Holding Account

This includes the Director of Community and children's Services, Policy and Performance, and Central Support Services which provide support to front line services. The cost of these services are fully recharged to other services using various methods of attribution including time spent, staff numbers, numbers of computer terminals and systems usage.

Service Strategy

This comprises a proportion of the Service Directors' and other staff time contributing strategic input and liaison with outside bodies. With regard to Housing Services, service strategy is an assessment of the costs still likely to be incurred by the City even if it no longer directly managed and maintained a housing stock and HRA. This includes reviews of housing needs both in terms of the demand for accommodation and the quality of the housing stock, housing strategy documents, and provision of housing advice and homelessness support consideration of Government initiatives). For People's Services, service strategy relates to such items as the Community Strategy and the Children and Young Peoples Plan.

PEOPLE'S SERVICES

Services to Adults (inc. Learning Disabilities, Mental Health, Physical Disabilities)

The adult social care team provides care and services to all those aged over 18 who live in the City, who are in need of services because of their vulnerability, physical or learning disability, carer status, homelessness, dependence on drugs or alcohol, or mental illness. Services are provided following an assessment, which is undertaken with the person concerned. This forms the basis of the resulting Person-Centred Care Plan, which gives details of the services that will be provided. These may include an Individual Budget or Direct Payment, a programme of home care visits, day activities, counselling, assistance with finances and home management, permanent or temporary residential care, mental health services and making contact with relevant outside agencies or providers.

Services to Older People

As with other adult social care services, the emphasis for older people is on supporting them for as long as possible in their own homes. For a small number, care in a residential or nursing home is the best option.

Children & Family Services

The Children's social care service is responsible for ensuring resident children and young people accessing services in the City are safeguarded. The main strategic objective for Children and Families services is to ensure children and families are free from harm and are able to live in a safe environment that supports emotional, physical and learning development. A key strand of the work is to provide preventive intervention at an early stage to support City families and to avoid family breakdown and disruption. Whilst, it is rare for children in the City to be subject to formal child protection procedures or be looked after but for a very small number, placements with foster carers are necessary.

Early Years and Childcare

This area includes the Cass Child and Family Centre, Family and Young People's Information Service, provision and maintenance of extended services at the Sir John Cass Site, support to private, voluntary and independent providers of nursery services for children who are under 5 and promoting access to affordable childcare for City parents.

Sir John Cass Foundation Primary School Delegated Budget

This is the proportion of funding received by the City of London through the Dedicated School's Grant given directly to the Governors of the Sir John Cass Foundation Primary School. It is then the responsibility of the School Governors to spend the budget share on the purposes of their School.

Other Schools Related Activities

This includes the Local Authority's duties to support and coordinate school admissions for local parents, the assessment and support of pupils with Special Educational Needs and home to school transport which are mainly funded through government grants with additional contribution from the City Fund.

Homelessness

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where necessary and oversees the commissioning of the Outreach Contract with our rough sleepers provider.

Substance Misuse Team

The substance misuse team provides a range of services relating to drug and alcohol misuse. For residents of the City of London information, treatment and advice is offered via the care management service and dedicated substance misuse nurse; for individuals who work in or visit the City advice and support is provided enabling access to information and assistance in their local areas. Additionally, as part of the Drug Interventions Programme (DIP) Arrest Referral workers based at Bishopsgate police station, offer help and advice to those coming through custody with identified drug and / or alcohol needs. The SMT also provides a needle exchange programme in the City as well as training and information to a variety of services around key issues such as substance use awareness and drugs / alcohol in the workplace.

This service was commissioned to a third party from 1st October 2015.

Asylum Seekers

The City has a statutory responsibility for housing and supporting unaccompanied asylum seeking minors arriving in the City as their first point of contact in the UK. The majority of children looked after by the City are unaccompanied asylum seekers.

COMMISSIONING & PARTNERSHIPS

Commissioning

About ninety organisations annually receive payments, all commissions via contract, to provide for services to residents, workers and homeless people in the City. These include services for information and advice (Toynbee Hall); volunteering (CSV); Telecare (Millbrook's); Community equipment; organisations working with rough sleepers (Broadway, St Mungo's Project, Providence Row, and others); playgroups (Barbican); agencies providing day care for older people; advice and counselling services; victim support; and support for people who have HIV or AIDS and others. Most of the services are a statutory requirement and support and assist in the delivery of community care and education for adults, children and young people, and promote the welfare of the vulnerable and dependent elderly, the very young and people who are ill or disabled. Other major items within this section are expenditure relating to concessionary travel arrangements through Taxicards and freedom passes, and expenditure on various government initiatives associated with government grant income.

Public Health

The City's public health function is responsible for local aspects of health protection; health improvement; and improving health services. This is achieved through intelligence gathering and analysis, including the statutory Joint Strategic Needs Assessment; and formulating strategy, including the statutory Joint Health and Wellbeing Strategy, to address local health needs.

Public health services are provided to our populations through commissioning, e.g. Healthy behaviours which includes smoking cessation and substance misuse and NHS health checks; as well as working in partnership with other organisations, such as the NHS clinical commissioning groups, and the London Borough of Hackney. Public health also conducts and commissions research to evaluate effectiveness, and to tackle gaps in intelligence.

The public health team supports the City's Health and Wellbeing Board, which is a statutory committee within the City, and has strong links with the public health team in Hackney, including a shared Director of Public Health and shared Public Health Consultants, who provide clinical and professional governance to the team.

Adult Skills and Community Learning

This covers the direct provision of all adult learning services by the City of London and a partnership contract with Hackney Community College for the provision of tutors. The service works with its internal and external partners to annually deliver more than 110 vocational courses to more than 4000 City and City Fringe learners'. In addition to this, more than 100 young adults have engaged onto the apprenticeship programme and more than 90% have successfully completed their apprenticeship training with 82% securing permanent employment. There are currently 50 employers who are engaged with the programme, supporting our apprentices through training, qualification and active work experience.

Recreation Facilities and Sports Development

This comprises the Golden Lane Sport and Fitness Centre and a wide range of sporting opportunities for all sections of the community now provided under contract by Fusion Lifestyle. Activities such as swimming, tennis, badminton, Pilates, zumba and weight training courses are all provided at Golden Lane Sport and Fitness. The Sports Development team provides a varied programme of activities that provides opportunities for participation in active recreation for both residents and workers. Programmes such as City of Sport and Young at Heart are designed to make people more active and improve their health and wellbeing by helping them to reduce blood pressure and lose weight. The Sports Development team are also involved in the organisation of various sporting events such as the world famous London Marathon and the London Youth Games.

Youth Service

City Gateway are commissioned to provide three contract strands to young people aged 10 – 19 (to 25 with special needs) resident in the City.

- Targeted youth provision incorporating 121 support when required; themed workshops, for example in partnership with our Substance Misuse Team; and a weekly Girls Group.
- Universal provision incorporating weekly open access youth clubs at the Artizan Centre and GreenBox, and holiday activities.
- Youth Participation incorporating rolling out the new Youth Participation Strategy, engaging young people to establish a new youth 'forum' and to take part in elections for the Young Mayor.

Prospects Limited are commissioned to provide Information, Advice and Guidance on 14 – 19 options to City residents (including Looked after Children and Care Leavers) with the aim of supporting young people to meet the RPA requirements and to be EET (in Education, Employment or Training).

15Billion provide our Information Advice and Guidance and Youth Activities database (IYSS) and thereby provide the City's data links that meet DfE requirements.

HOUSING SERVICES

Other Housing Services

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where necessary. The costs of the temporary accommodation are included within the 'Other Homeless Persons' division of service. This is a statutory service. In addition the department co-ordinates and directs the work of agencies dealing with rough sleeping in the City. The costs for this are met primarily through Government grant. This area also includes Spitalfields Residential (there are 32 properties that were not built under Housing Act powers and have not been appropriated to the HRA), Enabling Activities and general housing advice. In 2006, the City of London agreed an Affordable Housing Strategy. The City has agreed that 30% of future Planning Gain agreements will be allocated towards providing additional off site affordable housing. The Department of Community & Children's Services is exploring ways to facilitate the provision of additional affordable housing and has a programme of development opportunities on existing estates which is currently being prioritised.

Benefits Administration

The administration of all benefits is undertaken by the Community and Children's Services Department. This incorporates rent allowances, council tax benefit, and rent rebate "payments" in respect of HRA dwellings, together with the associated Government subsidy. The service also administers council tax and housing benefit for those in private sector tenancies who are eligible.

Supporting People

The Supported Housing service includes funding for six schemes, three in the City and the three sheltered schemes the City provides in Southwark, Lewisham and Islington. Payments are made monthly in advance, directly to the provider based on resident numbers and resident eligibility (primarily those eligible for Housing Benefit). In addition, a floating Tenancy Support Team helps vulnerable tenants to sustain their tenancies, both within the City and on our housing estates in other boroughs.

HOUSING REVENUE ACCOUNT

The Housing Revenue Account (HRA) is ring-fenced (i.e. financially self-contained). The HRA primarily relates to landlord functions and the main items of expenditure are:

- Repairs, maintenance and improvements.
- Estate based services such as caretaking, cleaning, grounds maintenance and lighting.
- Supervision and management.
- Capital charges.

Income is received from three main sources:

- Rents from dwellings, shops and parking facilities.
- Service charges from tenants
- Service charges from homeowners.

Annual HRA surpluses are credited to, or deficits debited to, the cumulative HRA reserve.

As at 1 April 2015 the HRA had within it 2,835 properties of which 895 had been sold under Right to Buy. Just over a quarter of the stock is within the City (Golden Lane and Middlesex Street Estates) with the remaining 73% being in six London Boroughs, namely Tower Hamlets, Hackney, Lambeth, Lewisham, Islington and Southwark. Approximately 56% of the properties are situated in the last two Boroughs. Almost all of the housing stock consists of flats and the vast majority of these are for general family use. However there are three sheltered housing schemes for the elderly which provide a total of 142 flats. These schemes, which are situated in Islington, Lewisham and Southwark, each have a scheme manager to provide on-site support during working hours.

With nearly a third of the stock having been sold, the demand for rented accommodation continues to increase and the Housing Register has 700 households waiting for rented accommodation. The length of time spent on the register before being allocated accommodation depends on where the household wishes to live, its composition and their housing need. For the most popular estates, for example Golden Lane, a family can be waiting several years before being offered accommodation. With only about 80 true vacancies occurring in the housing stock each year, other means have to be found for meeting this demand. The City of London Corporation has agreed an affordable housing strategy which aims to secure an appropriate level of affordable housing through planning gain agreements and nomination rights via the East London sub regional partnering arrangements.

BARBICAN ESTATE

As of November 2015 the Barbican Estate comprised 2,070 dwellings, 1,508 car parking spaces, 61 motor cycle spaces, 1,266 baggage stores, 100 cycle stores, a commercial portfolio comprising 117,000 square feet at the Trade Centre plus ten other commercial properties. There are also 14 freehold residential properties for which services are provided. Over 95% of the dwellings have been sold on long leases.

The Estate Office is responsible for the management of the flats, commercial units, car parks and baggage stores. Management includes repairs and maintenance, grounds maintenance of the public and private gardens, security, cleanliness of common parts, calculation of service charges and the initial stages of arrears recovery.

THE EDUCATION BOARD

This is responsible for reviewing the strategy and making recommendations to Committees and the Court as appropriate on the delivery of the City Corporations vision and strategic objectives in this area. The Board will also have responsibility for distributing funds allocated to it for educational purposes. In addition it will be responsible for the City academy schools and the City Corporations role as a school sponsor.

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
	Barbican Residential			
796	Supervision & Management Holding Account	812	0	812
(87)	Service Charge Account	8,410	(8,498)	(88)
(1,262)	Landlords Services	613	(1,984)	(1,371)
(229)	Car Parking	1,192	(1,332)	(140)
(383)	Stores	6	(393)	(387)
(1,068)	Trade Centre	71	(1,155)	(1,084)
(2)	Other Non-Housing	3	(5)	(2)
	Commissioning & Partnerships Services			
725	Commissioning	736	(9)	727
(61)	Recreation Facilities and Sports Development	141	(211)	(70)
66	Adult & Community Learning	886	(819)	67
205	Youth Service	210	0	210
(175)	Public Health	1,713	(1,738)	(25)
	Family & Young People's Services			
2,359	Services to Adults	2,590	(256)	2,334
1,185	Services to Older People	1,440	(221)	1,219
138	Substance Misuse Team	0	0	0
252	Occupational Therapy - Holding Account	262	0	262
1,095	Services to Children & Families	1,039	(35)	1,004
6	Service Strategy - Adult Services	0	0	0
867	Early Years & Childcare	1,052	(108)	944
132	Other Schools Related Activities	211	0	211
617	Homelessness	909	(305)	604
	Housing Services			
150	Benefits Administration	364	(191)	173
751	Supporting People	685	(124)	561
(30)	Other Housing Services	60	(102)	(42)
4	Service Strategy - Housing Services	4	0	4
1,464	Supervision and Management - Holding Account	1,471	(7)	1,464
420	Education Board	420	0	420
(1,191)	HRA	16,579	(17,749)	(1,170)
6,744	Total Local Risk	41,879	(35,242)	6,637
	Fund Analysis			
7,515	City Fund	24,880	(17,493)	7,387
420	City's Cash	420	0	420
(1,191)	HRA	16,579	(17,749)	(1,170)
6,744	Total Fund Analysis	41,879	(35,242)	6,637

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
	Barbican Residential			
(809)	Service Charge Account	0	(810)	(810)
(196)	Landlords Services	0	(196)	(196)
(19)	Trade Centre	0	(19)	(19)
(10)	Other Non-Housing	0	(10)	(10)
	Commissioning & Partnerships Services			
(111)	Commissioning	550	(661)	(111)
	Family & Young People's Services			
265	Early Years & Childcare	305	0	305
285	Asylum Seekers	471	(187)	284
(20)	Delegated Budget	1,905	(1,925)	(20)
(287)	Other Schools Related Activities	335	(662)	(327)
	Housing Services			
67	Benefits Administration	6,172	(6,105)	67
83	Gresham Almshouses	51	0	51
630	Eduction Board	580	0	580
(547)	HRA	0	(547)	(547)
(669)	Total Central Risk	10,369	(11,122)	(753)
	Recharges			
16,595	Recharges from other services	16,183	0	16,183
(6,821)	Recharges to other services	0	(6,591)	(6,591)
9,105	Total Central Risk and Recharges	26,552	(17,713)	8,839
	Fund Analysis			
7,198	City Fund	23,712	(16,677)	7,035
716	City's Cash	634	0	634
1,191	HRA	2,206	(1,036)	1,170
9,105	Total Fund Analysis	26,552	(17,713)	8,839
15,849	Grand Total	68,431	(52,955)	15,476

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	13,175	193	13,368
	Premises Related Expenses	18,965	17	18,982
	Transport Related Expenses	29	21	50
	Supplies & Services	5,145	757	5,902
	Third Party Payments	4,379	3,200	7,579
	Transfer Payments	186	6,181	6,367
	Transfer to Reserves	0	0	0
	Contingencies	0	0	0
	Recharges	0	16,183	16,183
	Total Expenditure	41,879	26,552	68,431
Income	Government Grants	(2,646)	(8,815)	(11,461)
	Other Grants, Reimbursements and Contributions	(574)	(184)	(758)
	Customer and Client Receipts	(31,233)	(1,035)	(32,268)
	Investment Income	(100)	0	(100)
	Transfer from Reserves	(689)	(541)	(1,230)
	Capital Projects	0	(547)	(547)
	Recharges	0	(6,591)	(6,591)
	Total Income	(35,242)	(17,713)	(52,955)
Net Expenditure	6,637	8,839	15,476	

DIRECTOR OF CULTURE, HERITAGE AND LIBRARIES

SERVICE OVERVIEW

The 2014-15 Department's Vision has remained as 'To educate, entertain and inform, through discovery of our amazing range of resources'.

Our 4 Strategic aims are:

1. To refocus our services with more community engagement and partnerships with others.
2. To transform the sense of the City as a destination.
3. To continue to use technology to improve customer service and increase efficiency.
4. To further develop the City's contribution to the life of London as a whole.

To achieve that vision we developed 10 key objectives and 10 key performance indicators which were approved by the Culture Heritage & Libraries Committee in May 2014.

The City's Cultural Strategy, which aims to present all of the Corporation's cultural activity as a coherent whole and create a framework to encourage better co-operation and sharing of aims, is co-ordinated from within the Department. It is monitored by the Members' Cultural Strategy Working Group, comprising Chairmen and Deputy Chairmen of the key Committees and the relevant Chief Officers, chaired by the Chairman of Policy & Resources. The corporate Visitor Strategy is also developed and led by the Department.

The collections and services for which the Culture Heritage & Libraries Committee is responsible are currently organised in five management groupings, assisted by a central Policy & Performance team:

- **Barbican & Community Libraries** - responsible for the Barbican and Shoe Lane lending libraries, and in partnership with Community & Children's Services Department the Artizan Street Library and Community Centre and the Portsoken Community Centre;
- **The City Business Library and Guildhall Library** - are specialist public reference libraries focused on support and training for businesses, and London history, and they also manage the Information Services section providing support to all the libraries. Both libraries provide an extensive programme of events;
- **London Metropolitan Archives** - has responsibility for all archive and manuscript services and collections, the prints and maps collection, runs a full events programme;
- **Tower Bridge (Operation/Exhibition/Marketing/Corporate Hospitality)** - also has responsibility for the Monument, while Guildhall Art Gallery and Keats House are managed by the consultant Director based there;
- **Visitor Development** - has responsibility for the City Information Centre, developing a City-wide Visitor Services Strategy and the Cultural Strategy.

The committee also oversee the activities of the City Arts Trust and the Museum of London.

The archive and manuscript collections, whose main site is at London Metropolitan Archives, fall into four main groups:

- The collections relating to the Square Mile, but not generated by the City of London Corporation: Guildhall Library had long been the official repository for historical records relating to the City (except for those of the City Corporation itself), with holdings dating from the 11th century to the present day. These include the records of most of the City's parishes, wards and Livery Companies as well as those of many individuals, families, estates, businesses, schools, societies and other institutions, including the Diocese of London, the Stock Exchange and St Paul's Cathedral.
- The City of London's own corporate archives (previously held at the City of London Record Office) – the official archives of the City of London Corporation, often extending beyond the City, and dating from 1067.
- The collections relating to Greater London, including material taken across from the Greater London Record Office – these have become the main archive repository for London-wide institutions, both official and private, with collections dating from 1130 and comprising the archives of the large charities of London, of ecclesiastical bodies and of local government agencies.
- The Prints and Maps collections relating to both the Square Mile and the Greater London area.

The Guildhall Art Gallery is the home of the City's Permanent Collection of Works of Art, some 4,000 plus works which originated in a set of portraits of the nation's principal judges painted for the City of London Corporation shortly after the Great Fire of 1666 and which grew with the acquisition of commissioned portraits, donations and bequests. The approved collecting policy now concentrates upon maintaining a continuing historical collection of works relating to the City of London Corporation itself and to the history and topography of London and the City in particular and the Gallery also has curatorial responsibility for those works of art – principally the Harold Samuel Collection of Dutch & Flemish paintings bequeathed to the City Corporation for permanent display in Mansion House plus large items of sculpture located in Guildhall Mansion House and the Central Criminal Courts – held by other City departments. A complete gallery refurbishment and rehang took place at the end of 2014 opening to the public on 15 January 2015.

The Guildhall Library can trace its history back to 1423-25, when it was established mainly for the use of priests; this first Library was dispersed in the sixteenth century and it was re-founded as a public resource in 1824-28. It serves as a general reference library but its reputation and importance rest not least on its outstanding collections relating to the history of London, which (like the archive collections) have been designated as being of national and international significance by the Museums, Libraries and Archives Council.

The Library acquires material on all aspects of life in London, past and present, plus a wide range of relevant material in the fields of British history, topography, biography, genealogy, heraldry, economic and commercial history, and English law. In addition it holds extensive collections on Business history, English law, Marine history [including Lloyd's of London's historic marine collection], Parliamentary papers, wine & food, clocks & watchmaking [including the libraries of the Clockmakers' Company and the Antiquarian Horological Society], as well as the libraries of the Gardeners' and Fletchers' Companies, Gresham College, and the Charles Lamb Society.

The Information Services Section (ISS) formerly known as Bibliographical Services, supports the work of all the libraries. ISS was one of the first sections in the department to set up a professional blog site electronically linking bibliographical units nationally and internationally.

One of the leading resources in its field, the City Business Library exists to satisfy the day-to-day information and research needs of business users and entrepreneurs through its outstanding access to current UK and overseas directories and trade directories, company information and domestic market research plus good coverage of business topics such as management, law, banking, insurance, statistics and investment. Indexing and press monitoring services, statistical handbooks and series, government publications, town guides and street plans, British and overseas travel timetables and a wide range of newspapers and periodicals are also available, an increasing number only in electronic format. A comprehensive business events programme is run throughout the year.

The Lending Libraries - Barbican, Shoe Lane and Artizan Street Library & Community Centre offer collections of books, e-books, large print materials, spoken word recordings, DVDs and compact discs for loan plus, at Artizan Street, books in Bengali for both children and adults are available. Reservation and inter-library loan services are operated and quick reference and information facilities, including access to the internet and an increasing range of electronic resources, are also provided. The Portsoken Community Centre is also managed by the team at Artizan Street and services are being developed to increase footfall and volunteer involvement.

By far the largest, the Barbican Library provides, as well as an excellent general library, an extensive Music Library - including a large reference collection, an access point to Music Preserved (a unique archive of interviews and live performances), plus study areas, listening booths and a practice piano - and a Children's Library offering a full programme of activities and events. A successful programme of art and craft exhibitions, literary events, special exhibitions in the Music Library, and events in collaboration with Music Preserved is also provided.

Outside the libraries a home delivery service (for City residents unable to visit their local library through infirmity or disability) operates from the Barbican while Artizan Street maintains close links with the Sir John Cass Foundation Primary School, the Cass Child and Family Centre, the Mansell Street Estate, and through managing the Portsoken Community Centre. All three libraries work in partnership with Community and Children's Services to deliver a range of events and services including English as a Second Language and lunchtime drawing classes at Shoe Lane; Basic Skills and Careers advice at Barbican; as well as Toy Library events at Artizan Street.

Tower Bridge was designed by Horace Jones and opened in June 1894 after eight years of construction. It is a working bascule and suspension bridge, constructed as a steel frame clad in stone and granite in Gothic style to complement the Tower of London. Tower Bridge is designated a Grade I listed building. The City of London Corporation has a statutory duty to raise the bridge to provide access to/egress from the Upper Pool of London for registered vessels with a mast or superstructure of 30 feet or more. This service is provided free of charge, subject to 24 hours' notice 365 days of the year. During 2012 it was featured on international television as an icon of London during the Diamond Jubilee, Olympic and Paralympic events. It continues to be used as a regular backdrop for London news broadcasts.

The tourist exhibition at Tower Bridge comprises the high level Walkways and the Victorian Engine Rooms (in Shad Thames) with a mix of permanent and temporary exhibits keeping the offering fresh for return visitors. The introduction of glass panels in the Walkways in November/December 2014 has increased visitor footfall and attracted consistently positive press coverage. Educational and marketing tours are also offered to groups and include the popular engineering tours. Corporate hospitality and events are also held at Tower Bridge on the Walkways, Engine Rooms, North Tower Lounge and Bridge Master's Dining Room. Weddings and civil ceremony bookings have significantly increased over the past 3 years.

The Monument was built to commemorate the Great Fire of London in 1666 and stands 202 feet high. Designed by Sir Christopher Wren and Dr Robert Hooke it was constructed from Portland stone during 1671-77. The Doric column is topped by a flaming urn of copper symbolising the fire. It is managed from Tower Bridge and is also a Grade I listed building. Visitors pay to climb the 311 steps to the high level viewing platform and receive a certificate for their efforts.

The City Information Centre caters for over four million people who visit the Square Mile each year. To help them make the most of their stay, the City of London Corporation has provided an Information Centre since 1951 and since 1995 has been based at St.Paul's Churchyard.

The Information Centre offers directions, information about the latest events, suggestions about what to see and do, tips tailored to visitors' specific needs through a team of multilingual advisors. 2014 saw the Centre provide Oyster top-ups as a supplementary service.

Keats House was built in 1815 as a pair of semi-detached houses known as Wentworth Place. John Keats lodged in the smaller dwelling with his friend, Charles Brown from 1818 to 1820 and wrote some of his best-loved poems there (including Ode to a Nightingale). Situated near Hampstead Heath, Keats House was one of the first to be built in the area and was granted Grade 1 listed status by English Heritage in 1950. The house is open to the public as a small museum and hosts a programme of public events.

DIRECTOR OF CULTURE, HERITAGE AND LIBRARIES

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,583	Guildhall Library, ISS and City Business Library	1,557	(95)	1,462
227	Artizan Street Community Centre and Library	383	(163)	220
1,681	Barbican and Community Libraries	1,767	(180)	1,587
364	Guildhall Art Gallery	394	(40)	354
0	Heritage Gallery	0	0	0
300	Artichoke Great Fire	0	0	0
673	Central Management of CHL	623	0	623
2,063	London Metropolitan Archives	2,231	(347)	1,884
1,059	City Records Services	1,088	(35)	1,053
624	Visitor Services and City Information Centre	735	(87)	648
0	Lower Thames Street	0	0	0
(194)	Monument	428	(662)	(234)
189	Keats House	276	(84)	192
(871)	Tower Bridge Tourism	4,215	(5,100)	(885)
1,410	Tower Bridge Operational	1,480	0	1,480
9,108	Total Local Risk	15,177	(6,793)	8,384
	Fund Analysis			
8,274	City Fund	8,778	(947)	7,831
295	City's Cash	704	(746)	(42)
539	Bridge House Estates	5,695	(5,100)	595
9,108	Total Fund Analysis	15,177	(6,793)	8,384

	Central Risk			
(46)	Artizan Street Community Centre and Library	0	0	0
333	Barbican and Community Libraries	330	0	330
0	Guildhall Art Gallery	0	0	0
26	Heritage Gallery	26	0	26
0	Artichoke Great Fire	0	0	0
5,678	Central Management of CHL	5,649	0	5,649
414	London Metropolitan Archives	492	(78)	414
211	City Records Services	211	0	211
(313)	Keats House	3	(386)	(383)
57	Tower Bridge Tourism	56	0	56
6,360	Total Central Risk	6,767	(464)	6,303
	Recharges			
6,979	Recharges from other services	7,093	0	7,093
(602)	Recharges to other services	0	(602)	(602)
12,737	Total Central Risk and Recharges	13,860	(1,066)	12,794
	Fund Analysis			
12,111	City Fund	12,901	(674)	12,227
(175)	City's Cash	140	(386)	(246)
801	Bridge House Estates	819	(6)	813
0	Guildhall Administration	0	0	0
12,737	Total Fund Analysis	13,860	(1,066)	12,794
21,845	Grand Total	29,037	(7,859)	21,178

DIRECTOR OF CULTURE, HERITAGE AND LIBRARIES

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	10,963	0	10,963
	Premises Related Expenses	1,588	1,036	2,624
	Transport	42	0	42
	Supplies and Services	2,584	5,649	8,233
	Third Party Payments	0	0	0
	Capital Charges	0	82	82
	Savings to be Applied	0	0	0
	Unidentified Savings	0	0	0
	Recharges	0	7,093	7,093
	Total Expenditure	15,177	13,860	29,037
Income	Other Grants and Reimbursements	(134)	(386)	(520)
	Customer and Client Receipts	(6,659)	(78)	(6,737)
	Recharges	0	(602)	(602)
	Total Income	(6,793)	(1,066)	(7,859)
	Net Expenditure	8,384	12,794	21,178

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

SERVICE OVERVIEW

MARKETS

The City is the largest provider of Wholesale Markets in the country. It owns and manages Billingsgate Market (fish) in Docklands, Smithfield Market (meat) in the City, and Spitalfields Market (fruit, vegetables and flowers) in Leyton. Smithfield and Billingsgate Markets are funded from City's Cash and Spitalfields Market is funded from the City Fund. Existing legislation requires the City to run each of the markets on its respective site and new legislation would need to be promoted to change that.

As the landlord, the City undertakes:

- To provide, administer, manage and maintain efficient Markets for the benefit of suppliers, buyers, and wholesale merchants, with the market tenants being responsible for compliance with legislation within their own demised premises.
- To provide and to let trading premises to tenants in the relevant food commodities.
- To provide appropriate ancillary facilities and services.
- To establish and maintain links with the food trades at large, monitor legislation, trends and changes and take appropriate action to ensure the City's premises comply with legislation, meet industry standards, and satisfy customer demands.
- To maximise usage and income from the use of the sites, whilst ensuring that the needs of the Market (trading, tenants and customers) are taken into account.
- To ensure adequate financial provision is made to meet maintenance costs, funded by tenant contributions to the Service Charge accounts.
- To consult with stakeholders on matters affecting the operation and management of the Markets to ensure their needs are accommodated in service delivery and future plans.

BILLINGSGATE MARKET

Billingsgate is the UK's premier inland fish market. Until its move to Docklands in January 1982, a Market had been held on the site at Billingsgate in the City of London since Saxon times or earlier. The Market rights of the City are based on a Charter granted by Edward III, which prohibited the setting up of rival markets within 6½ miles of the City, and the City's role as the Market Authority was confirmed by various Acts of Parliament which lay down its responsibilities, rights and powers. The Market has been 'Approved' by the London Borough of Tower Hamlets under the new EU Food Hygiene Regulations.

There are some 50 companies operating at the market, employing about 550 staff. The market's turnover is about 25,000 tonnes per year, valued at approximately £250M, with an increasing amount of retail trade, especially on Saturdays.

The Superintendent has a staff of 39 full time equivalents, most of who are funded by the tenants' service charges. The budgets are set out in three divisions of service as follows:

- **Service Charge Account.** This account includes the costs of operating the Market which are attributable to the tenants. The tenants contribute to this expenditure in weighted due proportion to areas occupied. Costs relating to vacant premises are met by the City.
- **Non-Service Charge Account.** This account, funded by the City, reflects the costs of administering the Market, the provision (and resale) of water, electricity and central heating to tenants, the collection of rental income and an apportionment of the cost of the Directorate.
- **Repainting and Special Works Account.** This Fund equalises the cost to tenants of cyclical repainting, repairs and improvements to the market together with financing the purchase of vehicles and equipment. The accumulated Fund attracts annual interest.

SMITHFIELD MARKET

Smithfield Market is a wholesale meat and provisions market with a historic reputation as the heart of the meat industry, principally serving Greater London and the South East. The Market is owned and managed by the City. The first Charter was granted by King Charles I and the present Market was established by the Metropolitan Meat & Poultry Act of 1860. The Grade II listed buildings were completed in the late 19th Century and fully refurbished in the 1990s, at a cost of some £70M, to comply with EU Food Hygiene Regulations.

The Market gained 'Approval' by the Food Standards Agency (FSA) under new EU Food Hygiene Regulations in December 2008 and is continuously independently inspected by FSA contractors.

There are 42 companies trading in the meat market with an annual throughput of around 120,000 tonnes, valued at approximately £500M. As well as meat traders, which occupy some 140,000 sq ft, there is 110,000 sq ft of lettable office space accommodated above the market, incorporated into the refurbished building. The management of this office space is undertaken by the City Surveyor. There is an underground car park, with 525 spaces.

The Superintendent has a staff of 45 full time equivalents, providing administration, maintenance, and security. The tenants employ approximately 1000 people, and each day the Market is frequented by the suppliers of product and many hundreds of customers.

Meat traders have a separate rent and service charge, with the service charge being phased in over 5 years from 2013 to 2018.

SPITALFIELDS MARKET

Spitalfields Market operates under a Royal Charter granted to John Balch in 1682. The City obtained the freehold of the Market premises in 1902, and began to operate the Market after acquiring the Market Rights in 1920. The Market transferred to its new site in Leyton in May 1991 under the provision of the City of London (Spitalfields Market) Act 1990.

The Market occupies over 13 hectares (approximately 32 acres). There is a Market trading hall of 28,700 m² housing 115 trading units, which have all the modern facilities required including cold storage, warm rooms, ripening rooms and racking for palletised produce. There are also four separate buildings providing 3,720 m² of modern self-contained units for catering supply companies. These companies supply restaurants, hotels, schools and industrial catering to the southern half of the country. In addition there is over 900 m² of office space provided for fruit importers, trade organisations etc. Extensive parking facilities provide space for over 1700 vehicles ensuring an efficient and effective service for the Market's customers and there are, on average, some 2,500 suppliers and customers' vehicles entering and leaving the Market each day.

Spitalfields Market has the largest number of horticultural wholesalers with the highest turnover of any Market in the United Kingdom, and an annual throughput of approximately 650,000 tonnes, valued at approximately £650M. Some 55% of the tenants are from 'ethnic minorities' and the market has a well-deserved reputation for its range of exotic fruit and vegetables.

The Superintendent has a staff of 33 full time equivalents wholly funded by the tenants' service charges, and who provide administration, maintenance, and security. The waste removal and cleaning of the common parts is carried out by a private contractor.

The Estimates for the Market are set out in three divisions of service:

- **Service Charge Account.** This account includes those costs of administering and maintaining the Market which are attributable to tenants, including the provision (and resale) of water, electricity and central heating. The tenants contribute to this expenditure in weighted due proportion to areas occupied. Costs relating to vacant premises are met by the City. The level of vacancies is expected to remain constant at less than 1% of total premises/letting areas.
- **City Account** This account reflects those costs of running the Market which are not rechargeable to tenants via the service charge and includes capital charges, the collection of rental income and an apportionment of the cost of the Directorate.
- **Tenants Repainting and Repairs Fund** This fund equalises the cost of maintaining the Market on behalf of the tenants who are responsible for the major proportion of all repairs and maintenance. Contributions to the Fund are made by tenants as part of their service charge payments. The accumulated Fund attracts annual interest.

PORT HEALTH AND ENVIRONMENTAL SERVICES

The Port Health & Public Protection Division advises, educates, influences, regulates and protects all communities for which the Department has responsibility in the fields of Environmental Health, Port Health, Trading Standards and Animal Health, at all times seeking value for money in the activities it undertakes so that the highest possible standards are achieved cost effectively.

The Division undertakes:

- To provide a comprehensive and effective environmental health service for the City of London, ensuring that, through monitoring, regulation and enforcement, City residents and businesses can enjoy an environment and services which are, so far as possible, safe and without risks to their health or welfare.
- To enhance the economic welfare of the community within the City by maintaining standards of fair and honest trading.
- To manage and control its part of the Petticoat Lane street market and prevent illegal street trading in the City to achieve optimum benefits to the community by improving their safety and visual impact.
- To control specific trade activities through licensing and inspection to ensure that the health, safety and economic welfare of those using such trades are not jeopardised by unfair, illegal or unsafe trading methods.
- To enforce public, environmental and animal health related legislation as the London Port Health Authority, for the benefit of the Port community and users, and the nation as a whole.
- To provide animal health and veterinary services of a policing and enforcement nature.

Public Protection

The Division is responsible for a range of services including:-

- Food Control and Infectious Disease Controls
- Pollution Control
- Pest Control
- Health and Safety at Work

The Trading Standards Service is responsible for enforcing and advising businesses and consumers regarding legislation relating to trading practices within The City of London, including weights and measures, pricing, product safety, consumer credit and fair trading. The service is increasingly involved in investigating, and attempting to prevent, 'scams' involving the fraudulent offering of such things as Carbon Credits, rare earth metals and gems, and it works closely with the City of London Police.

The Licensing Service is responsible for ensuring that all city businesses hold the appropriate licences and registrations and comply with the rules and conditions appertaining to those licences.

Port Health and Animal Health

The City of London Corporation is the London Port Health Authority and is responsible for a district extending for 151 kilometres along the River Thames from Teddington to the outer Estuary and includes the ports of Tilbury, Thamesport, London Gateway, Sheerness and London City Airport. The Port Authority, which has been in existence since 1872, is the largest in the UK.

The Port Health Authority serves businesses and protects the nation through the delivery of the following services controlling: Food and Feed Imports; Food Standards; Food Safety and Water Quality; Infectious Disease Control; Civil Contingencies; Environmental Protection and Shellfish Control.

Animal Health are responsible for running the Animal Reception Centre at Heathrow, providing animal health services not only to the City but London-wide, and monitoring the arrival of animals at Heathrow.

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
49	Coroner	56	0	56
1,853	City Environmental Health	1,766	(99)	1,667
38	Pest Control	0	0	0
(645)	Animal Health Services	2,078	(2,935)	(857)
268	Trading Standards	306	(19)	287
1,096	Port & Launches	3,091	(2,258)	833
26	Spitalfields Service Charge Account	4,364	(4,337)	27
22	Spitalfields City Account	83	(61)	22
0	Spitalfields Repainting and Repairs Fund	193	(193)	0
(120)	Licensing	609	(689)	(80)
840	Smithfield Service Charge	2,896	(2,039)	857
264	Smithfield Non Service Charge	1,528	(1,452)	76
(27)	Smithfield Other Services	635	(684)	(49)
0	Billingsgate Service Charge Account	2,537	(2,537)	0
166	Billingsgate Non Service Charge Account	250	(113)	137
0	Billingsgate Repainting and Special Works Account	300	(300)	0
427	Markets Directorate	436	0	436
4,257	Total Local Risk	21,128	(17,716)	3,412
	Fund Analysis			
2,587	City Fund	12,546	(10,591)	1,955
1,670	City's Cash	8,582	(7,125)	1,457
4,257	Total Fund Analysis	21,128	(17,716)	3,412

	Central Risk			
8	Coroner	8	0	8
(443)	Spitalfields Service Charge Account	0	(460)	(460)
(1,191)	Spitalfields City Account	0	(1,347)	(1,347)
(21)	Spitalfields Repainting and Repairs Fund	0	(21)	(21)
85	Smithfield Service Charge	85	0	85
(1,583)	Smithfield Non Service Charge	120	(1,713)	(1,593)
18	Smithfield Other Services	4	(4)	0
(317)	Billingsgate Service Charge Account	0	(320)	(320)
(1,004)	Billingsgate Non Service Charge Account	281	(1,626)	(1,345)
(9)	Billingsgate Repainting and Special Works Account	0	(19)	(19)
(4,457)	Total Central Risk	498	(5,510)	(5,012)
	Recharges			
4,811	Recharges from other services	4,745	0	4,745
(882)	Recharges to other services	0	(901)	(901)
(528)	Total Central Risk and Recharges	5,243	(6,411)	(1,168)
	Fund Analysis			
1,276	City Fund	3,017	(2,018)	999
(1,804)	City's Cash	2,226	(4,393)	(2,167)
(528)	Total Fund Analysis	5,243	(6,411)	(1,168)
3,729	Grand Total	26,371	(24,127)	2,244

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	11,568	8	11,576
	Premises Related Expenses	5,537	129	5,666
	Transport	222	0	222
	Supplies and Services	1,790	94	1,884
	Third Party Expenses	1,890	0	1,890
	Transfer to Reserves	21	0	21
	Capital Charges	0	267	267
	Contingencies	100	0	100
	Recharges	0	4,745	4,745
	Savings to be Applied	0	0	0
	Total Expenditure	21,128	5,243	26,371
Income	Other Grants, Reimbursements and Contributions	(729)	0	(729)
	Customer and Client Receipts	(16,894)	(5,470)	(22,364)
	Investment Income	(3)	0	(3)
	Transfer from Reserves	(90)	(40)	(130)
	Recharges	0	(901)	(901)
	Total Income	(17,716)	(6,411)	(24,127)
Net Expenditure	3,412	(1,168)	2,244	

DIRECTOR OF OPEN SPACES

SERVICE OVERVIEW

The Open Spaces Department owns and manages 4,500 hectares of historic and natural green space in and around London. We manage open spaces including Epping Forest, Highgate Wood, Burnham Beeches, Hampstead Heath, West Wickham Common, City Gardens, Queens Park, West Ham Park as well as the City of London Cemetery and Crematorium. Most of these green spaces are charitable trusts and attract over 23 million visits each year. These Open Spaces are integral to the service that the City of London offers to the community of London and beyond. Our green infrastructure contributes to ecological diversity and conservation as well as positive outcomes for people - enjoyment, recreation, wellbeing and health.

The Open Spaces Department's vision is to:

"To preserve and protect our world class green spaces for the benefit of our local communities and the environment."

This reflects the objectives of each of the eight Open Space charities which are to:

"preserve our open spaces for the recreation and enjoyment of the public."

The Departmental objectives reflect our Business and Charitable objectives, Protect and conserve the ecology, biodiversity and heritage of our sites

- Embed financial sustainability across our activities by delivering identified programmes and projects
- Enrich the lives of Londoners by providing a high quality and engaging educational and volunteering opportunities
- Improve the health and wellbeing of community through access to green space and recreation
-

THE DIRECTORATE

The Director of Open Spaces and her team are based at the Guildhall and fulfil four roles.

- Setting the strategic direction for the department
- Providing coordination across the sites and working closely with other departments of the City of London Corporation to progress projects and corporate initiatives
- Promoting the open spaces, building links and influencing in London, the wider region and nationally
- Leading a co-ordinated, consistent and outcome focussed Learning programme across our green spaces

The Directorate is responsible for setting strategic direction for the department and driving a performance improvement culture within Open Spaces. The team develop the annual business plan and monitor and support sites to achieve our performance indicators. . The team provide strategic marketing and communications advice to sites and actively promotes and shares good practice in areas as diverse as social media, procurement and project management.

The team provide coordination across sites, drawing together members of staff with similar responsibility at different sites through Programme Boards and improvement groups using these to develop cross divisional and inter departmental working.

The Director represents the City Corporation on several strategic initiatives to protect and promote green spaces, including Charing the London Parks and Green Spaces Forum and the Oak Processionary Moth Advisory Group for the Forestry Commission. She is also on the Parks Alliance which is the voice of UK parks, Green Arc North East and recently the Green Infrastructure Task Force which has just produced the Natural Capital Report proposing how green infrastructure will be resourced for London over the next 50 years.

EPPING FOREST AND COMMONS COMMITTEE

Epping Forest

The City of London's ownership and management of Epping Forest arose during the second half of the 19th Century, with the Epping Forest Act 1878 and subsequent legislation covering its ownership and management. The present area of the Forest is some 6,000 acres including Wanstead Flats Playing Fields and Chingford Golf Course.

In accordance with the requirements of the Epping Forest Act 1878 to provide an open space for the recreation and enjoyment of the public, the Conservators will keep the Forest unenclosed and unbuilt on, save as allowed by statute in the interests of management and public enjoyment. They will protect the Forest's trees, pollards, shrubs, heather, gorse, herbage and other vegetation, and will preserve the Forest's 'natural aspect' so far as is possible so that the Forest seems to be a natural place. Additionally, and having regard to the provisions of the Wildlife and Countryside Act 1981 and as a Special Area of Conservation, the Conservators will protect the Forest's flora and fauna and endeavour to maintain the special interest of the Forest's habitats. Protecting and conserving the Forest are pre-requisites to providing the open space envisaged by the 1878 Act, and the Conservators will ensure that future generations are able to enjoy the qualities of Epping Forest.

All the activities within Epping Forest support the themes within the City Together Strategy for a City that 'supports our communities', 'protects, promotes and enhances our environment' and 'is vibrant and culturally rich'. Epping Forest is famous for its historic landscapes and its wildlife. All staff including Forest Keepers, Conservation workers, Information Assistants and Administrative staff are employed to keep the Forest as natural as possible, conserve the Forest's mixed vegetation and help visitors to enjoy and understand the Forest. Some 1,800 acres of neighbouring 'buffer land' are also managed to protect the Forest from the pressure of urban development.

'The View' is a state-of-the-art visitor and education centre with permanent and temporary exhibitions as well as community space and a shop selling books, local arts and crafts, and toys, with unrivalled views across Chingford Plain and the forest beyond. Close by, Butlers Retreat, a refurbished 19th century barn is open daily selling high quality refreshments. These sit either side of Queen Elizabeth's Hunting Lodge, built for Henry VIII in 1543 as a Tudor grandstand for viewing the deer chase and together they form the Chingford Gateway, easily accessible via mainline services from Liverpool Street.

Many talks/lectures are given by the staff at Epping Forest, in addition to those given by the Verderers, the Epping Forest Centenary Trust and The Friends of Epping Forest. The Epping Forest Field Centre, opened in 1971, is managed by the Field Studies Council on behalf of the Conservators. The Centre provides courses for adults and opportunities for primary and secondary school children to study the natural sciences, including geography, within the semi-natural environment.

Chingford Golf Course

The Chingford Golf Course is used by three private golf clubs and the general public, with over 40,000 rounds played each year.

Wanstead Flats

The Wanstead Flats Playing Fields comprise 64 pitches for football; approximately 80 adult and junior teams use the playing fields as their home pitches, together with several local schools

THE COMMONS

In 2015 The Commons' was formed through merging nine open spaces in Surrey and Buckinghamshire, previously managed as Ashted Common, Burnham Beeches and Stoke Common and West Wickham and Coulsdon Commons. The management of these sites is now conducted by a unified team of rangers, conservation specialists and support services staff and is led by the Superintendent based at Burnham Beeches. The Commons is comprised of the following open spaces –

- Ashtead Common – 202 hectares
- Burnham Beeches – 220 hectares
- Coulsdon Common – 51 hectares
- Farthing Downs and New Hill – 85 hectares
- Kenley Common – 56 hectares
- Riddlesdown – 43 hectares
- Spring Park – 20 hectares
- Stoke Common – 80 hectares
- West Wickham Common – 10 hectares
-

These open spaces have a diversity of wildlife and important semi-natural habitats including veteran trees, ancient woodland, scrub, chalk grassland, heathlands, wood pasture, hedgerows, fresh water and wetland. Ashtead Common and Burnham Beeches are both accredited as SSSI and NNR and the latter is also designated as a Special Area of Conservation. Many of the sites also have scheduled monuments that reflect their varied use by man over the millennia. Kenley Common is currently the subject of a 3 year restoration project supported by the Heritage Lottery Fund, the City of London Corporation, Historic England and Kenley Airfield Friends Group. This project aims to conserve and promote the enjoyment and understanding of the site as the UK's most complete surviving Battle of Britain fighter airfield.

In order to conserve the valuable habitats large areas are being grazed by traditional cattle, pony and sheep breeds and are now a distinctive feature of The Commons and enjoyed by the public who use them. This work is grant funded by the Rural Payments Agency.

The rangers and support services team who care for The Commons also maintain close community links through partnerships including Police Safer neighbourhood Team, Friends Groups, Countryside Management Projects, Volunteer Groups and four consultative committees.

HAMPSTEAD HEATH, HIGHGATE WOOD AND QUEENS PARK MANAGEMENT COMMITTEE

The Division located in North London comprises Hampstead Heath, Highgate Wood and Queen's Park.

Each site has its own particular character and features that make them valuable assets to the City of London, providing a very important service to their visitors.

Hampstead Heath

Hampstead Heath is the collective name for Parliament Hill and Golders Hill, a total of 791 acres (320 hectares). The original Hampstead Heath was the former lands owned by the Lord of the Manor acquired under the Hampstead Heath Act, 1871. The Heath falls within two London Boroughs, Camden and Barnet.

The Heath was transferred to the London Residuary Body on 1st April 1986 on the abolition of the Greater London Council and was transferred to the City of London Corporation on 31st March 1989 under provisions of the London Government Reorganisation (Hampstead Heath) Order 1989. This Order covered the transfer of the Heath and the related rights and liabilities, the functions of the Corporation, the financial arrangements, the establishment of the Hampstead Heath Trust Fund for future revenue funding and the Hampstead Heath Works Fund for defraying capital works. It also set up a Hampstead Heath Management Committee for the purposes of advising on and implementing the City of London Corporation's policies and programmes of work and considering any representations from the statutory Consultative Committee. The Consultative Committee was established to make such representations and consists of representatives of local organisations, sporting interests, nature conservation, the disabled and those concerned with the Heath.

The City of London Corporation is committed to conserving the Heath and its wildlife and vegetation and provide recreational facilities for the public appropriate to such an important London open space.

The first detailed management plan for Hampstead Heath was produced in 1995. The plan sets out a framework and policies for the management of the Heath, by identifying management objectives, describing how these are to be achieved and defining procedures for monitoring progress against these objectives. A new strategic management plan "Towards a Plan for the Heath" was approved for 2007/17. Further reports on hedgerow management have also been prepared. The Heath has retained the Green Flag Park Award for the 18th year, along with a Green Heritage Award for 2015/16. Golders Hill Park received a London in Bloom Silver Gilt award.

The Heath has a team of professional staff. The Heath's Conservation and Ranger teams carry out nature conservation tasks such as preventing scrub encroachment, providing habitats for wildlife and patrolling and litter collection duties. Heath Hands volunteers continue to work with the City of London staff and play a valuable role in providing support for the site which will continue to develop as part of the Wild About Hampstead Heath partnership project.

The Heath Constabulary consists of dog handlers and constables, who enforce the byelaws, protect visitors and the City of London Corporation's property. Keepers maintain sports and recreation facilities collect money at fixed points and provide information to visitors, and gardeners who maintain the formal shrub and flower beds, lawns and grass areas.

There is estimated to be over 7.2m visits to the Heath each year. Visitors can participate in over 20 activities, including walking, listening to music, tennis, athletics, swimming, football, rugby and cross country running many for free, or at reasonable prices. There are eight children's play areas, and new croquet lawn and volleyball facilities have been added. The Lido and the three swimming ponds are staffed by a team of lifeguards to ensure the safety of users. At the Adventure Play park and Peggy Jay Centre playleaders encourage play, and ensure structures and equipment are safe. Partnership working with the Queen's Crescent Community Association who runs the morning session at the Peggy Jay Centre is successful and provides a valuable community facility. The Education facility continues to work in partnership with the RSPB, on the Heritage Lottery funded Wild about Hampstead Heath project, which will be delivered in partnership. The volunteering aspect of this project will be a legacy which will be developed further in partnership with Heath Hands and English Heritage and this phase has already commenced.

The funding, provided by the City Bridge Trust continued to enable the division to deliver education and conservation projects for the community. The Old Orchard, which is the outdoor teaching garden, developed as part of the CBT grant has provided a valuable additional resource The Affordable Art Fair was held on the Heath and returned again in June 2015, with GROW London also returning which provided a further use of the structure. Both events were well received and attended and provided valuable income for the site.

Tree health has continued to be a focus, with Oak Processionary Moth arriving the team have been working closely with colleagues to manage and contain this problem. They have also continued to monitor other issues taking and offering advice where necessary.

Planning permission for the Pond Project was granted by the London Borough of Camden and work has commenced. Regular meetings take place with the Community Working Group in order to maintain effective communication with the community, together with regular meeting with the contractors to ensure that the ecology and management of the project are managed effectively. Regular updates and interpretation is placed on site and a Blog is posted to provide updates and information

HIGHGATE WOOD AND QUEEN'S PARK SERVICE OVERVIEW

Queen's Park and Highgate Wood were acquired by the City of London Corporation from the Ecclesiastical Commissioners under the Highgate and Kilburn Open Spaces Act 1886 on condition that the City of London Corporation maintained them in perpetuity for the benefit of Londoners. The Court of Chancery agreed at that time that the late William Ward's bequest should be used towards the maintenance of Queen's Park and this capital fund is still used for this purpose. From April 2002 the Superintendent of Hampstead Heath has had overall responsibility for both sites. A total of 17 staff are employed at Queen's Park and Highgate Wood.

Highgate Wood

Preservation of the 28 hectare (70 acre) Wood is being achieved by increasing the age range of trees through natural regeneration. Enclosures are being built in selected areas to protect and encourage the growth of young trees. Woodland wildlife is encouraged by the creation of suitable habitats and an on-going programme of surveys is mapping the presence of insect and other species in the Wood. Highgate Wood has retained both Green Heritage status along with the Green Flag Award for a further year.

Highgate Wood has a sports ground with football and cricket pitches and a children's playground. A cafe and an information centre are also provided. Guided tours, including night-time bat walks are offered to encourage local people to use and value the Wood.

Education is a very important part of the management objectives. Schools are invited to plant wild flowers and encouraged to make use of the information centre and children are invited to tree plantings and guided walks. Highgate Wood is now listed on the school geography syllabus and colleges and universities also use the Wood and liaise with staff for the study of subjects as diverse as archaeology and botany.

A Conservation Management Plan for the site is now in place and is providing valuable support for the work being carried out at this important site. The Heritage Day in September took place once again has become a useful way of engaging with the community, providing an opportunity to showcase the site and encourage further visits.

The Highgate Wood Joint Consultative Committee meets every six months and provides a useful forum for the exchange of ideas.

Queen's Park

Facilities provided in the 12 hectare (30 acre) Park include a children's playground with paddling pool, a toddlers' playground, six hard tennis courts, a 9-hole pitch and putt course, a café and a pets corner. Throughout the school summer holidays, tennis coaching (for all ages), children's entertainments and band concerts are provided. An ornamental garden with displays of bedding plants caters for visitors who come to the Park for peace and quiet and a sensory garden which is especially suitable for visitors who are partially sighted. A review of the planting at this site will be taking place to develop a more sustainable display for the future. Queen's Park has also retained its Green Flag award and continues to be recognised as a high quality facility.

The Park has a number of sculptures created by artists who live locally, and a woodland walk with 'natural displays' (together with a free explanatory leaflet) has recreated Mackenzie's original design of a figure of eight. Local schools now use this wildlife refuge as an outside classroom to study nature. The educational aspect of the Park is being developed to include tree and wildflower planting and activities such as bird of prey displays, instruction in responsible pet care and craft endeavours such as bat or bird box construction.

The Open Air Cinema visited Queen's Park again providing four events, which were very well received and successful in attracting visitors who may not otherwise visit Queen's Park.

The Queen's Park Area Residents' Association organises the annual Queen's Park Day in September, which offers community entertainment, comedy, games and produce stalls. Consultation with park users takes place through the six monthly Queen's Park Joint Consultative Group meetings.

The very popular playground at Queen's Park has been the focus of a great deal of work, with the installation of further pieces of equipment and landscaping.

OPEN SPACES AND CITY GARDENS COMMITTEE

CITY GARDENS

The City of London Corporation maintains over 150 green spaces, churchyards and other landscaped areas in the Square Mile. Day to day operational management of these areas is the responsibility of the 32-strong City Gardens Team under the Superintendent of Parks and Gardens. The grounds maintenance of the City open spaces was brought back 'in house' in January 2008 following a comprehensive service review. This was a challenging exercise but one that has paid dividends, given the accolades that have followed: Gold Award and Champion of Champions in London in Bloom plus a Gold and Category Winner in Britain in Bloom.

With the loss of many of the City's landmark churches in the great fire of London and more recently as a result of the bombing of London during the Second World War, a far sighted decision was taken to construct new gardens, harking back to those cultivated here by the Church and livery companies during the Middle Ages. Churchyards and disused burial grounds now form a large part of the City's open spaces; even the bombed-out remains of the Wren churches of Christchurch Greyfriars and St Dunstan in-the-East have been transformed into secluded, leafy oases for City workers and visitors by the City Gardens Team

The City's gardens incorporate a balanced mixture of floral displays and structural planting, providing a foil for the City's varied architectural heritage and unique - and concentrated - patterns of usage. The wide variety of open spaces in the City supports over 1,000 trees and many thousands of herbaceous plants and shrubs. Over the last 50 years the City of London Corporation has strived to protect this valuable resource and, more recently, has established the enhancement of its green areas as one of the central themes of its Community Strategy.

The City Gardens team ensures that standards across all the open spaces in the City are maintained to the highest level. The team works with the Friends of City Gardens to deliver a variety of events and activities across the City as well as projects to help improve the environment for birds and insects in line with the City's Biodiversity Action Plan.

The team also works closely with the Department of the Built Environment's Environmental Enhancement section, which has been at the forefront of highly successful projects to improve the City landscape, from street trees that help soften the built environment, to perennial plantings that provide an amenity for all. Through such improvement projects, the team constantly strive to increase the amount of publicly accessible open space in line with the City's Open Space Strategy.

BUNHILL FIELDS BURIAL GROUND

Bunhill Fields is a former burial ground of four acres situated in the southern part of the London Borough of Islington. Managed as a public open space by the City since 1867, it is the last survivor of London's once numerous small burial grounds as distinct from churchyards.

It was leased by the City of London Corporation from 1514 to 1867 as a burial ground, and was managed by a tenant until 1781 when the City of London Corporation took over this responsibility. After closure as a burial ground in 1853, and upon the expiration of the lease in 1867, arrangements were made with the Ecclesiastical Commissioners that, whilst the freehold would remain with the Commissioners, the City of London Corporation would manage and maintain the ground as an open space at its own expense, allowing limited access by the public. The freehold interest of the Ecclesiastical Commissioners was transferred to the City of London Corporation under the City of London (Various Powers) Act 1960.

Bunhill Fields is notable as being the last resting place of William Blake, John Bunyan and Daniel Defoe. When it closed as a burial ground, some 123,000 registered burials had taken place there, including other men of letters, historians, ministers of religion, preachers, physicians and representatives of many other professions and trades.

The present appearance dates from 1965 when large scale improvements, some to make good wartime damage, were carried out and a large section of the burial ground was laid out as garden.

Over 850,000 people visit the burial ground each year; some to research family history but the vast majority just to enjoy the space. Due to the condition of some tombstones and the possibility of subsidence, the burial areas are enclosed and public access is only allowed when staff are present. Repairs and maintenance work to the graves is carried out by the City Surveyors Department, whilst the grounds maintenance and overall management of the site is carried out by the City Gardens team.

A detailed Conservation Management Plan for the site was approved in spring 2007. Many of the soft landscaping actions have been implemented and funding is being sourced for the remaining structural tasks. As a result of the implementation of the site management plan, the many landscaping improvements and closer working with the local community and school children, Bunhill Fields was awarded its first Green Flag in 2009, with a Green Heritage Award following in 2010. Both awards have been retained ever since. In addition, the site was added to the Register of Parks & Gardens of Special Historic Interest as Grade 1 listed in 2010, with over 70 memorials receiving an individual listing from English Heritage.

WEST HAM PARK COMMITTEE

West ham Park has been owned and managed by the City of London Corporation since 1874, following its transfer to the City from the Gurney family. At 77 acres, it is the largest park in the London Borough of Newham. The Park receives over one million visits each year, is well appreciated by all sections of the community and contains many interesting historic features. The site was first awarded Green Flag status in 1999, which was complemented with a Green Heritage Award in 2009. Both awards have been retained ever since. The Park is included in the English Heritage Register of Parks and Gardens of Special Historic Interest.

Throughout the year, the Park has a dedicated staff presence from a long serving team of Gardeners and Keepers. Since 2006, The Friends of West Ham Park – comprised mostly of local residents – has led a number of community activities and volunteer projects in the Park each year. The children's playground contains a wide variety of equipment and the paddling pool is one of its most popular features. The playground is staffed by a qualified first aider and is independently inspected twice a year. Sports are well catered for with two grass football pitches and one all-weather pitch. Local clubs and schools use two cricket pitches (one grass, one artificial) and the associated changing rooms on a regular basis. There are also three cricket practice nets and twelve all weather tennis courts. Local schools use the Park throughout the year and various pitches are marked out to suit their requirements. From 2016, tennis coaching will be available through a partnering arrangement with the Lawn Tennis Association.

The ornamental garden contains a mature rose garden, a collection of trees including what is probably the oldest *Ginkgo biloba* in the country, seasonal bedding and herbaceous plants. There is also a rock garden created on the site of what is believed to be the first alpine rock garden in the United Kingdom. The Park also contains the National Collections of *Trachelospermum* and *Liquidambar*.

The nursery, situated in the north-east corner of the park, produces seasonal bedding plants for the park and for other open spaces maintained by the City of London Corporation, as well as a floral decoration service for ceremonial functions at Guildhall and the Mansion House. Due to the high cost of maintaining a nursery service in the face of ever-increasing competition from the horticultural market, the decision has been taken to close the Nursery in 2016.

2015 saw an increase in the number and diversity of educational sessions delivered to the community and local schools, enhanced by the invaluable Jubilee Food Garden and the Wildlife Education Garden. The past year has also seen additional tree planting to help soften the park boundaries. This was thanks to additional funding secured by the management team.

The budget estimates are split between West Ham Park (including the Park Office) and the Nursery. The Nursery operates on a 'break-even' basis. The costs of the Parks & Gardens Office managed by the Superintendent of Parks and Gardens are re-allocated to the Park and the Nursery. The costs of the Open Spaces Directorate are allocated to West Ham Park, as well as all other Open Spaces under the control of the Director.

CEMETERY AND CREMATORIAL SERVICE

The City of London Corporation purchased the 200 acres of land at Little Ilford that is the City of London Cemetery in 1854 after all of the City's churchyards were closed under an act of parliament in 1852. The Cemetery landscape and infrastructure were developed during the following two years and the cemetery received its first burial on the 28th June 1856.

A Crematorium was added to the Cemetery site in 1904 and a larger, modern crematorium opened in 1974. To date over 512,000 burials and 265,000 cremations have now taken place and the City of London Cemetery and Crematorium continues to provide much needed burial and cremation facilities for the surrounding local boroughs.

The Cemetery and crematorium was the first in the UK to receive a Green Flag Award in 2001 and to achieve a Green Heritage Award in 2007. The site has continued to achieve Green Flag and Green Heritage status each year since and has recently added a gold London in Bloom Award to the collection.

In 1987 the Cemetery and crematorium landscape was included in the English Heritage 'Register of Historic Parks and Gardens of special historic interest in England' and was uplifted to Grade I listing of exceptional interest in 2009.

However, the City of London is still very much a working cemetery and carried out in excess of 2,600 cremations and almost 1,000 burials each year, achieving an income in the region of £4.5m per annum. The service operates as a not-for-profit organisation and is in direct competition with several private sector companies who offer similar services within a 10 mile radius.

DIRECTOR OF OPEN SPACES

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
683	Open Spaces Directorate	950	(241)	709
2,813	Epping Forest	3,440	(772)	2,668
(74)	Chingford Golf Course	190	(283)	(93)
125	Wanstead Flats	203	(74)	129
(29)	Woodredon and Warlies	98	(126)	(28)
414	Burnham Beeches	592	(186)	406
22	Stoke Common	51	(29)	22
1,070	City Commons	1,266	(166)	1,100
4,805	Hampstead Heath	5,599	(1,165)	4,434
60	Hampstead Heath STEM and Policy Education	38	0	38
540	Queens Park	614	(97)	517
373	Highgate Wood	427	(51)	376
732	West Ham Park	788	(126)	662
0	West Ham Park CBT	0	0	0
(63)	The Nursery	107	(168)	(61)
110	Bunhill Fields	114	0	114
(1,617)	Cemetery and Crematorium	2,916	(4,615)	(1,699)
1,015	City Open Spaces	1,418	(365)	1,053
10,979	Total Local Risk	18,811	(8,464)	10,347
	Fund Analysis			
(602)	City Fund	4,334	(4,980)	(646)
11,581	City's Cash	14,477	(3,484)	10,993
10,979	Total Fund Analysis	18,811	(8,464)	10,347

DIRECTOR OF OPEN SPACES

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
380	Epping forest	438	(18)	420
28	Wanstead Flats	28	0	28
18	Burnham Beeches	18	0	18
(1,156)	Hampstead Heath	51	(1,239)	(1,188)
16	Queens Park	16	0	16
(5)	Highgate Wood	0	(5)	(5)
9	West Ham Park	10	(1)	9
(8)	The Nursery	37	0	37
(718)	Total Central Risk	598	(1,263)	(665)
	Recharges			
5,351	Recharges from other services	5,317	0	5,317
(886)	Recharges to other services	0	(925)	(925)
3,747	Total Central Risk and Recharges	5,915	(2,188)	3,727
	Fund Analysis			
1,848	City Fund	1,847	(14)	1,833
1,899	City's Cash	4,068	(2,174)	1,894
3,747	Total Fund Analysis	5,915	(2,188)	3,727
14,726	Grand Total	24,726	(10,652)	14,074

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	14,415	0	14,415
	Premises Related Expenses	1,806	0	1,806
	Transport	523	0	523
	Supplies and Services	1,996	0	1,996
	Third Party Expenses	71	0	71
	Transfer to Reserves	0	37	37
	Capital Charges	0	561	561
	Recharges	0	5,317	5,317
	Total Expenditure	18,811	5,915	24,726
Income	Government Grants	(455)	0	(455)
	Other Grants and Reimbursements	(332)	0	(332)
	Customer and Client Receipts	(7,637)	0	(7,637)
	Investments	0	(1,263)	(1,263)
	Recharge to Capital Projects	(40)	0	(40)
	Recharges	0	(925)	(925)
	Total Income	(8,464)	(2,188)	(10,652)
	Net Expenditure	10,347	3,727	14,074

HEAD, CITY OF LONDON SCHOOL

SERVICE OVERVIEW

The City of London School was established by Act of Parliament in 1834 although it can trace its history back to the 15th century. The 1834 Act included a provision for the paying of an annual sum in perpetuity of £900 in respect of the City's obligations under the John Carpenter Bequest. The School is a modern, purpose built building adjacent to the Millennium Bridge and in the shadow of St. Paul's.

The School aims to provide a first class education in the widest sense to pupils from a diverse range of cultural, ethnic, religious and economic backgrounds. The School's goal is to enable each boy to leave the School well equipped to go on to University and a fulfilling career. Close co-operation with parents is encouraged so that together they and the School can provide support to the boys to attain high levels of achievement in all aspects of their lives. The School offers a broad, balanced curriculum aimed at promoting the intellectual, practical, and creative development of pupils. Although renowned for their academic achievements, the School's pupils also regularly win inter-school sports tournaments, take part in notable musical and dramatic productions and have a long tradition of serving the community through charity fundraising and community.

Boys are admitted at 10+, 11+, 13+ and 16 and normally remain until 18 years of age after having taken Advanced Level examinations. Entry applications invariably exceed places available in all age groups. There are now 918 boys in the School (2014: 920), including 273 in the 6th Form (2014: 271). Around 99% of boys go on to Higher Education, the majority to University.

The School has links with the Temple Church and Chapel Royal Choral Foundation and many of their choristers join the School at 10+ and receive financial support from the Choral Foundations. The City provides annual funding equivalent to 48 full fee Scholarships. These Scholarships are awarded as a proportion of full-fees, up to a maximum of half –fees. In addition the City makes available a sum equivalent to 2.5% of school fee income each year to match external funds received in order to provide sponsored awards to talented boys whose parents would not otherwise be able to contemplate educating their sons at the School. Full-fee Sponsored Awards are also provided by the generosity of a number of other supporters. There were 8 boys who joined the School on full-fee sponsored awards in September 2015 bringing the total number of full fee scholarships awarded since the launch of the scholarship campaign in November 2000 to 223.

In addition a further 70 boys are in receipt of sponsored awards which are between 50% and 80% of the tuition fees. There are a number of other awards funded by a wide selection of Livery Companies and other benefactors. The terms of these vary from 1 to 8 years and the value varies from £500 per year to full fees. Academic ability and financial need are the principal criteria for the majority of awards in this category.

The City reimburses the costs of central support services and provides limited additional support to the School. The School is required to keep its revenue expenditure within its income which is received largely from fees. The school tuition fees for 2015/16 are £14,886 per annum (2014/15: £14,313).

HEAD, CITY OF LONDON SCHOOL

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
781	City of London School	15,984	(15,185)	799
0	Boys School Repairs Fund	1,742	(1,742)	0
781	Total Local Risk	17,726	(16,927)	799
	Fund Analysis			
781	City's Cash	17,726	(16,927)	799
781	Total Fund Analysis	17,726	(16,927)	799

	Recharges			
648	Recharges from other services	647	0	647
(13)	Recharges to other services	0	(13)	(13)
635	Total Recharges	647	(13)	634
	Fund Analysis			
635	City's Cash	647	(13)	634
635	Total Fund Analysis	647	(13)	634

1,416	Grand Total	18,373	(16,940)	1,433
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	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	9,861	0	9,861
	Premises Related Expenses	3,419	0	3,419
	Transport	217	0	217
	Supplies and Services	3,102	0	3,102
	Transfer Payments	1,122	0	1,122
	Transfer to Reserve	5	0	5
	Recharges	0	647	647
	Total Expenditure	17,726	647	18,373
Income	Other Grants, Reimbursements and Contributions	(951)	0	(951)
	Customer and Client Receipts	(15,160)	0	(15,160)
	Investment Income	(31)	0	(31)
	Transfer from Reserves	(785)	0	(785)
	Recharges	0	(13)	(13)
	Total Income	(16,927)	(13)	(16,940)
	Net Expenditure	799	634	1,433

HEADMASTER, CITY OF LONDON FREEMEN'S SCHOOL

SERVICE OVERVIEW

The City, by statute of 1850, undertook to provide for "the religious and virtuous education" of the orphans of Freemen of the City of London at the School in Brixton. When the School moved to Ashted in 1926, the Governors decided to omit the word "orphan" from the School's name and to admit fee paying pupils, both boarding and day.

In accordance with the aims of the founder, its traditions and current educational trends, the School seeks to:

- provide a challenging co-educational environment where all pupils are encouraged to reach their full potential;
- develop in each individual the academic, cultural, physical, social and spiritual qualities which will help to build a community based on equal opportunities for all;
- encourage self-motivation, self-respect, self-discipline and leadership skills;
- promote an awareness of other peoples' needs and a willingness to provide service;
- foster a caring atmosphere promoting attitudes of respect towards others and the environment; and
- develop a worthwhile partnership between parents, pupils, former pupils and staff.

Pupils are admitted to the School at the age of 7 and are provided with continuous education up to the age of 18. Those who enter after taking their Common Entrance examination (about 20% of the pupils in the Senior School) do so at the age of 13+. The school roll at September 2015 was 889 (2014/15: 890), comprising of 235 Junior pupils, 159 pupils in years 7 & 8, and 495 Senior pupils. Of these pupils 49 are boarders (2014/15:52).

Pupils are supported by a number of scholarships and academic bursaries. The City provides annual funding equivalent to 34 full-fee equivalent (FFE) scholarships: 6 FFE for the Juniors, 2 FFE in years 7 & 8 and 26 FFE for the Senior School. These scholarships/awards are generally awarded as a proportion of full-fees, (up to a maximum of half) or a fixed sum of money in recognition of academic, artistic or musical ability. The City also makes available a sum equivalent to 2.5% of School fee income each year to match external funds raised for new scholarships/bursaries. Bursaries can also be awarded to pupils, usually in the Senior School, whose families find themselves in need of financial assistance.

The City of London Freeman's School Bursary Fund has awarded 4 bursaries for the 2015/16 financial year to date £31,330 (2014/15: £22,038).

In addition to the City's support, there are scholarships and other bursary awards funded by a wide selection of Livery companies and other benefactors. Ability and financial need respectively are the principal selection criteria for the majority of scholarships and bursary awards in this category. Foundationers (children of deceased Freemen) are provided with free or subsidised education. There are no Foundation Scholars at the school this academic year (2014/15 - three Foundation Scholars).

HEADMASTER, CITY OF LONDON FREEMEN'S SCHOOL

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
162	City of London Freemen's school	14,621	(14,561)	60
0	Freemen's School Repairs Fund	1,328	(1,328)	0
162	Total Local Risk	15,949	(15,889)	60
	Fund Analysis			
162	City's Cash	15,949	(15,889)	60
162	Total Fund Analysis	15,949	(15,889)	60

	Recharges			
1,738	Recharges from other services	1,733	0	1,733
(14)	Recharges to other services	0	(14)	(14)
1,724	Total Recharges	1,733	(14)	1,719
	Fund Analysis			
1,724	City's Cash	1,733	(14)	1,719
1,724	Total Fund Analysis	1,733	(14)	1,719

1,886	Grand Total	17,682	(15,903)	1,779
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	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	8,448	0	8,448
	Premises Related Expenses	3,033	0	3,033
	Transport	236	0	236
	Supplies and Services	3,438	0	3,438
	Transfer Payments	761	0	761
	Transfer to Reserve	33	0	33
	Recharges	0	1,733	1,733
	Total Expenditure	15,949	1,733	17,682
Income	Other Grants, Reimbursements and Contributions	(506)	0	(506)
	Customer and Client Receipts	(14,531)	0	(14,531)
	Investment Income	(47)	0	(47)
	Transfer from Reserve	(805)	0	(805)
	Recharges	0	(14)	(14)
	Total Income	(15,889)	(14)	(15,903)
	Net Expenditure	60	1,719	1,779

THE HEADMISTRESS, CITY OF LONDON SCHOOL FOR GIRLS

SERVICE OVERVIEW

The City of London School for Girls is a non-denominational, independent day school, for girls aged 7 – 18, based in the centre of London. The School was founded by William Ward under a Scheme dated 1st March 1892, bequeathing a legacy to the Mayor, Commonalty and Citizens of the City of London to establish a High School for Girls, to be known as the City of London School for Girls. The School which opened in 1894 was originally housed in Carmelite Street and was extended in 1939 and 1957. It was relocated within the Barbican complex in 1969.

The school's aims are to encourage the girls to achieve their best in all areas of school life, by:

Fostering a love of learning

To encourage intellectual risk taking and curiosity, creativity, independence of thought and effective learning habits within a supportive, innovative and ambitious learning community which instils in the girls a lifelong love of learning and debate and prepares them for a fast changing world.

Capitalising on London to offer a broad co-curriculum and forward-thinking careers education

To offer a wide range of extracurricular opportunities maximising our location at the heart of the City of London, allowing the girls to develop their sporting, artistic and cultural abilities as well as their life and entrepreneurial skills and to explore a wide range of careers opportunities.

Demonstrating respect and care for all

To provide an environment where girls can flourish and develop into happy, balanced and resilient young women with positive attitudes to self, health, spiritual and moral issues, respect for others and the environment a strong social conscience.

Embracing the world

To embrace the cultural and social mix in the school and the world around us, to pursue the goal of sustainability, and to serve our local and wider community by further developing educational partnerships with a range of local, national and international partners.

Girls are admitted upon the results of a competitive examination, at 7+, 11+ and 16+ and normally remain until 18 years of age, having taken Advanced Level examinations. Entry applications to the School invariably exceed places available in all age groups. The school roll at September 2015 was 731. This was comprised of 640 pupils in the Main School (including 165 in the Sixth Form) and 91 in the Preparatory Department. The School offers 22 different courses for GCSE, 22 at A Level and AS Level.

Pupils are prepared for University Entrance and other specialised training courses. All of the Sixth Form go on to Higher Education.

Pupils are supported by a number of means-tested academic bursaries and by a small number of nominal scholarships which may be awarded in recognition of academic, artistic or musical ability at 11+ and 16+. Each year the City of London Corporation provides funding equivalent to 32.66 full-fee places for new entrants. In addition, the City Corporation makes available a sum equivalent to 2.5% of school fee income each year to match fund external funds received for new means-tested bursaries.

There are a number of bursaries and other awards funded by a wide selection of Livery companies and other benefactors. The tenure of these varies from 2 to 7 years and the value of the awards from full-fees to £250 per annum. Both ability and financial need are the principal selection criteria for the majority of awards in this category.

The school also contributes 3% of its fee income to means-tested awards.

HEADMISTRESS, CITY OF LONDON SCHOOL FOR GIRLS

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
170	City of London School for Girls	12,497	(12,342)	155
0	Girls School Repairs Fund	1,841	(1,841)	0
170	Total Local Risk	14,338	(14,183)	155
	Fund Analysis			
170	City's Cash	14,338	(14,183)	155
170	Total Fund Analysis	14,338	(14,183)	155

	Recharges			
489	Recharges from other services	487	0	487
(12)	Recharges to other services	0	(12)	(12)
477	Total Recharges	487	(12)	475
	Fund Analysis			
477	City's Cash	487	(12)	475
477	Total Fund Analysis	487	(12)	475

647	Grand Total	14,825	(14,195)	630
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	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	7,879	0	7,879
	Premises Related Expenses	3,533	0	3,533
	Transport	26	0	26
	Supplies and Services	2,081	0	2,081
	Transfer Payments	800	0	800
	Transfer to Reserve	19	0	19
	Recharges	0	487	487
	Total Expenditure	14,338	487	14,825
Income	Other Grants, Reimbursements and Contributions	(966)	0	(966)
	Customer and Client Receipts	(12,325)	0	(12,325)
	Investment Income	(22)	0	(22)
	Transfer from Reserve	(870)	0	(870)
	Recharges	0	(12)	(12)
	Total Income	(14,183)	(12)	(14,195)
	Net Expenditure	155	475	630

MANAGING DIRECTOR, BARBICAN CENTRE

SERVICE OVERVIEW

The Barbican is the largest multi venue, integrated arts centre in Europe housing a 2,000 seat concert hall, two theatres, three cinemas, two art galleries and large foyers for other performances and displays. Unlike other arts institutions, the Barbican also boasts modern conference, exhibition and banqueting facilities which offer our clients a unique opportunity to host major events in such a distinctive environment in the heart of London.

Our vision: **World-class Arts and Learning**

Strategic objectives

Strategic objective 1

Serve all our audiences

We will build new and deepen existing relationships across audiences, members, donors and stakeholders. We will embed and communicate our brand values through the organisation, and increase our brand awareness nationally and internationally. We will contribute to national debate as a major player in the arts and learning world. We will provide a customer-focused approach to services, responding proactively to research findings and customer feedback to create the best experience for all our audiences

Strategic objective 2

Produce an outstanding arts programme

We will celebrate the best of each art form and also collaborate across art forms. We will create a world-class arts programme, commission distinctive and innovative new work, and nurture emerging talent. We will build robust, sustainable partnerships with a range of outstanding artists and companies and ensure that we engage with east London communities in a ways that are both excellent and relevant.

Strategic objective 3

Place creative learning at the heart of our work

Creative Learning will be embedded in the heart of our programmes. Working in partnership with people and organisations we will pioneer new models of learning, engaging people of all ages across art-forms, styles and genres. This will enable us to establish creative and collaborative communities of practice, both within East London and beyond, as well as to help foster new audiences for now and the future.

Strategic objective 4

Develop our iconic buildings

We will develop and maintain our world-class buildings and spaces. We will create imaginative ways to welcome people to the commercial and arts activity of the Barbican, enlivening our foyers and making it a place to feel at home. We will earn income and make the most of our great spaces, establishing a new benchmark of sustainability.

Strategic objective 5

Diversify funding

In addition to growing our existing income we will develop new income opportunities through retail, enterprise initiatives and our new business events division.

Strategic objective 6
Create a cultural quarter

Our strategic alliance for creative excellence with the Guildhall School of Music & Drama and the London Symphony Orchestra will enable us to create an international arts and learning quarter without rival, building an offer for participants and audiences, young and old.

Underpinning these objectives is our commitment to operate efficiently, and to employ and develop skilled staff within an effective management structure

In order to deliver these objectives with maximum impact we will:

1. Increase audience and customer attendance, frequency and loyalty
2. Progress the digital strategy
3. Support innovation
4. Build strong relationships with stakeholders and partners
5. Create events outside our venues, focusing on east London
6. Develop new entrepreneurial and creative ways to increase commercial opportunities
7. Ensure operational efficiency
8. Employ and develop skilled staff within the appropriate management structure

Attendances

	Original Budget 2015/16	Revised Forecast 2015/16	Original Budget 2016/17
Music	337,302	318,981	325,057
Cinema	161,874	183,040	165,239
Theatres	185,215	249,769	159,349
Art Galleries	127,233	177,838	152,559
Education	13,250	12,690	14,260
Commercial Events	187,779	172,970	200,432
	1,012,653	1,115,288	1,016,896

MANAGING DIRECTOR, BARBICAN CENTRE

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
16,814	Barbican Centre	37,968	(21,059)	16,909
16,814	Total Local Risk	37,968	(21,059)	16,909
	Fund Analysis			
16,814	City Fund	37,968	(21,059)	16,909
16,814	Total Fund Analysis	37,968	(21,059)	16,909

3,147	Central Risk			
	Barbican Centre	3,677	(530)	3,147
3,147	Total Central Risk	3,677	(530)	3,147
	Recharges			
5,069	Recharges from other services	5,022		5,022
(396)	Recharges to other services		(396)	(396)
7,820	Total Central Risk and Recharges	8,699	(926)	7,773
	Fund Analysis			
7,820	City Fund	8,699	(926)	7,773
7,820	Total Fund Analysis	8,699	(926)	7,773
24,634	Grand Total	46,667	(21,985)	24,682

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	17,257		17,257
	Premises Related Expenses	4,132	1,642	5,774
	Transport	209		209
	Supplies and Services	17,084	1,975	19,059
	Capital Charges	33		33
	Contingencies		60	60
	Savings to be Applied	(747)		(747)
	Recharges		5,022	5,022
	Total Expenditure	37,968	8,699	46,667
Income	Government Grants	(574)		(574)
	Other Grants and Reimbursements	(1,222)	(500)	(1,722)
	Customer and Client Receipts	(19,263)	(30)	(19,293)
	Recharges		(396)	(396)
	Total Income	(21,059)	(926)	(21,985)
	Net Expenditure	16,909	7,773	24,682

PRINCIPAL, GUILDHALL SCHOOL OF MUSIC & DRAMA

SERVICE OVERVIEW

HISTORY

The Guildhall School of Music & Drama (Guildhall School) celebrated the 130th anniversary of its foundation on 27th September 2010, and since its opening has stood as a unique showcase for the City of London's commitment to education and the arts. It originally opened with 62 part-time students in a disused warehouse in Aldermanbury, and was the first municipal music college in Great Britain. In 1887 it moved to new premises in John Carpenter Street which formed part of the complex of educational buildings opening directly onto the Victoria Embankment and overlooking the Thames, which the City of London Corporation built to house the City's two private schools and the Guildhall School of Music.

Initially, all tuition was on a part-time basis, but full-time courses were introduced by public request in 1920. Departments of Speech, Voice and Acting were added and by 1935 the school had added "& Drama" to its title. In May 1977 the Guildhall School moved to its present premises in the heart of the Barbican.

In 1993 the City leased a nearby courtyard of buildings that in the 18th century had been the centre of Samuel Whitbread's first brewery, and renovated and converted this to provide the School's hall of residence, Sundial Court, which opened in 1995. About three minutes' walk away, Sundial Court offers self-catering single room accommodation for 177 students.

In 2007 planning permission was granted for a composite development of Milton Court, a redundant brown-field site at the eastern end of Silk St. Practical Completion of the new building was achieved on 5 July 2013 and it was formally handed over to the School on 8 July 2013.

Milton Court gives the School much-needed additional premise, including a concert hall (608 seats), a second theatre (223 seats), an accessible studio theatre (80-128 seats, depending on configuration), all with appropriate back of house support; three rehearsal rooms and a gymnasium; three large teaching rooms (one of which will double as a TV studio); and office and workshop accommodation for the departments of acting and technical theatre. The spaces all incorporate technical facilities of the highest specification, which will help to provide the School's students with the very best training for careers in the performing arts. All facilities were designed and planned to be complementary to the other venues at the School, the Barbican Centre and LSO St Luke's.

The new building is a successful example of a public-private partnership. It has been funded under a section 106 planning agreement between the City of London Corporation and Heron International at a total cost of £89m. Under the terms of a Development Agreement between the City and Heron, the first £47m of the cost has been met by Heron, which allowed them to build 285 apartments as part of a hybrid development. The City of London Corporation has contributed the notional site value of £18m and has paid the balance of the construction cost (£10.5m), while the School is close to achieving its fund-raising challenge of £13.5m to equip the spaces to the highest professional standards.

The Guildhall School was granted Taught Degree-Awarding Powers by the Privy Council of the United Kingdom in 2014. These give UK higher education providers the right to award bachelors' and masters' degrees'. The Guildhall School's first taught degree programme was validated by Kent University, with subsequent programmes validated by City University London. City has been the School's sole validator since 2002.

By gaining the right to award its own degrees, the School can take full ownership of the relationship between professional training and higher education, putting it in a prime position to respond rapidly to the developing needs of the performing arts and to drive change in the professions and in society. The School has since awarded its first degrees at its graduation ceremony on 6 November 2015.

SERVICE OBJECTIVES

The Guildhall School of Music & Drama is an internationally renowned conservatoire and drama school offering programmes in music, acting, and stage management & technical theatre. Also, there is Junior Guildhall for school-age children. With effect from 25 September 2009 the City of London Corporation accepted the transfer of the Centre for Young Musicians (CYM) from Westminster City Council. The Centre, which provides specialist music education to some 1,700 young people across London, transferred under TUPE regulations as a department within the Division of Music. Responsibility for the London Schools Symphony Orchestra (LSSO) also transferred under the same agreement.

The purpose of the School is to be pre-eminent in the training of musicians, actors, stage managers and theatre technicians to the highest international standards.

By attracting the most gifted teachers and students, the School aims to create a crucible for artistic development which allows all participants to explore their full potential. The School is committed to a learning environment in which all members have the enthusiasm, energy and capacity to pursue performance, teaching and research with individual excellence and collective purpose.

SERVICES PROVIDED

The Guildhall School is distinctive in being the only major European conservatoire which is both a music school and a drama school, and one which is also pre-eminent in stage management and technical theatre, professional development, community outreach and music therapy.

The reputation of teaching, and increasingly the research, across all disciplines is unrivalled. Students experience working in a professional context to professional standards with an exemplary pool of outstanding artists who work with us as directors, conductors, coaches and tutors. The School's graduates consistently succeed at the highest levels of their chosen profession.

When the School moved to its present premises in the Barbican, it solidified a unique link with both a world-class arts centre including the Barbican Theatre and The Pit Theatre, and a world-class orchestra the London Symphony Orchestra. In 2008/09 the three organisations formed a strategic partnership and applied successfully for support from the HEFCE Strategic Development Fund. The development of Milton Court, at the heart of the Barbican Estate, remains central to the vision of making the Barbican Campus a leading centre for performance, training and education in the performing and visual arts.

The School currently numbers around 894 students on its roll, approximately 714 of whom are undergraduate and postgraduate music students. At the present time, approximately 180 are studying on the Acting, Stage Management and Technical Theatre programmes.

Last academic year, 60 countries were represented in the student body, with 380 students (33%) from outside the UK, of which 156 (13.6%) were from outside the EU.

The School is a member of Conservatoires UK, the Conference of Drama Schools and the Association of European Conservatoires. Its degree-bearing programmes are validated by City University, London.

The School was designated as a Higher Education Institution (HEI) on 1 August 2006, since when it has received an annual teaching grant from the Higher Education Funding Council for England (HEFCE). However, from the 2012/13 academic year the teaching grant is being phased out as the new fee regime starts.

The basic tuition fee for new EU undergraduates in 2015/16 is £9,000. The basic tuition fee for EU postgraduates is approximately £9,180, whilst for all overseas students (undergraduate or postgraduate) it is £20,800.

Junior Guildhall provides individual and ensemble training in instrumental and general musicianship to children on Saturdays. Saturday junior drama classes are also provided.

The School is staffed by a salaried group of about 253 academic, technical, financial and administrative employees, with approximately a further 480 hourly paid teaching staff.

FUTURE PLANNING

Planning for Peak Performance – the School's five-year artistic and educational strategy and operational plan - identifies three strategic aims:

1. Exceptional Teaching
2. Exceptional Students
3. Exceptional Opportunities

BOARD OF GOVERNORS

The present Board of Governors was established on 1 January 2000 and replaced the Music and Drama Committee. The Board is not exclusively comprised of Corporation Members. Also included on the Board are up to six external governors from various fields, three Guildhall School employees (including the Principal), the Student Union President, the Chairman of the Barbican Centre Board and the Chairman of the Culture, Heritage & Libraries Committee (as ex officio members). Following the transfer of the Centre for Young Musicians, the Board has also co-opted a representative from CYM as a 'continuing trustee' of the Centre.

PRINCIPAL, GUILDHALL SCHOOL OF MUSIC & DRAMA

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
5,767	School	22,921	(17,442)	5,479
5,767	Total Local Risk	22,921	(17,442)	5,479
	Fund Analysis			
5,767	City's Cash	22,921	(17,442)	5,479
5,767	Total Fund Analysis	22,921	(17,442)	5,479

3,124	Central Risk			
	School	3,199		3,199
3,124	Total Central Risk	3,199	0	3,199
	Recharges			
1,493	Recharges from other services	1,481		1,481
(50)	Recharges to other services		(50)	(50)
4,567	Total Central Risk and Recharges	4,680	(50)	4,630
	Fund Analysis			
4,567	City's Cash	4,680	(50)	4,630
4,567	Total Fund Analysis	4,680	(50)	4,630
10,334	Grand Total	27,601	(17,492)	10,109

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	15,962		15,962
	Premises Related Expenses	2,724	525	3,249
	Transport	153		153
	Supplies and Services	4,972		4,972
	Third Party Payments	106		106
	Transfer Payments	410		410
	Capital Charges		2,674	2,674
	Savings to be Applied	(1,406)		(1,406)
	Recharges		1,481	1,481
	Total Expenditure	22,921	4,680	27,601
Income	Government Grants	(1,638)		(1,638)
	Other Grants and Reimbursements	(1,169)		(1,169)
	Customer and Client Receipts	(14,635)		(14,635)
	Recharges		(50)	(50)
	Total Income	(17,442)	(50)	(17,492)
	Net Expenditure	5,479	4,630	10,109

PRIVATE SECRETARY AND CHIEF OF STAFF TO THE LORD MAYOR

SERVICE OVERVIEW

MANSION HOUSE and MAYORAL

The Lord Mayor is head of the City of London, and Mansion House is the official residence of the Lord Mayor and the focal point of all Mayoral activities including business meetings, inward visits, official receptions, banquets, and general hospitality.

The Lord Mayor's duties include:-

- To represent and promote the City of London as an effective local authority.
- To represent and promote the City as the foremost international financial and business service centre in the world, and to represent and promote the United Kingdom more generally, particularly when travelling overseas.
- To participate in and to promote the activities of the Livery Companies, Ward Clubs and other associated groups in the City.
- To consult widely within the City community on business needs.
- To promote the cause of his Appeal for Charity and of other charitable causes.
- To undertake the historic constitutional, ceremonial and traditional duties of the office of Lord Mayor.

In order to deliver his programme the Lord Mayor:-

- Is required to attend and host meetings and functions and give many speeches.
- Is called on to receive and entertain visiting Heads of State on behalf of the Government.
- Often meets visiting Ministers, senior government and civic officials and leading international business people.
- At the behest of Government, travels widely overseas for some ten weeks each year. The Lord Mayor also travels extensively in the United Kingdom.
- Provides a focus for significant City of London activity and plays a prominent and long-established role in ceremonial events within the City and nationally.

There are 35 full time Corporation employees at Mansion House. In addition, the Security, some cleaning and Catering is undertaken by external contractors.

The Samuel collection of 84 paintings by 17th century Dutch and Flemish masters was bequeathed to the City of London by Lord Samuel of Wychcross in 1987, and is valued at £100m.

SHERIFFS

The most ancient office in the City is that of Sheriff. It dates from the Anglo-Saxon period and is first officially noted when the City's right to elect two Sheriffs was confirmed by King John in 1199. It is thought the confirmation applied to a Charter of 1132, but this is not proven. Since 1475 the Sheriffs have been elected by the Liverymen in Common Hall on Midsummer Day.

The Sheriffs provide guests and hospitality to the sitting Judges at the Old Bailey.

SHOW and BANQUET

The Remembrancer is responsible for organising the Lord Mayor's Banquet on behalf of the Lord Mayor and Sheriffs' Committee, and this is held in Guildhall traditionally on the Monday following the Lord Mayor's Show.

MANSION HOUSE PREMISES

The Mansion House is a Grade 1 Listed Building incorporating working offices, function rooms, Mayoral accommodation and staff accommodation. The various works programmes to maintain the fabric of the building, both internal and external, are managed by the City Surveyor.

PRIVATE SECRETARY AND CHIEF OF STAFF TO THE LORD MAYOR

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,766	Mansion House	2,143	(381)	1,762
230	Mansion House - Premises	333	(100)	233
390	Mayoral	386	0	386
2,386	Total Local Risk	2,862	(481)	2,381
	Fund Analysis			
2,386	City's Cash	2,862	(481)	2,381
2,386	Total Fund Analysis	2,862	(481)	2,381

	Central Risk			
72	Mansion House - Premises	58	0	58
299	Mayoral	303	0	303
371	Total Central Risk	361	0	361
	Recharges			
571	Recharges from other services	550	0	550
942	Total Central Risk and Recharges	911	0	911
	Fund Analysis			
942	City's Cash	911	0	911
942	Total Fund Analysis	911	0	911

3,328	Grand Total	3,773	(481)	3,292
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	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	1,934	0	1,934
	Premises Related Expenses	333	0	333
	Transport	51	0	51
	Supplies and Services	544	361	905
	Recharges	0	550	550
	Total Expenditure	2,862	911	3,773
Income	Customer and Client Receipts	(381)	0	(381)
	Other Grants, Reimbursements and Contributions	(100)	0	(100)
	Total Income	(481)	0	(481)
	Net Expenditure	2,381	911	3,292

THE REMEMBRANCER

SERVICE OVERVIEW

Parliamentary

The Remembrancer is charged with maintaining and enhancing the City's status and ensuring that its established rights are safeguarded. The Remembrancer is one of the City's four Law Officers and the Office is responsible for the maintenance and protection of the City's constitution. He is the City's Parliamentary Agent and the Parliamentary Agent for the Honourable the Irish Society, and the City's Chief of Protocol.

The Office acts as a channel of communication between Parliament and the City. In the contemporary context, this means day to day examination of Parliamentary business including examination of and briefing on proposed legislation and amendments to it, regular liaison with the Select Committees of both Houses and contact with officials in Government departments dealing with Parliamentary Bills. Liaison is also maintained with the City Office in Brussels and other Member States' permanent representations in relation to draft EU legislation. The work also includes briefings for debates in which the City Corporation or its stakeholders in the City have an interest. The Office monitors the activities of the GLA and its associated bodies and their effect on the City.

Ceremonial, Protocol and Corporate Events

This includes the hospitality budget which enables the Remembrancer's Office to organise hospitality on behalf of the Lord Mayor and the City, or at the request of The Queen, Her Majesty's Government and organisations and individuals with connections with the City. Hospitality includes Royal occasions, state banquets, hospitality for visiting Heads of State and Government, reciprocal hospitality for visiting Mayors and receptions and luncheons given to distinguished organisations and individuals. The budget also includes the cost of the Remembrancer's staff who manage these functions.

Functions are held in the Great Hall, the Old Library, Livery Hall, the Crypts of the Guildhall, the Print Room, the Chief Commoner's Parlour, the Art Gallery, Basinghall Suite, Mansion House and at other City venues such as Livery Halls, according to the nature of the event. The Remembrancer's Office also has responsibility for the Lord Mayor's Banquet and elements of the Lord Mayor's Day at Guildhall and the Royal Courts of Justice.

Guildhall Administration

This contains the expenditure and income relating to the letting of Guildhall function areas for private events such as receptions, dinners and conferences. The areas available for hire are the Great Hall (subject to the concurrence of the Common Council), the Old Library, the Livery Hall, the Crypts, the Print Room, the Chief Commoner's Parlour, Guildhall Art Gallery, the Basinghall Suite and, at certain times, Guildhall Yard.

As the Guildhall is a Grade 1 Listed Building, such use is subject to strict conditions. Permission to hire the Great Hall is granted following Officer recommendation and Member approval. The Guildhall complex hosts approximately 400 private events per annum. Charges are reviewed annually by committee.

There are four levels of charges –

- Commercial Users; includes charities who are also trade organisations and charities whose events are sponsored.
- Other Charities and City Organisations;
- Livery companies, ward clubs and organisations or charities with very close City connections; and

- No User Charge for lettings relating to internal departments or City events. In addition the chosen charity of the Lord Mayor receives two free uses.

The Remembrancer's Office is also responsible for the Attendants who service the Committee Rooms.

Corporate Services

This includes the cost of catering in respect of Committee Hospitality Allowances. The purpose is to enable Committees, by means of hospitality, to establish and maintain contact with leading organisations of relevance to the City of London Corporation's work, and to pay tribute to the past Chairman. These estimates also include expenditure relating to fees for parliamentary work.

REMEMBRANCER

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,053	Ceremonial	1,064	0	1,064
18	Show and Banquet	16	0	16
(311)	Guildhall Administration	991	(1,370)	(379)
760	Total Local Risk	2,071	(1,370)	701
	Fund Analysis			
1,071	City's Cash	1,080	0	1,080
(311)	Guildhall Admin	991	(1,370)	(379)
760	Total Fund Analysis	2,071	(1,370)	701

	Central Risk			
1,356	Ceremonial	1,303	0	1,303
372	Corporate Services	334	0	334
122	Show and Banquet	124	0	124
(204)	Guildhall Administration	0	(204)	(204)
1,646	Total Central Risk	1,761	(204)	1,557
	Recharges			
4,670	Recharges from other services	5,181	0	5,181
(613)	Recharges to other services	0	(628)	(628)
5,703	Total Central Risk and Recharges	6,942	(832)	6,110
	Fund Analysis			
5,392	City's Cash	6,359	(628)	5,731
311	Guildhall Admin	583	(204)	379
5,703	Total Fund Analysis	6,942	(832)	6,110
6,463	Grand Total	9,013	(2,202)	6,811

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	1,771	47	1,818
	Transport	57	9	66
	Supplies and Services	243	1,106	1,349
	Capital Charges	0	595	595
	Contingencies	0	4	4
	Recharges	0	5,181	5,181
	Total Expenditure	2,071	6,942	9,013
Income	Customer and Client Receipts	(1,370)	(204)	(1,574)
	Recharges	0	(628)	(628)
	Total Income	(1,370)	(832)	(2,202)
	Net Expenditure	701	6,110	6,811

TOWN CLERK

SERVICE OVERVIEW

The services overseen by the Policy and Resources Committee are summarised below:-

Resilience and Community Safety

The Resilience and Community Safety team has a number of functions, all focused on keeping the City a safe and pleasant environment in which to work, live and visit. The team provides services internally and for the wider City community, in three main areas: - Emergency and Contingency Planning, Community Safety and Security. The team's 2016/17 budget provides for 9 (FTE) posts.

Public Relations

Following the reconfiguration of the Town Clerk's department in November 2015 the Public Relations Office has been re-structured into the following units:

- Communications
- Internal Communications and Publications
- City Affairs
- City Occupiers Database

There are a total of 28.7 full time equivalents in these teams who are provided for within this Committee's budgets

These teams work to achieve the communications and public relations objectives of the City which are to support and promote the City's strategic aims and policy priorities; to increase the understanding and awareness of the City's work; and to enhance the favourable perceptions of the City.

Economic Development Office (EDO)

The 2016/17 budget provides for 32.2 full time equivalents in the core Economic Development team (two of which are based in Brussels), plus an additional 6 locally employed staff in India and China. The staff in the Central London Forward and Heart of the City teams are not included in the Policy & Resources Service Overview as, although accommodation is provided for them within EDO, they have external funding sources and separate business plans.

The EDO team is committed to maintaining the City of London's role as the leading international financial centre, by championing a positive, responsible and competitive business and policy environment, supporting the City's interests in global markets and helping to realise the economic and social potential of London, especially the City and our neighbouring boroughs

Grants, Contingencies and Miscellaneous

City's Cash - This area covers certain central risk grants payable from City's Cash to outside organisations including Central London Forward and funding towards TheCityUK, the Policy Initiatives Fund and the Committee's City's Cash contingency.

City Fund - This mainly relates to central risk grants payable from the City Fund to outside organisations and grants under the control of the Economic Development Unit which cannot be paid under economic development powers.

Central Criminal Court

City's Cash - This consists of the salaries, pensions and national insurance contributions for the posts of City Recorder and Common Sergeant.

City Fund - The City provides the premises of the Central Criminal Court for the Court Service of the Lord Chancellor's Department and accommodates not only the eighteen courts, but also offices for the List Office for the SE of England, the City of London Police, HM Prison Services, Serco Prisoner Handling Services, Crown Prosecution Service, Probation Service, Treasury Council and the Crown Court Witness Service.

Eighteen Courts are made ready for use on Monday to Friday and also may be required to sit on public holidays and weekends.

The City is responsible for the care of the building and the provision of its facilities which includes the maintenance of the fabric of the Central Criminal Court, its furnishings, fittings and all of the mechanical and electrical equipment, the daily cleaning of the building and the provision of security services.

A proportion of the employee costs and 95% of running costs are reimbursed by the Lord Chancellor's Department.

Secondary's Office

This budget contains the salaries and office expenses of the Secondary's Office at the Central Criminal Court which manages the building including its security and maintenance. The office also deals with administration of the Shrievalty which includes the execution of works and warrants and the summoning of jurors.

Town Clerk's Office

The Town Clerk's Department provides a wide range of services and activities reporting to a number of spending committees. The following divisions are included within this committee's estimates:

Policy and Democratic Services

The Town Clerk is responsible for servicing the Court of Common Council, the Court of Aldermen, and all the committees, sub-committees and working parties which have been created. The Town Clerk is also responsible for Democratic Services; there are 42.1 full time equivalent employees in the section, including the Town Clerk and support staff.

The core activity of the committee staff is to prepare and collate agendas, produce reports for the Town Clerk, ensure that meetings are conducted smoothly, produce minutes and monitor the implementation of the decisions reached.

The Policy and Democratic Services section is involved at the highest level in the strategic planning process. It produces the Corporate Policy Plan and monitors the City's performance through the Corporate Performance and Development Team.

Corporate HR Division

The Corporate HR Unit of the Town Clerk's Department provides services to other departments in the following areas: Pay & Reward, Employee Relations, HR Policy Development, Trent (computerised HR/Payroll system) Occupational Health, Health & Safety, Learning & Development, Equalities and Performance Monitoring. There are two business units providing operational HR support for the organisation. A total of 53.2 full time equivalent staff employed in the division; with the majority of them based on the 3rd Floor, West Wing, of Guildhall.

Contact Centre

The Corporate Contact Centre deals with service enquiries from customers that wish to access services offered by the City Corporation. The centre is currently situated temporarily in the Guildhall Justice Rooms. There are 16 full time equivalent employees in the unit.

Printing

This section provides print procurement, in house print production in the form of conventional offset printing, duplicating, design, and digital press services for the City. The future operation of the Print unit is currently under review. There are 5.8 full time equivalent staff employed in the section. The unit is situated on the 5th floor of the Guildhall, West Wing.

Finance

City Fund – Corporate and Democratic Core - In order to comply with the Chartered Institute of Public Finance’s Service Reporting Accounting Code of Practice, certain costs are defined as “Corporate and Democratic Core” and do not form an overhead on other services. These include the costs of electoral processes.

City’s Cash - Corporate Services – This includes:

- the cost of catering in respect of Committee lunches;
- the Sheriff’s election allowances;
- the cost of Shrieval mementos; and
- a proportion of ward and election expenses.

The City Bridge Trust

A cy près scheme agreed by the Charity Commission in 1995 enabled Bridge House Estates to distribute the Estate’s surplus income for charitable purposes across Greater London. The amount available for grants from the surplus income is determined each year by the Policy and Resources Committee.

The Committee operates its grants programmes, “Investing in Londoners”, under priorities agreed by The City Bridge Trust Committee, under delegated authority from the Court of Common Council.

TOWN CLERK

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
45	Ward Expenses	46	0	46
639	Security and Contingency Planning	628	0	628
2,141	Public Relations	2,180	(50)	2,130
10	City Fund - Grants etc	10	0	10
4,229	Economic Development	4,376	(14)	4,362
117	City's Cash - Grants etc	0	0	0
1,198	Bridge House Grants Administration	1,374	(107)	1,267
33	GP Alderman	13	0	13
516	Central Criminal Court	3,889	(3,358)	531
396	Secondary's office	401	0	401
3,562	Policy and Democratic Services	3,272	(5)	3,267
2,612	Corporate HR	2,859	(323)	2,536
0	Printing & Stationery	0	0	0
769	Central Training, Corporate Printing, Occ. Health etc	1,264	(403)	861
16,267	Total Local Risk	20,312	(4,260)	16,052
	Fund Analysis			
7,430	City Fund	10,974	(3,422)	7,552
696	City's Cash	569	0	569
1,198	Bridge House Estates	1,374	(107)	1,267
9,324		12,917	(3,529)	9,388
6,943	Guildhall Admin	7,395	(731)	6,664
16,267	Total Fund Analysis	20,312	(4,260)	16,052

TOWN CLERK

2015/16 Latest Approved Budget £'000		2016/17 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
661	Corporate Services	431	0	431
179	Corporate and Democratic Core	187	(9)	178
50	Security and Contingency Planning	50	0	50
47	Public Relations	0	0	0
3,132	Other Services - Contingencies & Grants	2,393	(200)	2,193
1,151	Finance Grants	1,079	0	1,079
19,650	Bridge House Grants	20,030	0	20,030
19	GP Alderman	24	0	24
784	Central Criminal Court	2,255	(1,473)	782
(43)	Printing & Stationery	0	0	0
301	Staff Professional Fees, relocation expenses.	232	0	232
25,931	Total Central Risk	26,681	(1,682)	24,999
	Recharges			
9,849	Recharges from other services	10,052	0	10,052
(14,422)	Recharges to other services	0	(14,268)	(14,268)
21,358	Total Central Risk and Recharges	36,733	(15,950)	20,783
	Fund Analysis			
129	City Fund	6,029	(6,081)	(52)
8,422	City's Cash	7,562	(200)	7,362
19,750	Bridge House Estates	20,301	(164)	20,137
28,301		33,892	(6,445)	27,447
(6,943)	Guildhall Admin	2,841	(9,505)	(6,664)
21,358	Total Fund Analysis	36,733	(15,950)	20,783
37,625	Grand Total	57,045	(20,210)	36,835

	Analysis By Type of Expenditure / Income	2016/17 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	15,555	930	16,485
	Premises Related Expenses	796	1,552	2,348
	Transport	201	0	201
	Supplies and Services	3,456	23,266	26,722
	Third Party Expenses	303	40	343
	Capital Charges	0	30	30
	Contingencies	1	863	864
	Recharges	0	10,052	10,052
	Total Expenditure	20,312	36,733	57,045
Income	Reimbursements and Contributions	(3,399)	(1,673)	(5,072)
	Customer and Client Receipts	(861)	(9)	(870)
	Recharges	0	(14,268)	(14,268)
	Total Income	(4,260)	(15,950)	(20,210)
	Net Expenditure	16,052	20,783	36,835

City Fund Summary Budget

CITY FUND SUMMARY BY COMMITTEE

<i>Actual</i> 2014-15 £'000	CITY FUND SUMMARY	<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
25,204	Barbican Centre	24,958	24,634	24,682
312	Barbican Residential	1,014	2,951	2,815
12,106	Community and Children's Services - City Fund	11,411	11,816	11,744
0	Community and Children's Services - HRA	0	0	0
20,483	Culture Heritage and Libraries	20,142	20,828	20,631
(13,987)	Finance	(10,286)	(2,026)	(11,813)
96	Licensing	121	43	81
(752)	Markets	(820)	(585)	(747)
1,503	Open Spaces	1,579	1,595	1,720
11,929	Planning and Transportation	13,708	13,060	14,477
60,363	Police	57,539	67,430	56,747
3,788	Policy and Resources	3,910	3,978	3,886
13,770	Port Health and Environmental Services	14,401	14,640	13,608
(37,212)	Property Investment Board	(36,121)	(35,366)	(36,905)
97,603	Total City Fund	101,556	122,998	100,926

BARBICAN CENTRE COMMITTEE - CITY FUND

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	BARBICAN CENTRE COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
15,645	Employees		15,381	16,737	17,257
3,984	Premises Related Expenses		4,168	4,289	4,132
197	Transport Related Expenses		210	224	209
17,837	Supplies and Services		15,112	17,824	17,084
383	Capital Charges		129	155	33
0	Savings to be Applied		0	0	(747)
38,046	TOTAL Expenditure		35,000	39,229	37,968
	Income				
(1,069)	Government Grants		(488)	(1,564)	(574)
(656)	Other Grants, Reimbursements and Contributions		(847)	(1,098)	(1,222)
(20,014)	Customer, Client Receipts		(17,187)	(19,753)	(19,263)
(21,739)	TOTAL Income		(18,522)	(22,415)	(21,059)
16,307	TOTAL LOCAL RISK	A	16,478	16,814	16,909
	CENTRAL RISK				
2,139	Premises Related Expenses		1,642	1,642	1,642
1,796	Supplies and Services		1,975	1,975	1,975
0	Contingencies		60	60	60
3,935	Total Expenditure		3,677	3,677	3,677
(500)	Other Grants, Reimbursements and Contributions		(500)	(500)	(500)
(48)	Customer, Client Receipts		(30)	(30)	(30)
(548)	Total Income		(530)	(530)	(530)
3,387	TOTAL CENTRAL RISK	B	3,147	3,147	3,147
	RECHARGES				
5,867	Central Recharges		5,729	5,069	5,022
(328)	Recharges Within Fund		(337)	(337)	(337)
(29)	Recharges Across Funds		(59)	(59)	(59)
5,510	TOTAL RECHARGES	C	5,333	4,673	4,626
25,204	TOTAL NET EXPENDITURE	A+B+C	24,958	24,634	24,682

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
25,204	Barbican Centre		24,958	24,634	24,682
25,204	TOTAL		24,958	24,634	24,682

BARBICAN RESIDENTIAL COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	BARBICAN RESIDENTIAL COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
3,360	Employees		3,560	3,632	3,772
5,629	Premises Related Expenses		6,337	6,874	7,122
0	Transport Related Expenses		1	1	1
184	Supplies and Services		211	196	212
9,173	TOTAL Expenditure		10,109	10,703	11,107
	Income				
(13)	Other Grants, Reimbursements and Contributions		(10)	(20)	(15)
(11,623)	Customer, Client Receipts		(12,402)	(12,918)	(13,352)
(11,636)	TOTAL Income		(12,412)	(12,938)	(13,367)
(2,463)	TOTAL LOCAL RISK	A	(2,303)	(2,235)	(2,260)
	CENTRAL RISK				
21	Premises Related Expenses		0	0	0
(3)	Supplies and Services		0	0	0
18	Total Expenditure		0	0	0
(1,348)	Customer, Client Receipts		(1,034)	(1,034)	(1,035)
(3)	Transfer from Reserves		0	0	0
(1,351)	Total Income		(1,034)	(1,034)	(1,035)
(1,333)	TOTAL CENTRAL RISK	B	(1,034)	(1,034)	(1,035)
	RECHARGES				
3,926	Central Recharges		4,072	5,942	5,834
182	Recharges Within Fund		279	278	276
4,108	TOTAL RECHARGES	C	4,351	6,220	6,110
312	TOTAL NET EXPENDITURE	A+B+C	1,014	2,951	2,815

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
0	Supervision and Mangement - General		0	0	0
0	Service Charge Account		0	0	0
693	Landlords Services		1,510	3,350	3,157
199	Car Parking		171	194	283
(150)	Stores		(165)	(132)	(138)
(469)	Trade Centre		(534)	(472)	(498)
39	Other Non - Housing		32	11	11
312	TOTAL		1,014	2,951	2,815

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	COMMUNITY & CHILDREN'S SERVICES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
4,576	Employees		4,441	5,112	4,861
289	Premises Related Expenses		303	357	273
21	Transport Related Expenses		13	23	18
4,167	Supplies and Services		3,946	4,906	4,111
4,496	Third Party Payments		4,775	4,896	4,379
13	Transfer Payments		106	131	131
767	Transfer to Reserve		0	0	0
14,329	TOTAL Expenditure		13,584	15,425	13,773
	Income				
(3,203)	Government Grants		(3,150)	(3,815)	(2,646)
(517)	Other Grants, Reimbursements and Contributions		(319)	(809)	(559)
(1,010)	Customer, Client Receipts		(989)	(1,003)	(921)
(332)	Transfer from Reserves		0	(48)	0
(5,062)	TOTAL Income		(4,458)	(5,675)	(4,126)
9,267	LOCAL RISK (excl. City Surveyor Local Risk)		9,126	9,750	9,647
51	City Surveyor Local Risk		157	54	137
9,318	TOTAL LOCAL RISK	A	9,283	9,804	9,784
	CENTRAL RISK				
583	Employee Expenses		612	185	169
100	Premises Related Expenses		0	0	0
25	Transport Related Expenses		21	21	21
234	Supplies and Services		179	173	176
3,531	Third Party Payments		3,037	3,195	3,200
6,261	Transfer Payments		6,172	6,172	6,172
10,734	Total Expenditure		10,021	9,746	9,738
(8,687)	Government Grants		(8,604)	(8,828)	(8,815)
(433)	Other Grants, Reimbursements and Contributions		(228)	(182)	(184)
(38)	Customer, Client Receipts		0	0	0
(648)	Transfer from Reserves		(567)	(537)	(541)
(9,806)	Total Income		(9,399)	(9,547)	(9,540)
928	TOTAL CENTRAL RISK	B	622	199	198
	RECHARGES				
3,267	Central Recharges		2,736	2,518	2,456
(1,407)	Recharges Within Fund		(1,230)	(705)	(694)
1,860	TOTAL RECHARGES	C	1,506	1,813	1,762
12,106	TOTAL NET EXPENDITURE	A+B+C	11,411	11,816	11,744

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
0	Supervision And Management - Holding Account		0	0	0
	Commissioning & Partnerships Services				
1,033	Commissioning		954	1,043	1,028
180	Recreation Facilities And Sports Development		131	92	82
185	Adult And Community Learning		274	213	247
310	Youth Service		253	243	251
20	Public Health		24	0	0
	People's Services				
2,849	Services To Adults		2,857	2,892	2,872
1,505	Services To Older People		1,642	1,551	1,589
22	Substance Misuse Team		23	0	0
0	Occupational Therapy - Holding Account		0	0	0
1,096	Services to Children & Families		968	1,275	1,160
361	Service Strategy - Adult Services		388	424	455
1,494	Early Years & Childcare		1,555	1,349	1,476
0	Sir John Cass School Delegated Budget		0	0	0
28	Other Schools Related Activities		(47)	(54)	(18)
334	Asylum Seekers Service		346	313	309
929	Homelessness		662	741	728
382	Strategic Management - Family & Young People		406	372	390
	Housing Services				
76	Other Housing Services		45	43	27
562	Benefits Administration		283	347	369
723	Supporting People		619	960	767
17	Service Strategy - Housing Services		28	12	12
12,106	TOTAL		11,411	11,816	11,744

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND - HRA

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	HRA SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
3,662	Employees		3,824	3,858	4,390
5,894	Premises Related Expenses		10,753	7,029	11,570
10	Transport Related Expenses		7	10	10
839	Supplies and Services		492	907	554
5	Third party payments		0	0	0
38	Transfer Payments		55	55	55
3,472	Transfer to Reserve		425	3,230	0
13,920	TOTAL Expenditure		15,556	15,089	16,579
	Income				
(18)	Other Grants, Contributions and Reimbursements		0	0	0
(15,685)	Customer, Client Receipts		(16,696)	(16,180)	(16,960)
(117)	Investment Income		(100)	(100)	(100)
0	Transfer from Reserve		0	0	(689)
(15,820)	TOTAL Income		(16,796)	(16,280)	(17,749)
(1,900)	TOTAL LOCAL RISK	A	(1,240)	(1,191)	(1,170)
	CENTRAL RISK				
(180)	Capital Projects		(547)	(547)	(547)
(180)	Total Income		(547)	(547)	(547)
(180)	TOTAL CENTRAL RISK	B	(547)	(547)	(547)
	RECHARGES				
960	Central Recharges		875	1,350	1,338
1,120	Recharges Within Fund		915	391	382
0	Recharges Across Funds		(3)	(3)	(3)
2,080	TOTAL RECHARGES	C	1,787	1,738	1,717
0	TOTAL NET EXPENDITURE	A+B+C	0	0	0

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICE MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
0	HRA		0	0	0
0	TOTAL		0	0	0

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
7,465	Employees		7,275	7,457	7,192
264	Premises Related Expenses		249	250	250
20	Transport Related Expenses		31	30	30
1,885	Supplies and Services		1,291	1,583	1,314
212	Transfer to Reserve		0	0	0
9,846	TOTAL Expenditure		8,846	9,320	8,786
	Income				
(373)	Other Grants, Reimbursements and Contributions		(3)	(307)	(134)
(1,231)	Customer, Client Receipts		(752)	(731)	(813)
(54)	Transfer from Reserves		0	0	0
(1,658)	TOTAL Income		(755)	(1,038)	(947)
8,188	LOCAL RISK (excl. City Surveyor Local Risk)		8,091	8,282	7,839
459	City Surveyor Local Risk		459	421	550
8,647	TOTAL LOCAL RISK	A	8,550	8,703	8,389
	CENTRAL RISK				
1	Employee Expenses		0	1	0
952	Premises Related Expenses		939	990	1,033
385	Supplies and Services		385	385	357
5,292	Third Party Payments		5,292	5,292	5,292
6,630	Total Expenditure		6,616	6,668	6,682
(4)	Other Grants, Reimbursements and Contributions		0	0	0
(106)	Customer, Client Receipts		(72)	(78)	(78)
(110)	Total Income		(72)	(78)	(78)
6,520	TOTAL CENTRAL RISK	B	6,544	6,590	6,604
	RECHARGES				
5,675	Central Recharges		5,889	5,900	6,003
97	Recharges Within Fund		72	91	91
(456)	Recharges Across Funds		(913)	(456)	(456)
5,316	TOTAL RECHARGES	C	5,048	5,535	5,638
20,483	TOTAL NET EXPENDITURE	A+B+C	20,142	20,828	20,631

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
1,698	Guildhall Library, ISS & City Business Library		1,813	1,881	1,750
302	Artizan Street Community Centre & Library		312	276	313
2,643	Barbican and Community Libraries		2,574	2,805	2,709
2,299	Guildhall Art Gallery		2,526	2,602	2,552
8,379	Central Management of CHL		8,395	8,303	8,323
3,180	London Metropolitan Archives		3,136	3,124	3,130
905	City Records Services		424	994	980
900	Visitor Services and City Information Centre		804	809	824
80	Lower Thames Street (Roman Bath House)		61	34	50
97	Roman Remains and Guildhall Complex Land		97	0	0
20,483	TOTAL		20,142	20,828	20,631

FINANCE COMMITTEE - CITY FUND

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
2014-15	<i>Analysis of Service Expenditure</i>		2015-16	2015-16	2016-17
£'000			£'000	£'000	£'000
	LOCAL RISK				
	Expenditure				
3,840	Employees		4,611	4,287	4,527
1,288	Premises Related Expenses		1,286	1,297	1,306
4	Transport Related Expenses		1	1	1
1,315	Supplies and Services		670	1,004	976
1,056	Third Party Payments		0	0	0
7,503	TOTAL Expenditure		6,568	6,589	6,810
	Income				
0	Government Grants		0	(44)	(44)
(3,111)	Other Grants, Reimbursements and Contributions		(3,285)	(3,263)	(3,435)
(142)	Customer, Client Receipts		(174)	(138)	(138)
(3,253)	TOTAL Income		(3,459)	(3,445)	(3,617)
4,250	LOCAL RISK (excl. City Surveyor Local Risk)		3,109	3,144	3,193
665	City Surveyor Local Risk		(11)	692	246
4,915	TOTAL LOCAL RISK	A	3,098	3,836	3,439
	CENTRAL RISK				
601	Employee Expenses		310	311	310
3,168	Premises Related Expenses		4,982	8,154	5,152
650	Supplies and Services		428	428	428
570	Third Party Payments		570	570	570
538	Transfer Payments		247	247	247
4,745	Capital Charges		7,847	16,301	9,456
1,086	Transfer to Reserve		792	896	0
0	Contingencies		1,750	1,661	2,717
11,358	Total Expenditure		16,926	28,568	18,880
(3,663)	Government Grants		(3,160)	(3,451)	(3,689)
(1,841)	Other Grants, Reimbursements and Contributions		(2,205)	(4,145)	(2,239)
(1,020)	Customer, Client Receipts		(9)	(9)	(9)
(3,522)	Investment Income		(1,635)	(2,435)	(2,533)
(5,094)	Transfer from Reserves		(6,399)	(6,822)	(7,515)
(213)	Loan Pool Credits		(131)	(124)	0
(15,353)	Total Income		(13,539)	(16,986)	(15,985)
(3,995)	TOTAL CENTRAL RISK	B	3,387	11,582	2,895
	RECHARGES				
(12,798)	Central Recharges		(14,355)	(14,850)	(15,529)
(1,339)	Recharges Within Fund		(1,430)	(1,490)	(1,525)
(770)	Recharges Across Funds		(986)	(1,104)	(1,093)
(14,907)	TOTAL RECHARGES	C	(16,771)	(17,444)	(18,147)
(13,987)	TOTAL NET INCOME	A+B+C	(10,286)	(2,026)	(11,813)

FINANCE COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
1,854	Cost of Collection		707	881	837
826	Corporate and Democratic Core		2,326	1,184	243
403	Levies, Grants & Subscriptions		443	621	624
277	Contingencies and Corporate Expenses		2,260	667	1,954
(21,852)	Corporate Financing		(20,677)	(9,685)	(20,153)
298	Corporate and Democratic Core - Town Clerk		262	241	247
4,124	Central Criminal Court - Town Clerk		4,238	3,954	4,228
83	Mayors and City of London Court - City Surveyor		155	111	207
0	Walbrook Wharf		0	0	0
(13,987)	TOTAL		(10,286)	(2,026)	(11,813)

LICENSING COMMITTEE - CITY FUND

<i>Actual</i>	LICENSING COMMITTEE SUMMARY		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2014-15</i>	<i>Analysis of Service Expenditure</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
411	Employees		420	417	447
45	Premises Related Expenses		45	45	45
15	Supplies and Services		15	17	18
0	Contingencies		70	100	99
471	TOTAL Expenditure		550	579	609
	Income				
(529)	Customer, Client Receipts		(632)	(699)	(689)
(529)	TOTAL Income		(632)	(699)	(689)
(58)	TOTAL LOCAL RISK	A	(82)	(120)	(80)
	RECHARGES				
104	Central Recharges		152	116	113
26	Recharges Within Fund		27	27	27
24	Recharges Across Funds		24	20	21
154	TOTAL RECHARGES	B	203	163	161
96	TOTAL NET EXPENDITURE	A+B	121	43	81

<i>Actual</i>	SERVICES MANAGED		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2014-15</i>			<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
96	Licensing		121	43	81
96	TOTAL		121	43	81

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	MARKETS AND CONSUMER PROTECTION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
1,264	Employees		1,276	1,340	1,374
1,187	Premises Related Expenses		1,223	1,277	1,237
5	Transport Related Expenses		6	6	6
142	Supplies and Services		145	160	162
1,811	Third Party Payments		1,857	1,857	1,861
4,409	TOTAL Expenditure		4,507	4,640	4,640
	Income				
(92)	Other Grants, Reimbursements and Contributions		(100)	(100)	(100)
(4,176)	Customer, Client Receipts		(4,236)	(4,333)	(4,398)
(9)	Investment Income		(3)	(3)	(3)
(106)	Transfer from Reserves		(120)	(156)	(90)
(4,383)	TOTAL Income		(4,459)	(4,592)	(4,591)
26	LOCAL RISK (excl. City Surveyor Local Risk)	A	48	48	49
29	City Surveyor Local Risk		31	32	32
55	TOTAL LOCAL RISK		79	80	81
	CENTRAL RISK				
0	Supplies and Services		0	156	0
0	TOTAL Expenditure		0	156	0
(1,731)	Customer, Client Receipts		(1,786)	(1,790)	(1,807)
(40)	Transfer from Reserves		(25)	(21)	(21)
(1,771)	Total Income		(1,811)	(1,811)	(1,828)
(1,771)	TOTAL CENTRAL RISK	B	(1,811)	(1,655)	(1,828)
	RECHARGES				
896	Central Recharges		853	933	938
(28)	Recharges Within Fund		(28)	(28)	(28)
96	Recharges Across Funds		87	85	90
964	TOTAL RECHARGES	C	912	990	1,000
(752)	TOTAL NET INCOME	A+B+C	(820)	(585)	(747)

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	Spitalfields Market				
2	Service Charge Account		26	26	27
(754)	City Account		(846)	(611)	(774)
0	Repainting and Repairs Fund		0	0	0
(752)	TOTAL		(820)	(585)	(747)

OPEN SPACES AND CITY GARDENS COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 <i>£'000</i>	OPEN SPACES AND CITY GARDENS COMMITTEE SUMMARY (CITY GARDENS) <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
	LOCAL RISK				
	Expenditure				
1,032	Employees		1,054	1,062	1,078
225	Premises Related Expenses		212	242	242
55	Transport Related Expenses		49	50	48
276	Supplies and Services		197	186	197
20	Third Party Payments		21	21	21
1,608	TOTAL Expenditure		1,533	1,561	1,586
	Income				
(152)	Other Grants, Reimbursements and Contributions		(70)	(85)	(70)
(284)	Customer, Client Receipts		(290)	(296)	(295)
(10)	Transfer from Reserves		0	0	0
(446)	TOTAL Income		(360)	(381)	(365)
1,162	LOCAL RISK (excl. City Surveyor Local Risk)		1,173	1,180	1,221
29	City Surveyor Local Risk		111	81	168
1,191	TOTAL LOCAL RISK	A	1,284	1,261	1,389
	CENTRAL RISK				
8	Premises Related Expenses		0	0	0
8	TOTAL Expenditure		0	0	0
(8)	Other Grants, Reimbursements and Contributions		0	0	0
(8)	TOTAL Income		0	0	0
0	TOTAL CENTRAL RISK	B	0	0	0
	RECHARGES				
253	Central Recharges		230	289	284
(14)	Recharges Within Fund		(5)	(14)	(14)
73	Recharges Across Funds		70	59	61
312	TOTAL RECHARGES	C	295	334	331
1,503	TOTAL NET EXPENDITURE	A+B+C	1,579	1,595	1,720

<i>Actual</i> 2014-15 <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
1,335	City Open Spaces - Director of Open Spaces		1,420	1,430	1,552
168	City Open Spaces - Director of the Built Environment		159	165	168
1,503	TOTAL		1,579	1,595	1,720

PLANNING AND TRANSPORTATION COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	PLANNING AND TRANSPORTATION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> Budget 2015-16 £'000	<i>Latest Approved</i> Budget 2015-16 £'000	<i>Original</i> Budget 2016-17 £'000
	LOCAL RISK				
	Expenditure				
9,308	Employees		9,549	9,786	11,045
6,193	Premises Related Expenses		4,829	5,787	5,046
22	Transport Related Expenses		17	26	24
2,074	Supplies and Services		1,076	1,678	1,097
3,260	Third Party Payments		3,323	3,384	3,375
0	Contingencies		384	0	0
20,857	TOTAL Expenditure		19,178	20,661	20,587
	Income				
0	Government Grants		0	(28)	0
(2,713)	Other Grants, Reimbursements and Contributions		(179)	(662)	(188)
(8,027)	Customer, Client Receipts		(7,561)	(8,199)	(8,029)
(47)	Transfer from Reserves		0	0	0
(2,087)	Capital Projects		(2,836)	(2,937)	(3,461)
(12,874)	TOTAL Income		(10,576)	(11,826)	(11,678)
7,983	LOCAL RISK (excl. City Surveyor Local Risk)		8,602	8,835	8,909
538	City Surveyor Local Risk		1,155	742	1,447
8,521	TOTAL LOCAL RISK	A	9,757	9,577	10,356
	CENTRAL RISK				
24	Employee Expenses		0	24	0
2,207	Premises Related Expenses		30	30	30
(100)	Supplies and Services		0	0	0
111	Capital Charges		604	985	184
5,786	Transfer to Reserve		4,514	4,836	4,598
0	Contingencies		15	15	15
8,028	Total Expenditure		5,163	5,890	4,827
(111)	Government Grants		(604)	(985)	(184)
(1,881)	Other Grants, Reimbursements and Contributions		0	(3)	0
(9,276)	Customer, Client Receipts		(8,351)	(8,603)	(8,421)
(2,120)	Transfer from Reserves		(2,613)	(2,378)	(2,577)
(95)	Capital Projects		0	(130)	(130)
(13,483)	Total Income		(11,568)	(12,099)	(11,312)
(5,455)	TOTAL CENTRAL RISK	B	(6,405)	(6,209)	(6,485)
	RECHARGES				
7,747	Central Recharges		9,349	9,252	10,137
1,117	Recharges Within Fund		1,008	573	614
(1)	Recharges Across Funds		(1)	(133)	(145)
8,863	TOTAL RECHARGES	C	10,356	9,692	10,606
11,929	TOTAL NET EXPENDITURE	A+B+C	13,708	13,060	14,477

PLANNING AND TRANSPORTATION COMMITTEE - CITY FUND

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	City Fund				
2,228	Town Planning		2,108	2,426	2,450
1,253	Transportation Planning		993	1,331	1,525
20	Planning Obligations		0	0	0
239	Road Safety		274	315	449
182	Street Scene		0	0	0
391	Building Control		526	436	554
385	Structural Maintenance and Inspection		506	160	202
7,526	Highways		9,175	8,507	9,524
0	Rechargeable Works		0	0	0
(671)	Traffic Management		(706)	(932)	(721)
0	Off-Street Parking		0	80	0
0	On-Street Parking		0	227	0
0	Contingency		399	15	15
376	Drains & Sewers		433	495	479
11,929	TOTAL		13,708	13,060	14,477

POLICE COMMITTEE - CITY FUND

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	POLICE COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
87,076	Employees		83,276	82,107	78,744
5,168	Premises Related Expenses		3,192	5,454	3,118
1,905	Transport Related Expenses		2,144	1,991	1,318
17,952	Supplies and Services		12,636	12,952	12,489
1,938	Third Party Payments		5,897	16,732	7,018
1,769	Transfer to Reserve		0	0	0
115,808	TOTAL Expenditure		107,145	119,236	102,687
	Income				
(36,435)	Government Grants		(36,217)	(38,056)	(36,291)
(10,615)	Other Grants, Reimbursements and Contributions		(12,940)	(13,167)	(13,255)
(6,044)	Customer, Client Receipts		(2,917)	(2,067)	(1,082)
(6,322)	Transfer from Reserves		(2,237)	(3,139)	0
(256)	Capital Projects		0	0	0
(59,672)	TOTAL Income		(54,311)	(56,429)	(50,628)
56,136	TOTAL LOCAL RISK	A	52,834	62,807	52,059
	CENTRAL RISK				
1,446	Capital Charges		1,000	1,000	1,000
1,446	Total Expenditure		1,000	1,000	1,000
1,446	TOTAL CENTRAL RISK	B	1,000	1,000	1,000
	RECHARGES				
2,657	Central Recharges		3,583	3,495	3,558
16	Recharges Within Fund		17	17	18
108	Recharges Across Funds		105	111	112
2,781	TOTAL RECHARGES	C	3,705	3,623	3,688
60,363	TOTAL NET EXPENDITURE	A+B+C	57,539	67,430	56,747

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
60,363	City of London Police		57,539	67,430	56,747
60,363	TOTAL		57,539	67,430	56,747

POLICY AND RESOURCES COMMITTEE - CITY FUND

<i>Actual</i>	POLICY AND RESOURCES COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>	<i>Analysis of Service Expenditure</i>		<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
4,033	Employees		4,090	4,275	4,471
133	Premises Related Expenses		137	133	141
102	Transport Related Expenses		113	141	168
2,788	Supplies and Services		2,121	2,430	2,162
274	Third Party Payments		255	255	252
81	Transfer to Reserve		0	0	0
7,411	TOTAL Expenditure		6,716	7,234	7,194
	Income				
(138)	Other Grants, Reimbursements and Contributions		(35)	(55)	(14)
(110)	Customer, Client Receipts		(17)	(64)	(50)
(208)	Transfer from Reserves		(15)	(96)	0
(456)	TOTAL Income		(67)	(215)	(64)
6,955	TOTAL LOCAL RISK	A	6,649	7,019	7,130
	CENTRAL RISK				
233	Employee Expenses		0	47	0
30	Premises Related Expenses		0	0	0
1	Transport Related Expenses		0	0	0
410	Supplies and Services		158	158	158
3	Third Party Payments		0	0	0
0	Contingencies		50	50	50
677	Total Expenditure		208	255	208
(208)	Other Grants, Reimbursements and Contributions		0	0	0
(113)	Customer, Client Receipts		0	0	0
(144)	Transfer from Reserves		0	0	0
(465)	Total Income		0	0	0
212	TOTAL CENTRAL RISK	B	208	255	208
	RECHARGES				
1,005	Central Recharges		1,133	1,102	1,105
(4,384)	Recharges Across Funds		(4,080)	(4,398)	(4,557)
(3,379)	TOTAL RECHARGES	C	(2,947)	(3,296)	(3,452)
3,788	TOTAL NET EXPENDITURE	A+B+C	3,910	3,978	3,886

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
729	Security and Contingency Planning		779	802	794
1,036	Public Relations		1,125	1,188	1,154
1,541	Economic Development		1,544	1,568	1,528
482	Grants, Contingencies and Miscellaneous		462	420	410
3,788	TOTAL		3,910	3,978	3,886

PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
10,184	Employees		10,142	10,676	10,801
1,193	Premises Related Expenses		977	1,195	898
484	Transport Related Expenses		429	429	427
2,110	Supplies and Services		1,698	2,223	1,754
5,496	Third Party Payments		5,474	5,531	5,461
0	Contingencies		3	3	3
19,467	TOTAL Expenditure		18,723	20,057	19,344
	Income				
(150)	Government Grants		0	(34)	0
(248)	Other Grants, Reimbursements and Contributions		(149)	(350)	(164)
(11,972)	Customer, Client Receipts		(11,443)	(11,732)	(12,407)
(62)	Transfer from Reserves		(70)	(40)	0
0	Capital Projects		0	(3)	0
(12,432)	TOTAL Income		(11,662)	(12,159)	(12,571)
7,035	LOCAL RISK (excl. City Surveyor Local Risk)		7,061	7,898	6,773
793	City Surveyor Local Risk		1,298	1,032	1,301
7,828	TOTAL LOCAL RISK	A	8,359	8,930	8,074
	CENTRAL RISK				
0	Employee Expenses		8	8	8
(16)	Premises Related Expenses		0	0	0
(16)	Total Expenditure		8	8	8
(16)	TOTAL CENTRAL RISK	B	8	8	8
	RECHARGES				
4,578	Central Recharges		4,440	4,094	3,929
555	Recharges Within Fund		707	1,193	1,186
825	Recharges Across Funds		887	415	411
5,958	TOTAL RECHARGES	C	6,034	5,702	5,526
13,770	TOTAL NET EXPENDITURE	A+B+C	14,401	14,640	13,608

PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE - CITY FUND

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> Budget 2015-16 £'000	<i>Latest Approved</i> Budget 2015-16 £'000	<i>Original</i> Budget 2016-17 £'000
1,214	Public Conveniences		1,043	1,124	1,017
751	Waste Collection		854	1,058	777
5,936	Street Cleansing		5,777	5,938	5,812
1,221	Waste Disposal		1,348	1,242	1,332
0	Transport Organisation - Holding Account		0	0	0
0	Cleansing Services General Management-Holding A/c		0	0	0
0	Built Environment Directorate - Holding Account		0	0	0
73	Coroner		98	96	99
2,459	City Environmental Health		2,472	2,371	2,166
112	Pest Control		113	106	0
(154)	Animal Health Services		416	102	(61)
310	Trading Standards		349	338	354
1,681	Port and Launches		1,331	1,677	1,396
167	Cemetery and Crematorium		600	588	716
13,770	TOTAL		14,401	14,640	13,608

PROPERTY INVESTMENT BOARD - CITY FUND

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
592	Employees		627	605	563
4,202	Premises Related Expenses		5,004	4,138	4,118
0	Transport Related Expenses		0	1	1
2,135	Supplies and Services		1,719	2,524	2,055
6,929	TOTAL Expenditure		7,350	7,268	6,737
	Income				
(400)	Other Grants, Reimbursements and Contributions		(51)	(369)	(384)
(4,070)	Customer, Client Receipts		(4,731)	(4,245)	(3,866)
(12)	Transfer from Reserves		0	0	0
(4,482)	TOTAL Income		(4,782)	(4,614)	(4,250)
2,447	TOTAL LOCAL RISK	A	2,568	2,654	2,487
	CENTRAL RISK				
137	Premises Related Expenses		95	55	55
228	Supplies and Services		195	0	0
1,351	Transfer to Reserves		1,460	1,459	0
1,716	Total Expenditure		1,750	1,514	55
(49,052)	Customer, Client Receipts		(48,490)	(48,064)	(48,758)
(14)	Transfer from Reserves		0	0	0
(49,066)	Total Income		(48,490)	(48,064)	(48,758)
(47,350)	TOTAL CENTRAL RISK	B	(46,740)	(46,550)	(48,703)
	RECHARGES				
6,278	Central Recharges		6,655	6,937	7,729
3	Recharges Within Fund		5	4	4
1,410	Recharges Across Funds		1,391	1,589	1,578
7,691	TOTAL RECHARGES	C	8,051	8,530	9,311
(37,212)	TOTAL NET INCOME	A+B+C	(36,121)	(35,366)	(36,905)

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
(36,157)	City Fund Estate		(34,967)	(34,277)	(36,043)
(1,811)	Leadenhall Market		(1,949)	(1,912)	(1,703)
756	City Property Advisory Team		795	823	841
0	Crossrail		0	0	0
0	Cheapside Business Improvement District		0	0	0
(37,212)	TOTAL		(36,121)	(35,366)	(36,905)

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The source codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BE =	Director of the Built Environment	DB =	Managing Director of the Barbican Centre
CH =	Chamberlain	DO =	Director of Open Spaces
CO =	Director of Community & Children's Services	HA / LB =	Director of Culture, Heritage & Libraries, LMA
CP =	Commissioner of the City of London Police	HG =	Headmistress, City of London Girls' School
CS =	City Surveyor	MK =	Director of Markets & Consumer Protection

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the estimated expenditure columns to its right hand..

ESTIMATED EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

CAPITAL EXPENDITURE SUMMARY
CITY FUND

General Expenditure Summary		ESTIMATED EXPENDITURE									
		Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
COMMITTEE											
BARBICAN CENTRE	9,447	9,138	5,126	1,686	2,276	50	0	0	0	0	
BARBICAN RESIDENTIAL	4,971	4,971	4,063	908	0	0	0	0	0	0	
COMMUNITY & CHILDREN'S SERVICES - NON-HRA	3,854	3,791	2,410	381	1,000	0	0	0	0	0	
COMMUNITY & CHILDREN'S SERVICES - HRA	26,829	26,135	6,219	7,572	11,523	821	0	0	0	0	
CULTURE, HERITAGE & LIBRARIES	1,228	1,127	838	224	65	0	0	0	0	0	
FINANCE	63,209	63,204	20,744	4,372	6,863	6,004	3,624	3,624	17,973	0	
OPEN SPACES & CITY GARDENS	91	80	37	43	0	0	0	0	0	0	
PLANNING & TRANSPORTATION	51,612	48,185	25,043	12,875	8,983	552	732	0	0	0	
POLICE	9,012	8,955	5,216	1,399	1,686	654	0	0	0	0	
POLICY AND RESOURCES	200,000	200,000	0	0	200,000	0	0	0	0	0	
PORT HEALTH AND ENVIRONMENTAL SERVICES	135	135	23	112	0	0	0	0	0	0	
PROPERTY INVESTMENT BOARD	41,080	39,272	24,060	14,494	718	0	0	0	0	0	
TOTALS FOR CITY FUND	411,468	404,993	93,779	44,066	233,114	8,081	4,356	3,624	17,973	0	

CAPITAL BUDGET
City Fund
Barbican Centre

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
												Estimated Expenditure
GENERAL												
02100054	THEATRE FLYING SYSTEM	CS	3,733	3,685	3,416	23	196	50	0	0	0	
02100094	WEBSITE & CONTENT MANAGEMENT SYSTEM	DB	243	0	2	-2	0	0	0	0	0	
Totals for GENERAL			3,976	3,685	3,418	21	196	50	0	0	0	
CAP 2												
02005300	CASH LIMIT BALANCE	CH	10	21	0	21	0	0	0	0	0	
02100041	BUILDING ENERGY MANAGEMENT SYSTEM	DB	782	761	765	-4	0	0	0	0	0	
Totals for CAP 2			792	782	765	17	0	0	0	0	0	
CAP 3												
02100058	CAP 3 BALANCE	CH	328	328	0	248	80	0	0	0	0	
02100085	FIRE ALARM REPLACEMENT	DB	771	771	383	388	0	0	0	0	0	
02100087	CINEMA TECHNICAL EQUIPMENT	DB	127	127	104	23	0	0	0	0	0	
02100090	CONCERT HALL FLYING SYSTEM	DB	466	470	456	14	0	0	0	0	0	
02100095	LIGHTING / SMALL POWER	DB	283	282	0	282	0	0	0	0	0	
02100096	CONCERT HALL INTELLIGENT LIGHTING-MOVING LIGHTS	DB	370	359	0	359	0	0	0	0	0	
02100106	THEATRE SOUND EQUIPMENT	DB	98	98	0	98	0	0	0	0	0	
Totals for CAP 3			2,443	2,435	943	1,412	80	0	0	0	0	

CAPITAL BUDGET

City Fund

Barbican Centre



Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
						£000	£000	£000	£000	£000	£000
CAP 4											
02100102	CASH LIMIT CAP 4	DB	2,000	2,000	0	0	2,000	0	0	0	0
Totals for CAP 4			2,000	2,000	0	0	2,000	0	0	0	0
BARBICAN SERVICE BASED REVIEW											
02100101	BAR OPERATIONS	DB	70	70	0	70	0	0	0	0	0
02100104	COFFEE POINTS & MOBILE BARS	DB	125	125	0	125	0	0	0	0	0
02100108	FROBISHER CRESCENT LEVEL 4 INVESTMENT	DB	41	41	0	41	0	0	0	0	0
Totals for BARBICAN SBR			236	236	0	236	0	0	0	0	0
Totals for BARBICAN CENTRE			9,447	9,138	5,126	1,686	2,276	50	0	0	0

CAPITAL BUDGET
City Fund
Barbican Residential

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
GENERAL												
04100005	BEECH GARDENS SOFT LANDSCAPING	CO	623	623	249	374	0	0	0	0	0	0
04800001	BEECH GARDENS PODIUM WATERPROOFING	CO	4,348	4,348	3,814	534	0	0	0	0	0	0
Totals for GENERAL			4,971	4,971	4,063	908	0	0	0	0	0	0
Totals for BARBICAN RESIDENTIAL			4,971	4,971	4,063	908	0	0	0	0	0	0

CAPITAL BUDGET
City Fund
Community & Children's Services - Non-HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
EDUCATION												
12100004	SIR JOHN CASS SCHOOL EXPANSION	CS	335	335	0	335	0	0	0	0	0	0
Totals for EDUCATION			335	335	0	335	0	0	0	0	0	0
GOLDEN LANE ESTATE												
10100016	GOLDEN LANE LEISURE CENTRE	CS	2,505	2,441	2,404	37	0	0	0	0	0	0
Totals for GOLDEN LANE ESTATE			2,505	2,441	2,404	37	0	0	0	0	0	0
OTHER ITEMS												
10100019	DISABLED FACILITIES GRANT	CO	14	15	6	9	0	0	0	0	0	0
Totals for OTHER ITEMS			14	15	6	9	0	0	0	0	0	0
GENERAL												
10100020	THE LODGE II CONTRIBUTION S106	CS	1,000	1,000	0	0	1,000	0	0	0	0	0
Totals for GENERAL			1,000	1,000	0	0	1,000	0	0	0	0	0
Totals for COMMUNITY & CHILDREN'S SERVICES - NON-HRA			3,854	3,791	2,410	381	1,000	0	0	0	0	0

CAPITAL BUDGET
City Fund
Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
LIFTS												
29100049	LIFTS REFURBISHMENT-GOLDEN LANE ESTATE	CO	1,432	1,432	58	0	553	821	0	0	0	0
29100058	LIFTS REFURBISHMENT-SOUTHWARD ESTATE	CO	289	289	12	0	277	0	0	0	0	0
29100059	LIFTS REFURBISHMENT-WM.BLAKE ESTATE	CO	230	230	7	0	223	0	0	0	0	0
Totals for LIFTS			1,951	1,951	77	0	1,053	821	0	0	0	0
AVONDALE SQUARE ESTATE												
29100034	ROOFS/WINDOWS/FLATS GEORGE ELLISTON & ERIC WILKINS S106	CO	198	196	139	57	0	0	0	0	0	0
29100036	DECENT HOMES 2 AVONDALE KITCHENS / BATHROOMS / HEATING	CO	3,644	3,644	0	926	2,718	0	0	0	0	0
29100042	AVONDALE COMMUNITY CENTRE S106	CS	7,261	7,079	568	5,240	1,271	0	0	0	0	0
29100065	40 TOVY HOUSE RE-PURCHASE	CO	246	246	0	246	0	0	0	0	0	0
Totals for AVONDALE SQUARE ESTATE			11,349	11,165	707	6,469	3,989	0	0	0	0	0
GOLDEN LANE ESTATE												
29100010	GREAT ARTHUR HSE WINDOWS / CLADDING	CS	6,578	6,578	885	127	5,566	0	0	0	0	0
Totals for GOLDEN LANE ESTATE			6,578	6,578	885	127	5,566	0	0	0	0	0

CAPITAL BUDGET
City Fund
Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure		
												30	0	
<u>HOLLOWAY ESTATE</u>														
29100033	HOLLOWAY ELECTRICAL REWIRING	CO	30	30	30	0	0	0	0	0	0	0		
29100038	DECENT HOMES 2 HOLLOWAY KITCHENS / BATHROOMS	CO	313	313	0	0	313	0	0	0	0	0		
Totals for HOLLOWAY ESTATE			343	343	30	0	313	0	0	0	0	0		
<u>WILLIAM BLAKE ESTATE</u>														
29100037	DECENT HOMES 2 WILLIAM BLAKE KITCHENS / BATHROOMS	CO	407	407	0	0	407	0	0	0	0	0		
Totals for WILLIAM BLAKE ESTATE			407	407	0	0	407	0	0	0	0	0		
<u>SOUTHWARK ESTATE</u>														
29100019	DOOR ENTRY SUMMER BUILDINGS	CO	158	112	8	104	0	0	0	0	0	0		
29100020	DOOR ENTRY PAKEMAN HOUSE	CO	214	82	23	59	0	0	0	0	0	0		
Totals for SOUTHWARK ESTATE			372	194	31	163	0	0	0	0	0	0		
<u>OTHER ITEMS</u>														
29100027	HORACE JONES HOUSE NEW FLATS	CS	4,827	4,600	4,309	216	75	0	0	0	0	0		
Totals for OTHER ITEMS			4,827	4,600	4,309	216	75	0	0	0	0	0		

CAPITAL BUDGET
City Fund
Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure		
												2016/17 £000	2017/18 £000	
GENERAL														
29100044	BOILER REPLACEMENT PROGRAMME 2014/15	CO	278	173	117	56	0	0	0	0	0			
29100051	DECENT HOMES CALLBACKS	CO	500	500	63	317	120	0	0	0	0			
Totals for GENERAL			778	673	180	373	120	0	0	0	0			
DRON HOUSE														
29100043	DRON HOUSE FLAT / WINDOW S.106	CO	224	224	0	224	0	0	0	0	0			
Totals for DRON HOUSE			224	224	0	224	0	0	0	0	0			
Totals for COMMUNITY & CHILDREN'S SERVICES - HRA			26,829	26,135	6,219	7,572	11,523	821	0	0	0			

CAPITAL BUDGET
City Fund
Culture, Heritage & Libraries

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
<u>LONDON METROPOLITAN ARCHIVES</u>											
14100009	ROOF REPLACEMENT	CS	90	90	0	25	65	0	0	0	0
Totals for LONDON METROPOLITAN ARCHIVES			90	90	0	25	65	0	0	0	0
<u>GUILDHALL</u>											
14100008	GUILDHALL ART GALLERY LIGHTING	CS	554	544	536	8	0	0	0	0	0
14100014	POLICE MUSEUM	LB	90	90	0	90	0	0	0	0	0
Totals for GUILDHALL			644	634	536	98	0	0	0	0	0
<u>INFORMATION TECHNOLOGY</u>											
14100013	LIBRARIES / LMA - IT & INFRASTRUCTURE	LB	96	96	0	96	0	0	0	0	0
Totals for INFORMATION TECHNOLOGY			96	96	0	96	0	0	0	0	0
<u>OTHER ITEMS</u>											
14100007	ARTIZAN STREET LIBRARY	CS	398	307	302	5	0	0	0	0	0
Totals for OTHER ITEMS			398	307	302	5	0	0	0	0	0
Totals for CULTURE, HERITAGE & LIBRARIES			1,228	1,127	838	224	65	0	0	0	0

CAPITAL BUDGET
City Fund
Finance

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
						£000	£000	£000	£000	£000	£000
CENTRAL CRIMINAL COURT											
22100005	CENTRAL CRIMINAL COURT	CS	31,106	31,101	1,837	21	398	3,624	3,624	3,624	17,973
22100008	CENTRAL CRIMINAL COURT PHASE 1	CS	5,894	5,894	261	3,719	1,814	100	0	0	0
Totals for CENTRAL CRIMINAL COURT			37,000	36,995	2,098	3,740	2,212	3,724	3,624	3,624	17,973
GENERAL											
08100014	MUSEUM OF LONDON CONTRIBUTION 2013+	CH	4,195	4,195	0	0	2,750	1,445	0	0	0
Totals for GENERAL			4,195	4,195	0	0	2,750	1,445	0	0	0
REIMBURSEMENTS TO CITY'S CASH											
08100002	CORPORATE CAPITAL PROJECTS	CH	22,014	22,014	18,646	632	1,901	835	0	0	0
Totals for REIMBURSEMENTS TO CITY'S CASH			22,014	22,014	18,646	632	1,901	835	0	0	0
Totals for FINANCE			63,209	63,204	20,744	4,372	6,863	6,004	3,624	3,624	17,973

CAPITAL BUDGET
City Fund
Open Spaces & City Gardens

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
CITY OPEN SPACES											
17100011	ST OLAVE'S CHURCHYARD	DO	66	55	37	18	0	0	0	0	0
17100012	ST MARY AT HILL CHURCHYARD S106	BE	25	25	0	25	0	0	0	0	0
Totals for CITY OPEN SPACES			91	80	37	43	0	0	0	0	0
Totals for OPEN SPACES & CITY GARDENS											
			91	80	37	43	0	0	0	0	0

CAPITAL BUDGET
City Fund
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
INFORMATION TECHNOLOGY												
16007134	ISE-BUSINESS DEVELOPMENT	BE	842	673	662	11	0	0	0	0	0	0
16100111	HIGHWAYS MANAGEMENT SYSTEM	BE	345	264	157	106	1	0	0	0	0	0
16100274	CITY-WIDE PEDESTRIAN MODELLING	BE	169	169	0	169	0	0	0	0	0	0
Totals for INFORMATION TECHNOLOGY			1,356	1,106	819	286	1	0	0	0	0	0
ROADS												
16100213	STREET LIGHTING STRATEGY (SBR)	BE	50	50	43	7	0	0	0	0	0	0
16100226	WINCHESTER HSE, OLD BROAD ST SECURITY	BE	485	196	192	4	0	0	0	0	0	0
16100254	MILTON COURT HIGHWAY WORKS S278	BE	1,612	1,130	1,076	54	0	0	0	0	0	0
16100276	BURY COURT S278	BE	231	130	125	5	0	0	0	0	0	0
Totals for ROADS			2,378	1,506	1,436	70	0	0	0	0	0	0
OTHER ITEMS												
16100208	ST SWITHINS LANE SECURITY S.278	BE	198	144	136	8	0	0	0	0	0	0
16100249	ST ANDREWS HOLBORN - LANDSCAPE S106	BE	555	557	556	1	0	0	0	0	0	0
16100270	20 FENCHURCH ST SECURITY S.278	BE	752	647	641	6	0	0	0	0	0	0
Totals for OTHER ITEMS			1,505	1,348	1,333	15	0	0	0	0	0	0

CAPITAL BUDGET
City Fund
Planning & Transportation

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
						£000	£000	£000	£000	£000	£000
STREET SCENE ENHANCEMENTS											
16100136	CARTER LANE QUARTER PH 2A & 2B	BE	698	572	570	2	0	0	0	0	0
Totals for STREET SCENE ENHANCEMENTS			698	572	570	2	0	0	0	0	0
CHEAPSIDE & GUILDHALL STRATEGY											
16008063	QUEEN STREET PILOT PROJECT	BE	1,894	1,894	1,886	8	0	0	0	0	0
16100063	107 CHEAPSIDE S.106	BE	262	187	182	5	0	0	0	0	0
16100149	BOW CHURCHYARD S106	BE	366	358	353	5	0	0	0	0	0
16100272	71 QUEEN VICTORIA STREET S278	BE	272	270	223	47	0	0	0	0	0
16100099	BASINGHALL ST S.106 PH 2 & 3	BE	402	402	386	16	0	0	0	0	0
Totals for CHEAPSIDE & GUILDHALL STRATEGY			3,196	3,111	3,030	81	0	0	0	0	0
RIVERSIDE WALK ENHANCEMENT STRATEGY											
16100201	STEELYARD PASSAGE PH2 S106	BE	226	218	181	27	10	0	0	0	0
16100240	LONDON BRIDGE STAIRCASE	BE	3,028	2,958	484	2,474	0	0	0	0	0
16100257	MILLENNIUM BRIDGE AREA	BE	1,088	1,043	522	461	60	0	0	0	0
16100269	QUEENHITHE MOSAIC	BE	127	129	117	12	0	0	0	0	0
16100306	BELL WHARF LANE	BE	144	124	116	8	0	0	0	0	0
Totals for RIVERSIDE WALK ENHANCEMENT STRATEGY			4,613	4,472	1,420	2,982	70	0	0	0	0

CAPITAL BUDGET
City Fund
Planning & Transportation

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
						£000	£000	£000	£000	£000	£000
<u>BARBICAN AREA STRATEGY</u>											
16100234	ST GILES TERRACE	BE	251	248	242	6	0	0	0	0	0
16100237	MOOR LANE	BE	1,101	1,112	218	102	60	0	732	0	0
16100259	SILK ST	BE	781	739	650	85	4	0	0	0	0
16100282	72 FORE ST PHASE 1 S.106	BE	86	77	68	4	5	0	0	0	0
Totals for BARBICAN AREA STRATEGY						197	69	0	732	0	0
<u>EASTERN CITY CLUSTER</u>											
16100243	EASTERN CITY CLUSTER PH1 S.106	BE	776	776	124	5	647	0	0	0	0
16100244	EASTERN CITY CLUSTER PH1 S278 OFF SITE	BE	250	249	15	0	0	234	0	0	0
Totals for EASTERN CITY CLUSTER						5	647	234	0	0	0
<u>BANK AREA STRATEGY</u>											
16100216	ST SWITHINS LANE S.278	BE	582	440	435	5	0	0	0	0	0
16100290	8-10 MOORGATE S106	BE	264	264	137	121	6	0	0	0	0
16100308	AUSTIN FRIARS	BE	640	599	333	255	11	0	0	0	0
16100322	BANK BYPASS WALKING ROUTES PHASE1	BE	322	322	75	247	0	0	0	0	0
16100327	BANK BYPASS WALKING ROUTES PHASE 2	BE	54	54	0	54	0	0	0	0	0
16100332	BLOOMBERG PLACE HIGHWAY WORKS S278	BE	452	452	0	0	370	82	0	0	0
16100335	BANK JUNCTION INTERIM SAFETY S106	BE	120	120	0	120	0	0	0	0	0
Totals for BANK AREA STRATEGY						802	387	82	0	0	0

CAPITAL BUDGET
City Fund
Planning & Transportation

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
												Estimated Expenditure
<u>FENCHURCH/MONUMENT AREA STRATEGY</u>												
16100170	MARK LANE S.106 PH1	BE	125	60	19	41	0	0	0	0	0	
16100227	LIME ST AREA S106	BE	267	267	17	9	241	0	0	0	0	
16100252	BILLITER ST S106	BE	173	173	0	0	0	173	0	0	0	
16100255	CULLUM ST ENHANCEMENT WORKS S106	BE	258	261	147	46	68	0	0	0	0	
16100260	LIME ST ACCESS WORKS S106	BE	53	53	4	1	0	48	0	0	0	
16100266	FENCHURCH PLACE S.278	BE	557	404	399	5	0	0	0	0	0	
16100305	SUFFOLK LANE / LAURENCE POUNTNEY HILL	BE	387	133	129	4	0	0	0	0	0	
Totals for FENCHURCH/MONUMENT STRATEGY			1,820	1,351	715	106	309	221	0	0	0	

ST PAUL'S AREA STRATEGY

16100215	ST PAUL'S AREA ENHANCEMENT	BE	1,774	1,625	1,561	60	4	0	0	0	0
16100273	1 CARTER LANE S.278	BE	50	38	35	3	0	0	0	0	0
16100293	2 - 6 CANNON ST OFFSITE	BE	85	85	0	55	30	0	0	0	0
Totals for ST PAUL'S AREA STRATEGY			1,909	1,748	1,596	118	34	0	0	0	0

WEST SMITHFIELD AREA STRATEGY

16100298	BARTHOLOMEW CLOSE S106	BE	159	159	0	80	79	0	0	0	0
Totals for WEST SMITHFIELD AREA STRATEGY			159	159	0	80	79	0	0	0	0

CAPITAL BUDGET
City Fund
Planning & Transportation

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
												Estimated Expenditure
<u>ALDGATE & TOWER AREA STRATEGY</u>												
16100180	MARINER HOUSE STREET SCENE S.106	BE	532	443	402	41	0	0	0	0	0	
16100294	ALDGATE HIGHWAY CHANGES	BE	18,160	18,150	4,812	6,034	7,304	0	0	0	0	
Totals for ALDGATE & TOWER AREA STRATEGY			18,692	18,593	5,214	6,075	7,304	0	0	0	0	
<u>CHANCERY LANE AREA ENHANCEMENT</u>												
16100285	PLOUGH PLACE S106	BE	332	332	0	265	67	0	0	0	0	
16100313	CHANCERY LANE S106	BE	214	215	0	211	4	0	0	0	0	
16100321	PLOUGH PLACE S278	BE	233	233	0	233	0	0	0	0	0	
Totals for CHANCERY LANE AREA ENHANCEMENT			779	780	0	709	71	0	0	0	0	
<u>HOLBORN AREA ENHANCEMENT STRATEGY</u>												
16100057	NEW ST SQUARE HIGHWAY IMPROVEMENTS	BE	1,012	1,012	989	23	0	0	0	0	0	
16100253	HOLBORN CIRCUS AREA ENHANCEMENT	BE	3,129	2,939	2,936	3	0	0	0	0	0	
16100296	NEW LUDGATE S278	BE	547	459	268	191	0	0	0	0	0	
Totals for HOLBORN AREA ENHANCEMENT STRATEGY			4,688	4,410	4,193	217	0	0	0	0	0	
<u>FLEET STREET AREA STRATEGY</u>												
16100062	SHOE LANE PHASE 2	BE	718	661	652	7	2	0	0	0	0	
16100309	FLEET BUILDINGS / PLUMTREE S106	BE	250	249	118	131	0	0	0	0	0	

CAPITAL BUDGET
City Fund
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
16100333	1 NEW ST SQUARE HIGHWAY WORKS S106	BE	241	241	0	241	0	0	0	0	0
Totals for FLEET STREET AREA STRATEGY			1,209	1,151	770	379	2	0	0	0	0
<u>LIVERPOOL ST AREA STRATEGY</u>											
16100233	201 BISHOPSGATE S.106 PH3	BE	81	86	21	65	0	0	0	0	0
16100275	MIDDLESEX ST AREA ENHANCEMENT S106	BE	116	116	89	27	0	0	0	0	0
16100280	5 BROADGATE S.106	BE	690	405	256	139	10	0	0	0	0
16100281	5 BROADGATE S.278	BE	1,152	1,023	686	337	0	0	0	0	0
16100311	ALDERMAN'S HOUSE S278	BE	21	21	0	21	0	0	0	0	0
16100325	150 BISHOPSGATE HIGHWAY WORKS S.278	BE	169	131	0	116	0	15	0	0	0
Totals for LIVERPOOL ST AREA STRATEGY			2,229	1,782	1,052	705	10	15	0	0	0
<u>TEMPLE & WHITEFRIARS AREA STRATEGY</u>											
16100268	JOHN CARPENTER ST S278	BE	702	644	598	46	0	0	0	0	0
Totals for TEMPLE & WHITEFRIARS AREA STRATEGY			702	644	598	46	0	0	0	0	0
Totals for PLANNING & TRANSPORTATION			51,612	48,185	25,043	12,875	8,983	552	732	0	0

CAPITAL BUDGET
City Fund
Police

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
<u>INFORMATION TECHNOLOGY</u>											
20100075	DIGITAL INTERVIEW RECORDERS	CP	119	116	107	9	0	0	0	0	0
20100094	HR ORIGIN UPGRADE TO R12	CP	121	121	0	121	0	0	0	0	0
20100096	TELEPHONY INFRASTRUCTURE	CH	294	294	158	136	0	0	0	0	0
20100097	MOBILE TECHNOLOGY	CP	332	287	200	87	0	0	0	0	0
20100136	ICT SUPPORT TO CCCI FUNCTIONS	CP	8	8	0	8	0	0	0	0	0
20100140	ACESO PH2	CP	103	103	68	35	0	0	0	0	0
Totals for INFORMATION TECHNOLOGY			977	929	533	396	0	0	0	0	0

<u>GENERAL</u>											
20100132	VEHICLES 2014/15	CP	250	242	231	11	0	0	0	0	0
20100143	VEHICLES 2015/16	CP	250	250	0	250	0	0	0	0	0
Totals for GENERAL			500	492	231	261	0	0	0	0	0

<u>RING OF STEEL PROGRAMME</u>											
20100144	CCTV - BARBICAN AREA	CP	8	8	0	8	0	0	0	0	0
Totals for RING OF STEEL PROGRAMME			8	8	0	8	0	0	0	0	0

<u>POLICE ACCOMMODATION STRATEGY</u>											
20100101	GUILDHALL YARD EAST	CS	3,965	3,964	3,964	0	0	0	0	0	0
20100103	WOOD STREET	CS	1,166	1,166	4	130	1,032	0	0	0	0

CAPITAL BUDGET
City Fund
Police

Project No.	Project Title	Implementing Department	Latest		Exp. pre 01/04/15	Estimated Expenditure					Later yrs £000	
			Approval £000	Estimated Cost £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000			
20100106	GUILDHALL YARD EAST IT	CH	599	599	484	115	0	0	0	0	0	0
20100107	GUILDHALL YARD EAST FURNITURE	CP	400	400	0	400	0	0	0	0	0	0
20100110	DIGITISATION OF DOCUMENTS PH1	CP	58	58	0	58	0	0	0	0	0	0
20100111	PROGRAMME MANAGER	CS	31	31	0	31	0	0	0	0	0	0
20100115	JOINT NETWORK REFRESH POLICE DECANT	CP	1308	1308	0	0	654	654	0	0	0	0
Totals for POLICE ACCOMMODATION STRATEGY			7,527	7,526	4,452	734	1,686	654	0	0	0	0
Totals for POLICE			9,012	8,955	5,216	1,399	1,686	654	0	0	0	0

CAPITAL BUDGET
City Fund
Policy and Resources

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
OTHER ITEMS												
8100016	CROSSRAIL CONTRIBUTION	CH	200,000	200,000	0	0	200,000	0	0	0	0	
Totals for OTHER ITEMS			200,000	200,000	0	0	200,000	0	0	0	0	
Totals for POLICY AND RESOURCES			200,000	200,000	0	0	200,000	0	0	0	0	

CAPITAL BUDGET
City Fund
Port Health and Environmental Services

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest		Exp. pre 01/04/15	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
			Approval	Estimated Cost							
			£000	£000	£000	£000	£000	£000	£000	£000	£000
<u>ENVIRONMENTAL SERVICES: CEMETERY</u>											
24100021	THE SHOOT BURIAL SPACE	DO	40	40	0	40	0	0	0	0	0
Totals for ENV SERVICES: CEMETERY			40	40	0	40	0	0	0	0	0
<u>ENVIRONMENTAL SERVICES: CLEANSING</u>											
24100022	GARCHIEY VEHICLE REPLACEMENT	BE	95	95	23	72	0	0	0	0	0
Totals for ENV SERVICES: CLEANSING			95	95	23	72	0	0	0	0	0
Totals for PORT HEALTH AND ENVIRONMENTAL SERVICES			135	135	23	112	0	0	0	0	0

CAPITAL BUDGET
City Fund
Property Investment Board

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
												Estimated Expenditure
<u>CITY FUND ESTATE</u>												
06100032	1 ALIE ST GROUND FLOOR	CS	2,164	2,084	2,045	39	0	0	0	0	0	
Totals for CITY FUND ESTATE			2,164	2,084	2,045	39	0	0	0	0	0	
<u>FLEET STREET ESTATE</u>												
06100027	FLEET ST ESTATE CONTINGENCY	CS	602	602	0	0	602	0	0	0	0	
Totals for FLEET STREET ESTATE			602	602	0	0	602	0	0	0	0	
<u>STRATEGIC ASSET ALLOCATION</u>												
06100042	4/14 TABERNACLE ST	CS	4,073	4,054	1,205	2,849	0	0	0	0	0	
06100044	LONDON FILM SCHOOL ENABLING WORKS	CS	87	87	0	0	87	0	0	0	0	
Totals for STRATEGIC ASSET ALLOCATION			4,160	4,141	1,205	2,849	87	0	0	0	0	
<u>STRATEGIC PROPERTY ESTATE</u>												
06100057	10-11 BONHILL ST PURCHASE	CS	9,200	9,144	0	9,144	0	0	0	0	0	
Totals for STRATEGIC PROPERTY ESTATE			9,200	9,144	0	9,144	0	0	0	0	0	

CAPITAL BUDGET
City Fund
Property Investment Board

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest		Exp. pre 01/04/15	Estimated Expenditure					Later yrs £000	
			Approval £000	Estimated Cost £000		2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000		
CITY FUND CROSSRAIL ESTATE												
06100029	CROSSRAIL - HONEY LANE/WINDSOR HSE	CS	10,694	10,694	9,851	843	0	0	0	0	0	0
06100036	CROSSRAIL -100 CHEAPSIDE	CS	13,745	12,092	10,504	1,588	0	0	0	0	0	0
06100037	CROSSRAIL - FLEET HOUSE	CS	515	515	455	31	29	0	0	0	0	0
Totals for CITY FUND CROSSRAIL ESTATE			24,954	23,301	20,810	2,462	29	0	0	0	0	0
Totals for PROPERTY INVESTMENT BOARD			41,080	39,272	24,060	14,494	718	0	0	0	0	0

SUPPLEMENTARY REVENUE EXPENDITURE SUMMARY
CITY FUND

General Expenditure Summary		ESTIMATED EXPENDITURE									
		Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
COMMITTEE											
BARBICAN CENTRE	2,491	2,483	414	806	1,263	0	0	0	0	0	
BARBICAN RESIDENTIAL	728	728	4	720	4	0	0	0	0	0	
COMMUNITY & CHILDREN'S SERVICES - NON-HRA	72	72	0	72	0	0	0	0	0	0	
COMMUNITY & CHILDREN'S SERVICES - HRA	929	930	217	674	34	5	0	0	0	0	
CULTURE, HERITAGE & LIBRARIES	91	91	0	49	42	0	0	0	0	0	
FINANCE	817	816	83	715	18	0	0	0	0	0	
OPEN SPACES & CITY GARDENS	50	50	8	42	0	0	0	0	0	0	
PLANNING & TRANSPORTATION	9,020	8,863	5,661	2,227	519	222	220	14	0	0	
POLICE	3,657	3,649	1,041	2,349	259	0	0	0	0	0	
POLICY AND RESOURCES	200	200	0	200	0	0	0	0	0	0	
PROPERTY INVESTMENT BOARD	577	370	0	131	239	0	0	0	0	0	
TOTALS FOR CITY FUND	18,632	18,252	7,428	7,985	2,378	227	220	14	0	0	

SUPPLEMENTARY REVENUE BUDGET

City Fund
Barbican Centre

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure		
												2017/18 £000	2018/19 £000	
GENERAL														
22800006	EXHIBITION HALL 2 FUTURE USE FEASIBILITY	DB	95	95	86	9	0	0	0	0	0			
Totals for GENERAL			95	95	86	9	0	0	0	0	0	0	0	
CAP 2														
02800000	CASH LIMIT BALANCE (SRP)	CH	106	106	0	106	0	0	0	0	0			
Totals for CAP 2			106	106	0	106	0	0	0	0	0	0	0	
CAP 3														
02800068	CAP 3 BALANCE (SRP)	CH	1,421	1,421	0	172	1,249	0	0	0	0			
02800082	GARDEN ROOM, LEVEL 3 TOILETS, CONSERVATORY	DB	227	213	208	5	0	0	0	0	0			
02800084	ART GALLERY ROOF	DB	22	28	20	8	0	0	0	0	0			
02800095	LIGHTING / SMALL POWER	DB	23	23	13	10	0	0	0	0	0			
02800096	CONCERT HALL INTELLIGENT LIGHTING	DB	5	5	5	0	0	0	0	0	0			
02800097	CATERING BLOCK MINOR WORKS	DB	60	60	16	44	0	0	0	0	0			
02800098	THEATRE FLOOR FINISH REPLACEMENT	DB	62	62	57	5	0	0	0	0	0			
02800099	THEATRE LIGHTING EQUIPMENT REPLACE	DB	125	125	2	123	0	0	0	0	0			
02800100	CAR PARK & OTHER SIGNAGE PHASE 3	DB	10	10	5	5	0	0	0	0	0			
02800103	LAKESIDE TERRACE MINOR WORKS	DB	4	4	2	2	0	0	0	0	0			
02800105	HOSPITALITY AREAS	DB	12	12	0	6	6	0	0	0	0			
02800106	THEATRE SOUND EQUIPMENT	DB	2	2	0	2	0	0	0	0	0			

SUPPLEMENTARY REVENUE BUDGET

City Fund
Barbican Centre

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
02800107	CONCERT HALL 2016	DB	70	70	0	70	0	0	0	0	0
02800109	FROBISHER EXTERNAL REDECORATIONS	CO	120	120	0	120	0	0	0	0	0
02800110	PUBLIC TOILETS REFURBISHMENT	DB	14	14	0	14	0	0	0	0	0
02800111	CURVE CEILING GRID	DB	13	13	0	13	0	0	0	0	0
02800112	DIMMERS-THEATRE MAIN HOUSE & PIT	DB	8	8	0	0	8	0	0	0	0
02800114	ART GALLERY RUNWAY LIGHTING	DB	7	7	0	7	0	0	0	0	0
Totals for CAP 3			2,205	2,197	328	606	1,263	0	0	0	0
<u>BARBICAN SERVICE BASED REVIEW</u>											
02800104	COFFEE POINTS & MOBILE BARS	DB	2	2	0	2	0	0	0	0	0
02800108	FROBISHER CRESCENT LEVEL 4 INVESTMENT	DB	14	14	0	14	0	0	0	0	0
02800113	NEW RETAIL UNIT	DB	69	69	0	69	0	0	0	0	0
Totals for BARBICAN SBR			85	85	0	85	0	0	0	0	0
Totals for BARBICAN CENTRE			2,491	2,483	414	806	1,263	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Barbican Residential

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
GENERAL												
04800009	CONCRETE TESTING BARBICAN ESTATE	CO	272	272	0	272	0	0	0	0	0	0
04800010	COMMUNAL REPAIRS / REDECORATIONS	CO	22	22	1	21	0	0	0	0	0	0
Totals for GENERAL			294	294	1	293	0	0	0	0	0	0
FROBISHER CRESCENT												
04800014	FROBISHER CRESCENT FLATS	CO	366	366	0	366	0	0	0	0	0	0
Totals for FROBISHER CRESCENT			366	366	0	366	0	0	0	0	0	0
ASSET REALISATION												
04800012	CONTRACTORS OFFICE	CO	10	10	3	3	4	0	0	0	0	0
04800013	BARBICAN TURRET JOHN WESLEY HIGHWALK	CO	58	58	0	58	0	0	0	0	0	0
Totals for ASSET REALISATION			68	68	3	61	4	0	0	0	0	0
Totals for BARBICAN RESIDENTIAL			728	728	4	720	4	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community & Children's Services - Non-HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
<u>GOLDEN LANE ESTATE</u>											
10800022	GOLDEN LANE PLAYGROUND	BE	35	35	0	35	0	0	0	0	0
Totals for GOLDEN LANE ESTATE			35	35	0	35	0	0	0	0	0
<u>MIDDLESEX STREET ESTATE</u>											
10800021	WORKPLACE HEALTH CENTRE	CO	15	15	0	15	0	0	0	0	0
Totals for MIDDLESEX STREET ESTATE			15	15	0	15	0	0	0	0	0
<u>EDUCATION</u>											
12800004	SIR JOHN CASS SCHOOL EXPANSION	CS	22	22	0	22	0	0	0	0	0
Totals for EDUCATION			22	22	0	22	0	0	0	0	0
Totals for COMMUNITY & CHILDREN'S SERVICES - NON-HRA			72	72	0	72	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>AVONDALE SQUARE ESTATE</u>												
29800053	AVONDALE WINDOWS / ROOFS / DECORATIONS	CO	28	28	2	26	0	0	0	0	0	0
Totals for AVONDALE SQUARE ESTATE			28	28	2	26	0	0	0	0	0	0
<u>GOLDEN LANE ESTATE</u>												
29800050	HEATING / HOT WATER GOLDEN LANE	CO	33	33	0	33	0	0	0	0	0	0
Totals for GOLDEN LANE ESTATE			33	33	0	33	0	0	0	0	0	0
<u>SYDENHAM HILL ESTATE</u>												
29800056	LANDLORD'S ELECTRICITY SUPPLY	CO	24	24	0	0	24	0	0	0	0	0
Totals for SYDENHAM HILL ESTATE			24	24	0	0	24	0	0	0	0	0
<u>MIDDLESEX STREET ESTATE</u>												
29800055	MSSP PH4-THE RETAIL PARADE STRATEGY	CS	25	25	0	25	0	0	0	0	0	0
29800060	MIDDLESEX ST INTERNAL / EXTERNAL REFURBISHMENT	CO	11	10	0	10	0	0	0	0	0	0
Totals for MIDDLESEX STREET ESTATE			36	35	0	35	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET
City Fund
Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
<u>SYDENHAM HILL ESTATE</u>											
29800067	MAIS HOUSE FUTURE USE	CO	15	15	0	8	2	5	0	0	0
Totals for SYDENHAM HILL ESTATE			15	15	0	8	2	5	0	0	0
<u>GENERAL</u>											
29800003	ISLINGTON ARTS FACTORY S.106	CO	175	185	144	41	0	0	0	0	0
29800004	RICHARD CLOUDESLEY SCHOOL S106	CO	55	55	51	0	4	0	0	0	0
29800045	WINDOW RENEWALS FEASIBILITY	CO	175	175	0	175	0	0	0	0	0
29800052	CCTV	CO	13	13	0	13	0	0	0	0	0
29800054	CONCRETE REPAIRS - GOLDEN LANE / MIDDLESEX ST	CO	265	265	0	261	4	0	0	0	0
29800061	COMMUNAL HEATING / HOT WATER	CO	35	35	0	35	0	0	0	0	0
29800062	DECENT HOMES VARIOUS ESTATES	CO	10	10	0	10	0	0	0	0	0
29800063	GULLIES & DRAINAGE CLEARING	CO	21	21	0	21	0	0	0	0	0
29800066	SHELTERED UNITS (HARMAN / ISLEDEN)	CO	12	12	0	12	0	0	0	0	0
29800069	ADAPTATIONS, REDECORATIONS, CONDENSATION	CO	1	1	0	1	0	0	0	0	0
Totals for GENERAL			762	772	195	569	8	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community & Children's Services - HRA

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
		CO	31	23	20	3	0	0	0	0	0
Totals for DRON HOUSE			31	23	20	3	0	0	0	0	0
Totals for COMMUNITY & CHILDREN'S SERVICES - HRA			929	930	217	674	34	5	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Culture, Heritage & Libraries

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>LONDON METROPOLITAN ARCHIVES</u>												
14800012	LMA FUTURE ACCOMMODATION	LB	14	14	0	14	0	0	0	0	0	0
Totals for LONDON METROPOLITAN ARCHIVES			14	14	0	14	0	0	0	0	0	0
<u>SERVICE BASED REVIEW</u>												
14800010	BARBICAN LIBRARY TRANSFORMATION	LB	42	42	0	0	42	0	0	0	0	0
14800011	SHOE LANE LIBRARY TRANSFORMATION	CS	35	35	0	35	0	0	0	0	0	0
Totals for SERVICE BASED REVIEW			77	77	0	35	42	0	0	0	0	0
Totals for CULTURE, HERITAGE & LIBRARIES			91	91	0	49	42	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Finance

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
MUSEUM OF LONDON												
8800014	WATER PENETRATION WORKS	CS	805	805	74	713	18	0	0	0	0	0
Totals for MUSEUM OF LONDON			805	805	74	713	18	0	0	0	0	0
GENERAL												
6800055	65/65A BASINGHALL ST -OPPORTUNITIES	CS	12	11	9	2	0	0	0	0	0	0
Totals for GENERAL			12	11	9	2	0	0	0	0	0	0
Totals for FINANCE			817	816	83	715	18	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Open Spaces & City Gardens

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>OPEN SPACES & CITY GDNS</u>												
17800013	ST BOTOLPH'S BALL COURT S106	DO	30	30	0	30	0	0	0	0	0	0
Totals for OPEN SPACES & CITY GARDENS			30	30	0	30	0	0	0	0	0	0
<u>CITY OPEN SPACES</u>												
17800012	ST MARY AT HILL CHURCHYARD S106	BE	20	20	8	12	0	0	0	0	0	0
Totals for CITY OPEN SPACES			20	20	8	12	0	0	0	0	0	0
Totals for OPEN SPACES & CITY GARDENS			50	50	8	42	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>ROADS</u>												
16800028	PARKING & ENFORCEMENT PLAN PHASE 3	BE	425	399	392	7	0	0	0	0	0	0
16800066	150 BISHOPSGATE HIGHWAY WORKS S278	BE	73	73	36	37	0	0	0	0	0	0
Totals for ROADS			498	472	428	44	0	0	0	0	0	0
<u>OTHER ITEMS</u>												
16800328	MINORIES CAR PARK	CS	35	35	0	35	0	0	0	0	0	0
Totals for OTHER ITEMS			35	35	0	35	0	0	0	0	0	0
<u>CHEAPSIDE & GUILDHALL AREA STRATEGY</u>												
16800073	GREENING OF CHEAPSIDE AREA S.106	BE	25	25	0	0	25	0	0	0	0	0
16800278	MUSEUM OF LONDON GYRATORY	BE	670	665	115	36	80	200	220	14	0	0
22100003	GUILDHALL - POND AREA	BE	25	25	16	9	0	0	0	0	0	0
22100004	GREEN SPACES	BE	15	25	10	0	15	0	0	0	0	0
Totals for CHEAPSIDE & GUILDHALL AREA STRATEGY			735	740	141	45	120	200	220	14	0	0
<u>RIVERSIDE WALK ENHANCEMENT STRATEGY</u>												
16800043	GLOBE VIEW WALKWAY S106	BE	110	110	91	19	0	0	0	0	0	0
16800265	FISHMONGERS WHARF S106	BE	45	45	41	4	0	0	0	0	0	0
Totals for RIVERSIDE WALK ENHANCEMENT STRATEGY			155	155	132	23	0	0	0	0	0	0
<u>BARBICAN AREA STRATEGY</u>												
16800267	BARBICAN AREA STRATEGY	BE	324	324	271	53	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
16800279	LONDON WALL PLACE S.278	BE	391	386	148	238	0	0	0	0	0
Totals for BARBICAN AREA STRATEGY			715	710	419	291	0	0	0	0	0
<u>CYCLING</u>											
16800330	CYCLING QUIETWAYS ROUTE 4	BE	49	49	0	49	0	0	0	0	0
16800331	CYCLING QUIETWAYS ROUTE 6	BE	46	46	0	46	0	0	0	0	0
Totals for CYCLING			95	95	0	95	0	0	0	0	0
<u>EASTERN CITY CLUSTER</u>											
16800300	EASTERN CITY CLUSTER PH2	BE	90	90	38	45	7	0	0	0	0
16800271	EASTERN CITY CLUSTER PUBLIC ART PH4	BE	90	90	79	11	0	0	0	0	0
16800295	EASTERN CITY CLUSTER PUBLIC ART PH5	BE	90	90	0	90	0	0	0	0	0
16800300	MITRE SQUARE S106	BE	63	22	42	-20	0	0	0	0	0
16800317	60-70 ST MARY AXE S106	BE	15	15	0	15	0	0	0	0	0
16800326	MITRE SQUARE S278	BE	99	99	0	99	0	0	0	0	0
Totals for EASTERN CITY CLUSTER			447	406	159	240	7	0	0	0	0
<u>BANK AREA STRATEGY</u>											
16800029	BUCKLEBSBURY HOUSE S106	BE	71	71	37	0	34	0	0	0	0
16800048	BLOOMBERG PLACE HIGHWAY WORKS S278	BE	250	250	186	64	0	0	0	0	0
16800287	BANK JUNCTION IMPROVEMENTS S106	BE	591	579	298	281	0	0	0	0	0
16800318	ANGEL COURT S106	BE	45	45	0	27	18	0	0	0	0
Totals for BANK AREA STRATEGY			957	945	521	372	52	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure						Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>FENCHURCH/MONUMENT STRATEGY</u>												
16100123	20 FENCHURCH ST S.106	BE	128	128	111	0	17	0	0	0	0	0
16800060	LIME ST PH2 S106	BE	35	35	1	4	8	22	0	0	0	0
16800061	LIME ST TRAFFIC MANAGEMENT S106	BE	82	82	48	34	0	0	0	0	0	0
16800078	FENCHURCH ST S106	BE	100	100	17	83	0	0	0	0	0	0
16800312	MARK LANE S106 PH2	BE	26	26	2	18	6	0	0	0	0	0
16800314	11-19 MONUMENT ST ENHANCEMENT S106	BE	25	25	0	25	0	0	0	0	0	0
16800324	52-54 LIME ST (SCALPEL) HIGHWAY S278	BE	40	40	0	7	33	0	0	0	0	0
Totals for FENCHURCH/MONUMENT STRATEGY			436	436	179	171	64	22	0	0	0	0
<u>ST PAUL'S AREA STRATEGY</u>												
16800063	LUDGATE HILL CROSSING S106	BE	266	252	231	14	7	0	0	0	0	0
16800320	ST PAUL'S AREA SECURITY	BE	100	100	0	100	0	0	0	0	0	0
Totals for ST PAUL'S AREA STRATEGY			366	352	231	114	7	0	0	0	0	0
<u>WEST SMITHFIELD AREA STRATEGY</u>												
16800298	BARTHOLOMEW CLOSE S278	BE	46	46	0	46	0	0	0	0	0	0
Totals for WEST SMITHFIELD AREA STRATEGY			46	46	0	46	0	0	0	0	0	0
<u>ALDGATE & TOWER AREA STRATEGY</u>												
16100263	24-26 MINORIES S106	BE	17	16	10	5	1	0	0	0	0	0
16800050	ALDGATE HIGHWAY & PUBLIC SQUARE	BE	2,795	2,800	2,686	70	44	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
16800294	ALDGATE HIGHWAY CHANGES	BE	416	416	70	162	184	0	0	0	0
16800310	10 TRINITY SQUARE S278	BE	37	9	0	9	0	0	0	0	0
Totals for ALDGATE & TOWER AREA STRATEGY			3,265	3,241	2,766	246	229	0	0	0	0

CHANCERY LANE AREA ENHANCEMENT

16800077	CHANCERY LANE S.106	BE	38	36	34	2	0	0	0	0	0
16800285	PLOUGH PLACE S106	BE	76	76	33	43	0	0	0	0	0
16800315	BREAMS BUILDINGS	BE	10	5	0	5	0	0	0	0	0
16800316	CURSITOR ST S106	BE	10	7	0	7	0	0	0	0	0
16800321	PLOUGH PLACE S278	BE	28	28	0	28	0	0	0	0	0
Totals for CHANCERY LANE AREA ENHANCEMENT			162	152	67	85	0	0	0	0	0

FLEET STREET AREA STRATEGY

16800075	FLEET BUILDINGS SECURITY S278	BE	100	107	73	34	0	0	0	0	0
16800303	FLEET ST AREA STRATEGY REVIEW	BE	94	91	37	54	0	0	0	0	0
16800323	10 FENCHURCH AVENUE S278	BE	80	80	0	40	40	0	0	0	0
Totals for FLEET STREET AREA STRATEGY			274	278	110	128	40	0	0	0	0

LIVERPOOL ST AREA STRATEGY

16100299	MIDDLESEX ST RAMPS S106	BE	235	235	96	139	0	0	0	0	0
16800052	MIDDLESEX ST RAMPS S106	BE	34	34	34	0	0	0	0	0	0
16800054	BEVIS MARKS S.106	BE	24	15	9	6	0	0	0	0	0
16800065	5 BROADGATE S278	BE	190	169	169	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure						Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
16800283	LIVERPOOL STREET S106	BE	251	246	107	139	0	0	0	0	0	0
16800284	MOORGATE	BE	90	90	83	7	0	0	0	0	0	0
16800311	ALDERMAN'S HOUSE S278	BE	10	11	10	1	0	0	0	0	0	0
Totals for LIVERPOOL ST AREA STRATEGY			834	800	508	292	0	0	0	0	0	0
Totals for PLANNING & TRANSPORTATION			9,020	8,863	5,661	2,227	519	222	220	14	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Police

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>INFORMATION TECHNOLOGY</u>												
20800134	BODY WORN VIDEO REVENUE	CP	57	57	35	22	0	0	0	0	0	0
20800141	EMERGENCY SERVICES MOBILE COMMUNICATIONS PROGRAMME	CP	181	173	0	173	0	0	0	0	0	0
20800142	JOINT NETWORK REFRESH POL RECHARGE	CH	120	120	0	120	0	0	0	0	0	0
Totals for INFORMATION TECHNOLOGY			358	350	35	315	0	0	0	0	0	0
<u>RING OF STEEL PROGRAMME</u>												
20100048	RING OF STEEL	CP	659	659	0	400	259	0	0	0	0	0
Totals for RING OF STEEL PROGRAMME			659	659	0	400	259	0	0	0	0	0
<u>POLICE ACCOMMODATION STRATEGY</u>												
08800015	BERNARD MORGAN HOUSE RIGHT OF LIGHT	CS	30	30	18	12	0	0	0	0	0	0
20100100	CONSTRUCTION SUPPORT	CS	280	280	180	100	0	0	0	0	0	0
20100102	OTHER OFFSITE SURVEYS	CS	35	35	4	31	0	0	0	0	0	0
20100104	POLICE SUPPORT	CP	1,105	1,105	584	521	0	0	0	0	0	0
20100105	IS PROJECT MANAGEMENT	CP	28	28	28	0	0	0	0	0	0	0
20800103	WOOD STREET	CS	35	35	0	35	0	0	0	0	0	0
20800109	GUILDHALL YARD EAST ENABLER RELOCATIONS	CP	141	141	25	116	0	0	0	0	0	0
20800112	IT DECANT WOOD ST / NEW ST	CP	367	367	0	367	0	0	0	0	0	0
20800113	FINSBURY HOUSE DECANT	CS	90	90	0	90	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Police

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
20800114	21 NEW ST DILAPIDATIONS	CS	9	9	0	9	0	0	0	0	0
20800120	JOINT COMMAND & CONTROL ROOM	CP	229	229	167	62	0	0	0	0	0
20800121	BISHOPSGATE MAINTENANCE / REPAIR	CS	200	200	0	200	0	0	0	0	0
20800145	BERNARD MORGAN HOUSE DISPOSAL	CS	91	91	0	91	0	0	0	0	0
Totals for POLICE ACCOMMODATION STRATEGY			2,640	2,640	1,006	1,634	0	0	0	0	0
Totals for POLICE			3,657	3,649	1,041	2,349	259	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Policy and Resources

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
GENERAL												
22100009	MUNICIPAL BONDS AGENCY	CH	200	200	0	200	0	0	0	0	0	0
Totals for GENERAL			200	200	0	200	0	0	0	0	0	0
Totals for POLICY AND RESOURCES			200	200	0	200	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Property Investment Board

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>STRATEGIC ASSET ALLOCATION</u>												
6700042	4/14 TABERNACLE ST VOIDS	CS	257	257	0	18	239	0	0	0	0	0
Totals for STRATEGIC ASSET ALLOCATION			257	257	0	18	239	0	0	0	0	0
<u>CITY FUND CROSSRAIL ESTATE</u>												
6800058	1 ALIE ST SALE	CS	320	113	0	113	0	0	0	0	0	0
Totals for CITY FUND CROSSRAIL ESTATE			320	113	0	113	0	0	0	0	0	0
Totals for PROPERTY INVESTMENT BOARD			577	370	0	131	239	0	0	0	0	0

City's Cash Summary Budget

CITY'S CASH SUMMARY BY COMMITTEE

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	CITY'S CASH SUMMARY	<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
(27)	Culture, Heritage & Libraries	19	339	14
649	Education Board	1,000	1,050	1,000
(29,746)	Finance	(15,130)	(6,858)	(9,368)
3,233	General Purposes Committee of Aldermen	3,206	3,276	3,242
11,137	Guildhall School of Music and Drama	9,932	10,334	10,109
692	Markets	559	1,158	973
	Open Spaces :-			
0	Open Spaces Directorate	0	0	0
7,476	Epping Forest and Commons	7,674	7,524	7,707
7,095	Hampstead Heath, Queen's Park and Highgate Wood	7,853	7,654	7,667
204	Bunhill Fields	318	180	520
994	West Ham Park	1,220	1,257	1,178
11,358	Policy and Resources	11,291	12,168	11,677
0	Port Health and Environmental Services	0	0	0
(36,331)	Property Investment Board	(35,041)	(41,111)	(42,980)
	Schools :-			
1,633	City of London School #	1,581	1,416	1,433
2,258	City of London Freeman's School #	2,100	1,886	1,779
1,142	City of London School for Girls #	809	647	630
(18,233)	Total City's Cash	(2,609)	920	(4,419)

Shows City Support rather than net expenditure by the schools

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 <i>£'000</i>	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
447	Employees		463	457	468
74	Premises Related Expenses		159	149	156
55	Transport Related Expenses		36	48	48
226	Supplies and Services		108	482	123
802	TOTAL Expenditure		766	1,136	795
	Income				
(5)	Government Grants		0	0	0
(95)	Other Grants, Reimbursements and Contributions		0	(5)	0
(663)	Customer, Client Receipts		(721)	(746)	(746)
(763)	TOTAL Income		(721)	(751)	(746)
39	LOCAL RISK (excl. City Surveyor Local Risk)	A	45	385	49
62	City Surveyor Local Risk		131	108	186
101	TOTAL LOCAL RISK		176	493	235
	CENTRAL RISK				
23	Premises Related Expenses		3	3	3
6	Capital Charges		58	32	32
29	Total Expenditure		61	35	35
(262)	Other Grants, Reimbursement and Contribution		(287)	(316)	(386)
(262)	TOTAL Income		(287)	(316)	(386)
(233)	TOTAL CENTRAL RISK	B	(226)	(281)	(351)
	RECHARGES				
105	Central Recharges		69	127	130
105	TOTAL RECHARGES	C	69	127	130
(27)	TOTAL NET EXPENDITURE	A+B+C	19	339	14

<i>Actual</i> 2014-15 <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
(154)	Monument		(172)	(100)	(163)
112	Mayoralty and Shrievalty		139	113	151
0	Keats House		0	0	0
15	Heritage Gallery		52	26	26
0	Artichoke Great Fire		0	300	0
(27)	TOTAL		19	339	14

EDUCATION BOARD - CITY'S CASH

<i>Actual</i>	EDUCATION BOARD SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>	<i>Analysis of Service Expenditure</i>		<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
32	Employees		42	141	152
0	Transport Related Expenses		1	0	0
119	Supplies and Services		292	279	268
151	TOTAL Expenditure		335	420	420
	Income				
(2)	Customer, Client Receipts		0	0	0
(2)	TOTAL Income		0	0	0
149	TOTAL LOCAL RISK	A	335	420	420
	CENTRAL RISK				
	Expenditure				
500	Supplies and Services		665	630	580
500	TOTAL Expenditure		665	630	580
500	TOTAL CENTRAL RISK	B	665	630	580
649	TOTAL NET EXPENDITURE	A+B	1,000	1,050	1,000

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
649	Education Board		1,000	1,050	1,000
649	TOTAL		1,000	1,050	1,000

FINANCE COMMITTEE - CITY'S CASH

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2014-15</i>	<i>Analysis of Service Expenditure</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
490	Employees		532	512	523
337	Premises Related Expenses		331	331	334
1	Transport Related Expenses		3	3	3
104	Supplies and Services		104	130	126
932	TOTAL Expenditure		970	976	986
	Income				
0	Other Grants, Reimbursements and Contributions		(100)	(100)	(100)
(18)	Customer, Client Receipts		(138)	(138)	(138)
(18)	TOTAL Income		(238)	(238)	(238)
914	LOCAL RISK (excl. City Surveyor Local Risk)		732	738	748
1,024	City Surveyor Local Risk		852	1,261	491
1,938	TOTAL LOCAL RISK	A	1,584	1,999	1,239
	CENTRAL RISK				
385	Employee Expenses		415	658	428
334	Premises Related Expenses		203	219	203
21	Transport Related Expenses		9	9	9
7,222	Supplies and Services		6,463	6,598	6,560
9	Transfer Payments		9	9	9
3,170	Capital Charges		7,432	10,131	4,028
0	Contingencies		1,760	1,375	2,787
11,141	Total Expenditure		16,291	18,999	14,024
(473)	Other Grants, Reimbursements and Contributions		(368)	(100)	(211)
(23,823)	Customer, Client Receipts		(14,653)	(9,713)	(6,121)
(22,240)	Investment Income		(21,901)	(22,101)	(22,101)
(514)	Transfer from Reserves		0	0	0
(47,050)	Total Income		(36,922)	(31,914)	(28,433)
(35,909)	TOTAL CENTRAL RISK	B	(20,631)	(12,915)	(14,409)
	RECHARGES				
3,163	Central Recharges		3,522	3,108	2,829
509	Recharges Within Fund		434	558	576
553	Recharges Across Funds		(39)	392	397
4,225	TOTAL RECHARGES	C	3,917	4,058	3,802
(29,746)	TOTAL NET INCOME	A+B+C	(15,130)	(6,858)	(9,368)

FINANCE COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
(24,617)	Corporate Financing		(8,152)	(289)	(2,889)
(12,904)	Corporate and Democratic Core		(15,892)	(15,980)	(17,367)
3,144	Contingencies and Corporate Expenses		4,584	4,492	6,191
1,158	Grants		1,121	1,151	1,079
242	Chamberlain's Court		137	149	156
(346)	City Moiety		(339)	(311)	(320)
408	Discretionary Expenditure		404	394	403
533	Corporate Services - Town Clerk		476	706	477
272	Corporate Services - Remembrancer		266	322	283
79	Mandatory Expenditure		51	86	54
1,607	Mansion House Premises - Private Secretary		1,467	1,641	1,783
308	Central Criminal Court - Town Clerk		343	350	346
370	Secondary's Office - Town Clerk		404	431	436
(29,746)	TOTAL		(15,130)	(6,858)	(9,368)

GENERAL PURPOSES COMMITTEE OF ALDERMEN - CITY'S CASH

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	GENERAL PURPOSES COMMITTEE OF ALDERMEN SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
1,982	Employees		1,960	1,985	2,022
89	Transport Related Expenses		80	80	83
597	Supplies and Services		573	605	569
2,668	TOTAL Expenditure		2,613	2,670	2,674
	Income				
(406)	Customer, Client Receipts		(351)	(351)	(381)
(406)	TOTAL Income		(351)	(351)	(381)
2,262	TOTAL LOCAL RISK	A	2,262	2,319	2,293
	CENTRAL RISK				
	Expenditure				
606	Supplies and Services		586	586	594
14	Capital Charges		14	14	0
0	Contingencies		15	10	15
620	TOTAL Expenditure		615	610	609
620	TOTAL CENTRAL RISK	B	615	610	609
	RECHARGES				
329	Central Recharges		304	322	315
22	Recharges Within Fund		25	25	25
351	TOTAL RECHARGES	C	329	347	340
3,233	TOTAL NET EXPENDITURE	A+B+C	3,206	3,276	3,242

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
2,155	Mansion House - Private Secretary		2,074	2,127	2,102
667	Mayoral - Private Secretary		689	689	689
247	Sheriffs - Town Clerk Secondary		261	261	267
134	Show and Banquet - Remembrancer		138	140	140
23	Administration - Town Clerk		37	52	37
1	Chaplain - Chamberlain		1	1	1
6	Works - City Surveyor		6	6	6
3,233	TOTAL		3,206	3,276	3,242

BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC AND DRAMA - CITY'S CASH

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	BOARD OF GOVERNORS, GUILDHALL SCHOOL OF MUSIC AND DRAMA COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>	<i>Original Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK			
	Expenditure			
14,327	Employees	14,797	14,910	15,962
2,304	Premises Related Expenses	3,234	2,614	2,724
126	Transport Related Expenses	177	144	153
4,597	Supplies and Services	5,324	4,609	4,972
101	Third Party Payments	104	113	106
433	Transfer Payments	235	437	410
0	Savings to be Applied	(14)	(491)	(1,406)
21,888	TOTAL Expenditure	23,857	22,336	22,921
	Income			
(1,798)	Government Grants	(1,568)	(1,720)	(1,638)
(380)	Other Grants, Reimbursements and Contributions	(863)	(314)	(1,169)
(13,385)	Customer, Client Receipts	(14,224)	(14,535)	(14,635)
0	Transfer from Reserve	(1,021)	0	0
(15,563)	TOTAL Income	(17,676)	(16,569)	(17,442)
6,325	TOTAL LOCAL RISK	6,181	5,767	5,479
	CENTRAL RISK			
574	Premises Related Expenses	0	525	525
88	Transfer Payments	0	0	0
2,581	Capital Charges	2,587	2,599	2,674
3,243	Total Expenditure	2,587	3,124	3,199
3,243	TOTAL CENTRAL RISK	2,587	3,124	3,199
	RECHARGES			
1,583	Central Recharges	1,155	1,434	1,422
(43)	Recharges Within Fund	(50)	(50)	(50)
29	Recharges Across Funds	59	59	59
1,569	TOTAL RECHARGES	1,164	1,443	1,431
11,137	TOTAL NET EXPENDITURE	9,932	10,334	10,109

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED	<i>Original Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original Budget</i> <i>2016-17</i> <i>£'000</i>
11,137	Guildhall School of Music and Drama	9,932	10,334	10,109
11,137	TOTAL	9,932	10,334	10,109

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	MARKETS AND CONSUMER PROTECTION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
3,795	Employees		3,937	3,819	3,908
3,612	Premises Related Expenses		3,613	3,739	3,826
78	Transport Related Expenses		44	89	42
716	Supplies and Services		747	829	785
0	Transfer to Reserve		81	83	21
8,201	TOTAL Expenditure		8,422	8,559	8,582
	Income				
(330)	Other Grants, Reimbursements and Contributions		(392)	(392)	(471)
(6,360)	Customer, Client Receipts		(6,475)	(6,496)	(6,654)
(2)	Investment Income		(1)	(1)	0
(135)	Transfer from Reserves		0	0	0
(6,827)	TOTAL Income		(6,868)	(6,889)	(7,125)
1,374	LOCAL RISK (excl. City Surveyor Local Risk)		1,554	1,670	1,457
878	City Surveyor Local Risk		918	1,292	1,683
2,252	TOTAL LOCAL RISK	A	2,472	2,962	3,140
	CENTRAL RISK				
182	Premises Related Expenses		130	147	129
259	Supplies and Services		90	177	94
292	Capital Charges		206	267	267
733	Total Expenditure		426	591	490
(3,315)	Customer, Client Receipts		(3,385)	(3,392)	(3,663)
(24)	Transfer from Reserves		(11)	(9)	(19)
(3,339)	Total Income		(3,396)	(3,401)	(3,682)
(2,606)	TOTAL CENTRAL RISK	B	(2,970)	(2,810)	(3,192)
	RECHARGES				
1,573	Central Recharges		1,538	1,461	1,477
(60)	Recharges Within Fund		(59)	(49)	(49)
(467)	Recharges Across Funds		(422)	(406)	(403)
1,046	TOTAL RECHARGES	C	1,057	1,006	1,025
692	TOTAL NET EXPENDITURE	A+B+C	559	1,158	973

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
	Smithfield Market				
1,388	Service Charge Account		1,713	1,990	2,656
(210)	Non-Service Charge Account		(602)	(420)	(921)
(33)	Other Services		19	119	156
1,145	Total Smithfield Market		1,130	1,689	1,891
	Billingsgate Market				
0	Service Charge Account		0	0	0
(453)	Non-Service Charge Account		(571)	(531)	(918)
0	Repainting and Special Works		0	0	0
(453)	Total Billingsgate Market		(571)	(531)	(918)
	Markets Directorate				
0			0	0	0
692	TOTAL		559	1,158	973

OPEN SPACES, CITY GARDENS AND WEST HAM PARK COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	OPEN SPACES AND CITY GARDENS AND WEST HAM PARK COMMITTEE SUMMARY (DIRECTORATE) <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
408	Employees		425	509	841
4	Premises Related Expenses		4	4	4
1	Transport Related Expenses		2	2	2
33	Supplies and Services		73	173	103
446	TOTAL Expenditure		504	688	950
	Income				
0	Other Grants, Reimbursements and Contributions		0	0	(220)
0	Customer, Client Receipts		0	(5)	(21)
0	TOTAL Income		0	(5)	(241)
446	LOCAL RISK (excl. City Surveyor Local Risk)		504	683	709
0	City Surveyor Local Risk		1	1	11
446	TOTAL LOCAL RISK	A	505	684	720
	RECHARGES				
518	Central Recharges		478	188	191
(94)	Recharges to Finance Committee		(96)	(96)	(96)
424	TOTAL RECHARGES	B	382	92	95
870	NET EXPENDITURE	A+B	887	776	815
	Recharges to other Open Spaces Committees*				
(667)	Recharges Within Fund		(691)	(603)	(635)
(203)	Recharges Across Funds		(196)	(173)	(180)
(870)	Total Recharges to other Open Spaces Committees	C	(887)	(776)	(815)
0	TOTAL NET EXPENDITURE	A+B+C	0	0	0

<i>Actual</i> 2014-15 £'000	*Recharges to other Open Spaces Committees		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
180	Epping Forest		206	174	183
29	Burnham Beeches		30	26	27
61	City Commons		62	53	56
29	Queens Park		29	27	28
20	Highgate Wood		20	18	19
53	West Ham Park		55	49	52
291	Hampstead Heath		284	251	265
5	Bunhill Fields		5	5	5
73	City Open Spaces		70	59	61
129	Cemetery		126	114	119
870	TOTAL		887	776	815

EPPING FOREST AND COMMONS COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	EPPING FOREST AND COMMONS COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> Budget 2015-16 £'000	<i>Latest Approved</i> Budget 2015-16 £'000	<i>Original</i> Budget 2016-17 £'000
	LOCAL RISK				
	Expenditure				
3,734	Employees		3,870	3,945	3,983
1,069	Premises Related Expenses		916	1,049	989
261	Transport Related Expenses		344	211	225
863	Supplies and Services		702	677	610
32	Third Party Payments		35	35	33
80	Transfer to Reserve		74	0	0
6,039	TOTAL Expenditure		5,941	5,917	5,840
	Income				
(418)	Government Grants		(446)	(456)	(455)
(389)	Other Grants, Reimbursements and Contributions		(265)	(44)	(42)
(999)	Customer, Client Receipts		(947)	(1,076)	(1,139)
(1)	Investment Income		0	0	0
(99)	Transfer from Reserve		0	0	0
(1,906)	TOTAL Income		(1,658)	(1,576)	(1,636)
4,133	LOCAL RISK (excl. City Surveyor Local Risk)		4,283	4,341	4,204
1,346	City Surveyor Local Risk		1,579	1,262	1,544
5,479	TOTAL LOCAL RISK	A	5,862	5,603	5,748
	CENTRAL RISK				
20	Premises Related Expenses		0	0	0
562	Capital Charges		468	444	484
582	Total Expenditure		468	444	484
(5)	Investment Income		(18)	(18)	(18)
(5)	Total Income		(18)	(18)	(18)
577	TOTAL CENTRAL RISK	B	450	426	466
	RECHARGES				
1,186	Central Recharges		1,105	1,271	1,256
206	Recharges Within Fund		242	192	205
28	Recharges Across Funds		15	32	32
1,420	TOTAL RECHARGES	C	1,362	1,495	1,493
7,476	TOTAL NET EXPENDITURE	A+B+C	7,674	7,524	7,707

EPHING FOREST AND COMMONS COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
4,863	Epping Forest		5,288	4,962	5,237
0	Epping Forest - City Bridge Trust		0	0	0
10	Heritage Lottery Funding		0	0	0
16	Chingford Golf Course		(45)	(21)	(40)
184	Wanstead Flats		182	196	227
0	Woodredon and Warlies Park Estate		0	0	0
661	Burnham Beeches		639	734	631
22	Stoke Common		22	22	22
1,720	City Commons		1,588	1,631	1,630
7,476	TOTAL		7,674	7,524	7,707

HAMPSTEAD HEATH, QUEENS PARK AND HIGHGATE WOOD COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	HAMPSTEAD HEATH, QUEEN'S PARK AND HIGHGATE WOOD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
5,587	Employees		5,986	5,754	5,578
462	Premises Related Expenses		418	421	371
164	Transport Related Expenses		145	161	130
792	Supplies and Services		709	718	599
2	Transfer to Reserve		0	0	0
7,007	TOTAL Expenditure		7,258	7,054	6,678
	Income				
(214)	Other Grants, Reimbursements and Contributions		(252)	0	0
(1,273)	Customer, Client Receipts		(1,221)	(1,236)	(1,273)
(5)	Transfer from Reserves		0	0	0
(42)	Capital Projects		(40)	(40)	(40)
(1,534)	TOTAL Income		(1,513)	(1,276)	(1,313)
5,473	LOCAL RISK (excl. City Surveyor Local Risk)		5,745	5,778	5,365
1,240	City Surveyor Local Risk		2,062	1,520	1,992
6,713	TOTAL LOCAL RISK	A	7,807	7,298	7,357
	CENTRAL RISK				
104	Capital Charges		67	67	67
104	Total Expenditure		67	67	67
(1,185)	Investment Income		(1,164)	(1,212)	(1,244)
(1,185)	Total Income		(1,164)	(1,212)	(1,244)
(1,081)	TOTAL CENTRAL RISK	B	(1,097)	(1,145)	(1,177)
	RECHARGES				
1,218	Central Recharges		905	1,294	1,263
245	Recharges Within Fund		238	201	217
0	Recharges Across Fund		0	6	7
1,463	TOTAL RECHARGES	C	1,143	1,501	1,487
7,095	TOTAL NET EXPENDITURE	A+B+C	7,853	7,654	7,667

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
5,884	Hampstead Heath		6,459	6,227	6,191
0	Hampstead Heath - City Bridge Trust		0	0	0
22	Hampstead Heath - STEM and Policy Education		49	60	38
648	Queens Park		812	802	895
541	Highgate Wood		533	565	543
7,095	TOTAL		7,853	7,654	7,667

OPEN SPACES AND CITY GARDENS COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	OPEN SPACES AND CITY GARDENS COMMITTEE SUMMARY (BUNHILL FIELDS) <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
93	Employees		103	98	110
10	Premises Related Expenses		5	7	2
4	Supplies and Services		2	5	2
107	TOTAL Expenditure		110	110	114
107	LOCAL RISK (excl. City Surveyor Local Risk)		110	110	114
45	City Surveyor Local Risk		163	18	356
152	TOTAL LOCAL RISK	A	273	128	470
	RECHARGES				
47	Central Recharges		40	47	45
5	Recharges Within Fund		5	5	5
52	TOTAL RECHARGES	B	45	52	50
204	TOTAL NET EXPENDITURE	A+B	318	180	520

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
204	Bunhill Fields		318	180	520
204	TOTAL		318	180	520

WEST HAM PARK COMMITTEE - CITY'S CASH

<i>Actual</i>	WEST HAM PARK COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>	<i>Analysis of Service Expenditure</i>		<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
744	Employees		786	752	647
70	Premises Related Expenses		63	95	55
35	Transport Related Expenses		36	34	32
234	Supplies and Services		194	196	144
41	Third Party Payments		22	34	17
21	Transfer to Reserve		0	0	0
1,145	TOTAL Expenditure		1,101	1,111	895
	Income				
(30)	Other Grants, Reimbursements and Contributions		(27)	(27)	0
(395)	Customer, Client Receipts		(443)	(415)	(294)
(46)	Transfer from Reserve		0	0	0
(471)	TOTAL Income		(470)	(442)	(294)
674	LOCAL RISK (excl. City Surveyor Local Risk)		631	669	601
111	City Surveyor Local Risk		342	334	282
785	TOTAL LOCAL RISK	A	973	1,003	883
	CENTRAL RISK				
10	Capital Charges		10	10	10
0	Transfer to Reserves		19	0	37
10	TOTAL Expenditure		29	10	47
(1)	Investment Income		(1)	(1)	(1)
(42)	Transfer from Reserves		0	(8)	0
(43)	TOTAL Income		(1)	(9)	(1)
(33)	TOTAL CENTRAL RISK	B	28	1	46
	RECHARGES				
195	Central Recharges		171	211	204
47	Recharges Within Fund		48	42	45
242	TOTAL RECHARGES		219	253	249
994	TOTAL NET EXPENDITURE	A+B+C	1,220	1,257	1,178

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2014-15</i>			<i>2015-16</i>	<i>2015-16</i>	<i>2016-17</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
994	West Ham Park		1,220	1,257	1,178
0	West Ham Park - City Bridge Trust		0	0	0
0	Nursery		0	0	0
994	TOTAL		1,220	1,257	1,178

POLICY AND RESOURCES COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	POLICY AND RESOURCES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
978	Employees		1,000	1,002	960
3	Premises Related Expenses		2	2	0
4	Transport Related Expenses		5	5	4
172	Supplies and Services		140	166	100
1,157	TOTAL Expenditure		1,147	1,175	1,064
	Income				
(24)	Customer, Client Receipts		(5)	(5)	0
(24)	TOTAL Income		(5)	(5)	0
1,133	LOCAL RISK (excl. City Surveyor Local Risk)		1,142	1,170	1,064
(1)	City Surveyor Local Risk		0	0	0
1,132	TOTAL LOCAL RISK	A	1,142	1,170	1,064
	CENTRAL RISK				
164	Employee Expenses		150	165	155
3,684	Supplies and Services		2,303	3,651	2,102
655	Capital Charges		655	648	595
25	Transfer to Reserve		0	0	0
0	Contingencies		621	301	686
4,528	Total Expenditure		3,729	4,765	3,538
(357)	Other Grants, Reimbursements and Contributions		(200)	(410)	(200)
(25)	Transfer from Reserves		0	(25)	0
(382)	Total Income		(200)	(435)	(200)
4,146	TOTAL CENTRAL RISK	B	3,529	4,330	3,338
	RECHARGES				
3,892	Central Recharges		4,397	4,186	4,630
(322)	Recharges Within Fund		(298)	(333)	(340)
2,510	Recharges Across Funds		2,521	2,815	2,985
6,080	TOTAL RECHARGES	C	6,620	6,668	7,275
11,358	TOTAL NET EXPENDITURE	A+B+C	11,291	12,168	11,677

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
5,510	Grants, Contingencies and Miscellaneous		5,025	6,167	5,289
5,848	Remembrancer's		6,266	6,001	6,388
11,358	TOTAL		11,291	12,168	11,677

PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE - CITY'S CASH

<i>Actual</i> 2014-15 £'000	PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
229	Employees		247	0	0
11	Premises Related Expenses		25	0	0
11	Transport Related Expenses		8	0	0
10	Supplies and Services		9	0	0
261	TOTAL Expenditure		289	0	0
	Income				
(8)	Government Grants		0	0	0
(5)	Customer, Client Receipts		(3)	0	0
(13)	TOTAL Income		(3)	0	0
248	LOCAL RISK (excl. City Surveyor Local Risk)		286	0	0
3	City Surveyor Local Risk		7	0	0
251	TOTAL LOCAL RISK	A	293	0	0
	CENTRAL RISK				
26	Capital Charges		71	0	0
26	Total Expenditure		71	0	0
26	TOTAL CENTRAL RISK		71	0	0
	RECHARGES				
61	Central Recharges		76	0	0
11	Recharges Within Fund		10	0	0
(349)	Recharges Across Funds		(450)	0	0
(277)	TOTAL RECHARGES	B	(364)	0	0
0	TOTAL NET EXPENDITURE	A+B	0	0	0

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
0	Meat Inspector's Office		0	0	0
0	TOTAL		0	0	0

PROPERTY INVESTMENT BOARD - CITY'S CASH

<i>Actual</i> 2014-15 £'000	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
8,757	Employees		8,748	9,095	8,948
4,769	Premises Related Expenses		5,681	5,070	5,508
9	Transport Related Expenses		15	15	15
1,865	Supplies and Services		2,100	2,137	1,876
15,400	TOTAL Expenditure		16,544	16,317	16,347
	Income				
(429)	Other Grants, Reimbursements and Contributions		0	0	0
(3,950)	Customer, Client Receipts		(5,441)	(4,757)	(4,885)
(1)	Investment Income		0	0	0
(4,380)	TOTAL Income		(5,441)	(4,757)	(4,885)
11,020	TOTAL LOCAL RISK	A	11,103	11,560	11,462
	CENTRAL RISK				
3	Employee Expenses		1	0	0
1,741	Premises Related Expenses		447	33	0
304	Supplies and Services		291	196	429
0	Capital Charges		24	0	0
2,048	Total Expenditure		763	229	429
(46,391)	Customer, Client Receipts		(44,736)	(50,333)	(52,505)
0	Investment Income		0	(1)	(1)
(817)	Transfer from Reserves		(24)	0	0
(329)	Capital Projects		(375)	(375)	(379)
(47,537)	Total Income		(45,135)	(50,709)	(52,885)
(45,489)	TOTAL CENTRAL RISK	B	(44,372)	(50,480)	(52,456)
	RECHARGES				
6,104	Central Recharges		5,897	5,963	6,164
33	Recharges Within Fund		30	29	27
(7,999)	Recharges Across Funds		(7,699)	(8,183)	(8,177)
(1,862)	TOTAL RECHARGES	C	(1,772)	(2,191)	(1,986)
(36,331)	TOTAL NET INCOME	A+B+C	(35,041)	(41,111)	(42,980)

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
(36,331)	City's Estate		(35,041)	(41,111)	(42,980)
0	City Surveyor's Departmental		0	0	0
(36,331)	TOTAL		(35,041)	(41,111)	(42,980)

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL - CITY'S CASH

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	LOCAL RISK				
	Expenditure				
9,486	Employees		9,790	9,358	9,861
2,888	Premises Related Expenses		2,313	2,349	3,419
217	Transport Related Expenses		224	220	217
2,892	Supplies and Services		2,716	2,961	3,102
1,049	Transfer Payments		1,072	1,076	1,122
0	Transfer to Reserves		216	237	5
16,532	TOTAL Expenditure		16,331	16,201	17,726
	Income				
(798)	Other Grants, Reimbursements and Contributions		(879)	(879)	(951)
(14,162)	Customer, Client Receipts		(14,609)	(14,510)	(15,160)
(30)	Investment Income		(43)	(31)	(31)
(632)	Transfer from Reserves		0	0	(785)
(15,622)	TOTAL Income		(15,531)	(15,420)	(16,927)
910	TOTAL LOCAL RISK	A	800	781	799
	RECHARGES				
680	Central Recharges		728	605	607
43	Recharges Within Fund		53	30	27
723	TOTAL RECHARGES	B	781	635	634
1,633	TOTAL NET EXPENDITURE	A+B	1,581	1,416	1,433

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
1,633	City of London School		1,581	1,416	1,433
0	Boys School Repairs Fund		0	0	0
1,633	TOTAL		1,581	1,416	1,433

BOARD OF GOVERNORS OF THE CITY OF LONDON FREEMEN'S SCHOOL - CITY'S CASH

<i>Actual</i> 2014-15 £'000	BOARD OF GOVERNORS OF THE CITY OF LONDON FREEMEN'S SCHOOL SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
	LOCAL RISK				
	Expenditure				
7,799	Employees		7,879	7,923	8,448
1,751	Premises Related Expenses		2,305	2,330	3,033
83	Transport Related Expenses		84	83	236
3,954	Supplies and Services		3,867	3,699	3,481
741	Transfer Payments		718	751	761
35	Transfer to Reserves		19	19	33
14,363	TOTAL Expenditure		14,872	14,805	15,992
	Income				
(390)	Other Grants, Reimbursements and Contributions		(390)	(390)	(506)
(13,719)	Customer, Client Receipts		(13,895)	(13,862)	(14,574)
(46)	Investment Income		(82)	(53)	(47)
0	Transfer from Reserves		(305)	(338)	(805)
(14,155)	TOTAL Income		(14,672)	(14,643)	(15,932)
208	TOTAL LOCAL RISK	A	200	162	60
	RECHARGES				
2,022	Central Recharges		1,844	1,703	1,701
28	Recharges Within Fund		56	21	18
2,050	TOTAL RECHARGES	B	1,900	1,724	1,719
2,258	TOTAL NET EXPENDITURE	A+B	2,100	1,886	1,779

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget</i> 2015-16 £'000	<i>Latest Approved Budget</i> 2015-16 £'000	<i>Original Budget</i> 2016-17 £'000
2,258	City of London Freemen School		2,100	1,886	1,779
0	Freemens School Repairs Fund		0	0	0
2,258	TOTAL		2,100	1,886	1,779

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL FOR GIRLS - CITY'S CASH

<i>Actual</i> 2014-15 <i>£'000</i>	BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL FOR GIRLS SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
	LOCAL RISK				
	Expenditure				
7,329	Employees		7,708	7,668	7,879
1,430	Premises Related Expenses		1,656	1,686	3,533
6	Transport Related Expenses		11	11	26
2,525	Supplies and Services		2,165	2,098	2,081
730	Transfer Payments		765	754	800
1	Transfer to Reserves		122	86	19
12,021	TOTAL Expenditure		12,427	12,303	14,338
	Income				
(394)	Other Grants, Reimbursements and Contributions		(520)	(520)	(966)
(11,026)	Customer, Client Receipts		(11,627)	(11,590)	(12,325)
(23)	Investment Income		(49)	(23)	(22)
(19)	Transfer from Reserves		0	0	(870)
(11,462)	TOTAL Income		(12,196)	(12,133)	(14,183)
559	TOTAL LOCAL RISK	A	231	170	155
	RECHARGES				
546	Central Recharges		525	449	450
37	Recharges Within Fund		53	28	25
583	TOTAL RECHARGES	B	578	477	475
1,142	TOTAL NET EXPENDITURE	A+B	809	647	630

<i>Actual</i> 2014-15 <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
1,142	City of London School for Girls		809	647	630
0	Girls School Repairs Fund		0	0	0
1,142	TOTAL		809	647	630

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The source codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BE =	Director of the Built Environment	DB =	Managing Director of the Barbican Centre
CH =	Chamberlain	DO =	Director of Open Spaces
CO =	Director of Community & Children's Services	HA / LB =	Director of Culture, Heritage & Libraries, LMA
CP =	Commissioner of the City of London Police	HG =	Headmistress, City of London Girls' School
CS =	City Surveyor	MK =	Director of Markets & Consumer Protection

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the estimated expenditure columns to its right hand..

ESTIMATED EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

CAPITAL EXPENDITURE SUMMARY
CITY'S CASH

General Expenditure Summary		ESTIMATED EXPENDITURE									
COMMITTEE	Latest Approval	Latest Estimated Cost	Latest Estimated	Exp. pre 01/04/15	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
CITY OF LONDON FREEMEN'S SCHOOL	10,208	10,028	8,791	466	771	0	0	0	0	0	
CITY OF LONDON SCHOOL	270	270	0	270	0	0	0	0	0	0	
CITY OF LONDON SCHOOL FOR GIRLS	813	767	741	26	0	0	0	0	0	0	
CULTURE, HERITAGE & LIBRARIES	526	515	509	6	0	0	0	0	0	0	
EPHING FOREST AND COMMONS	2,712	2,540	1,723	328	298	191	0	0	0	0	
FINANCE	-16,483	-16,605	-18,677	486	1,193	393	0	0	0	0	
GUILDHALL SCHOOL OF MUSIC & DRAMA	63,976	63,920	60,012	2,478	1,430	0	0	0	0	0	
HAMPSTEAD HEATH, HIGHGATE WOOD & QUEEN'S P	20,895	20,895	4,295	9,425	7,175	0	0	0	0	0	
MARKETS - BILLINGSGATE	944	944	698	246	0	0	0	0	0	0	
MARKETS - SMITHFIELD	368	368	0	78	290	0	0	0	0	0	
PROPERTY INVESTMENT BOARD	149,123	143,519	88,551	48,656	6,312	0	0	0	0	0	
TOTALS FOR CITY'S CASH	233,352	227,161	146,643	62,465	17,469	584	0	0	0	0	

CAPITAL BUDGET

City's Cash

City of London Freemen's School

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure						Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
CLFS MASTERPLAN												
42100001	MASTERPLAN PH1 - MAIN WORKS	CS	8,996	8,816	8,791	4	21	0	0	0	0	0
42100005	MASTERPLAN PH2A - POOL	CS	462	462	0	462	0	0	0	0	0	0
42100006	MASTERPLAN PH1A SPORTS HALL	CS	750	750	0	0	750	0	0	0	0	0
Totals for CLFS MASTERPLAN			10,208	10,028	8,791	466	771	0	0	0	0	0
Totals for CITY OF LONDON FREEMEN'S SCHOOL			10,208	10,028	8,791	466	771	0	0	0	0	0

CAPITAL BUDGET
City's Cash
City of London School

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
			270	270	0	270	0	0	0	0	0	0
		CS	270	270	0	270	0	0	0	0	0	0
Totals for GENERAL			270	270	0	270	0	0	0	0	0	0
Totals for CITY OF LONDON SCHOOL			270	270	0	270	0	0	0	0	0	0

CAPITAL BUDGET
City's Cash
City of London School for Girls

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure						Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	£000	
		CS	813	767	741	26	0	0	0	0	0	0
	Totals for GENERAL		813	767	741	26	0	0	0	0	0	0
	Totals for CITY OF LONDON SCHOOL FOR GIRLS		813	767	741	26	0	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Culture, Heritage & Libraries

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
		CS	526	515	509	6	0	0	0	0	0
Totals for CEREMONIAL			526	515	509	6	0	0	0	0	0
Totals for CULTURE, HERITAGE & LIBRARIES			526	515	509	6	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Epping Forest and Commons

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
<u>EPPING FOREST</u>											
48100008	BRANCHING OUT - CAR PARKING/ACCESS	DO	213	208	27	122	59	0	0	0	0
82100003	HIGHAMS PARK LAKE	BE	1,860	1,724	1,622	102	0	0	0	0	0
82100009	TRACTOR PURCHASE	DO	72	72	0	72	0	0	0	0	0
Totals for EPPING FOREST			2,145	2,004	1,649	296	59	0	0	0	0
<u>WEST WICKHAM AND COULSDON COMMONS</u>											
85100001	KENLEY REVIVAL	DO	97	78	74	4	0	0	0	0	0
85100002	KENLEY REVIVAL - CAPITAL	DO	470	458	0	28	239	191	0	0	0
Totals for WEST WICKHAM AND COULSDON COMMONS			567	536	74	32	239	191	0	0	0
Totals for EPPING FOREST AND COMMONS			2,712	2,540	1,723	328	298	191	0	0	0

CAPITAL BUDGET

City's Cash

Finance

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>GUILDHALL</u>												
55100027	GUILDHALL FIRE ALARM PHASE 2 & 3	CS	831	720	662	58	0	0	0	0	0	0
Totals for GUILDHALL			831	720	662	58	0	0	0	0	0	0
<u>INFORMATION TECHNOLOGY</u>												
32100005	HR & PAYROLL SYSTEM	CH	255	244	152	22	33	37	0	0	0	0
32100026	OPEN MEDIATED WI-FI	CH	159	159	0	159	0	0	0	0	0	0
32100027	JOINT NETWORK REFRESH	CH	2,262	2,262	0	0	1,131	1,131	0	0	0	0
32100031	END USER DEVICE RENEWAL	CH	3,001	3,001	0	900	2,001	100	0	0	0	0
Totals for INFORMATION TECHNOLOGY			5,677	5,666	152	1,081	3,165	1,268	0	0	0	0
<u>REIMBURSEMENTS FROM OTHER FUNDS</u>												
32100003	CORPORATE CAPITAL PROJECTS	CH	-22,991	-22,991	-19,491	-653	-1,972	-875	0	0	0	0
Totals for REIMBURSEMENTS FROM OTHER FUNDS			-22,991	-22,991	-19,491	-653	-1,972	-875	0	0	0	0
Totals for FINANCE			-16,483	-16,605	-18,677	486	1,193	393	0	0	0	0

CAPITAL BUDGET
City's Cash
Guildhall School of Music & Drama

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
CAP 2												
44100001	GSMD CASH LIMIT BALANCE	CH	392	315	0	315	0	0	0	0	0	0
44100030	THEATRE SOUND SYSTEM COMPLETION	DB	95	95	7	88	0	0	0	0	0	0
44100047	TEACHING/LEARNING PH3 - MUSIC 1	DB	164	158	154	4	0	0	0	0	0	0
44100048	TEACHING/LEARNING PH3 - MUSIC 2	DB	209	206	203	3	0	0	0	0	0	0
44100049	TECHNICAL THEATRE	DB	155	155	148	7	0	0	0	0	0	0
44100050	ENERGY SAVING PLANT	DB	119	117	118	-1	0	0	0	0	0	0
44100065	MINOR SPACE PLANNING MODIFICATIONS	DB	53	77	0	77	0	0	0	0	0	0
44800037	LIGHTING & SMALL POWER PHASE 2	DB	29	40	30	9	1	0	0	0	0	0
Totals for CAP 2			1,216	1,163	660	502	1	0	0	0	0	0
CAP 3												
44000000	GSMD CAP 3	CH	2,640	2,640	0	1,211	1,429	0	0	0	0	0
44100058	MUSICAL INSTRUMENTS 2014/15	DB	213	210	55	155	0	0	0	0	0	0
44100060	SUNDIAL COURT FURNITURE	DB	330	330	2	328	0	0	0	0	0	0
44100062	IT INFRASTRUCTURE REPLACEMENT	DB	158	158	77	81	0	0	0	0	0	0
44100066	TECHNICAL THEATRE PURCHASES	DB	100	100	0	100	0	0	0	0	0	0
Totals for CAP 3			3,441	3,438	134	1,875	1,429	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Guildhall School of Music & Drama

Project No.	Project Title	Implementing Department	Latest Approval		Exp. pre 01/04/15	Estimated Expenditure					Later yrs £000	
			£000	Estimated Cost £000		2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
MILTON COURT												
30100007	MILTON COURT DEVELOPMENT	CH	58,124	58,124	58,124	0	0	0	0	0	0	0
30100007	MILTON COURT DEVELOPMENT	CS	1,195	1,195	1,094	101	0	0	0	0	0	0
Totals for MILTON COURT			59,319	59,319	59,218	101	0	0	0	0	0	0
Totals for GUILDHALL SCHOOL OF MUSIC & DRAMA			63,976	63,920	60,012	2,478	1,430	0	0	0	0	0

CAPITAL BUDGET

City's Cash

Hampstead Heath, Highgate Wood & Queen's Park

Project No.	Project Title	Implementing Department	Latest		Exp. pre 01/04/15	Estimated Expenditure					Later yrs £000	
			Approval £000	Estimated Cost £000		2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
HAMPSTEAD HEATH												
50100003	HAMPSTEAD HEATH PONDS	BE	20,858	20,858	4,295	9,425	7,138	0	0	0	0	0
83100003	HAMPSTEAD HEATH PONDS CONTINGENCY	BE	37	37	0	0	37	0	0	0	0	0
Totals for HAMPSTEAD HEATH			20,895	20,895	4,295	9,425	7,175	0	0	0	0	0
Totals for HAMPSTEAD HEATH, HIGHGATE WOOD & QUEEN'S PARK			20,895	20,895	4,295	9,425	7,175	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Markets - Billingsgate

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
BILLINGSGATE MARKET												
36100011	FLAT ROOF & CEILING RENEWAL PH1	CS	878	878	698	180	0	0	0	0	0	0
36100013	JOHNSTON SWEEPER	MK	66	66	0	66	0	0	0	0	0	0
Totals for BILLINGSGATE MARKET			944	944	698	246	0	0	0	0	0	0
Totals for MARKETS - BILLINGSGATE			944	944	698	246	0	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Markets - Smithfield

Project No.	Project Title	Implementing Department	Latest Approval		Exp. pre 01/04/15	Estimated Expenditure						Later yrs £000
			£000	Cost £000		2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
		CS	368	368	0	78	290	0	0	0	0	0
	Totals for SMITHFIELD MARKET		368	368	0	78	290	0	0	0	0	0
	Totals for MARKETS - SMITHFIELD		368	368	0	78	290	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Property Investment Board

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>CITY'S ESTATE - GENERAL</u>												
30100025	LONDON FRUIT & WOOL EXCHANGE	CS	5,615	3,164	3,189	-25	0	0	0	0	0	0
Totals for CITY'S ESTATE - GENERAL			5,615	3,164	3,189	-25	0	0	0	0	0	0
<u>DESIGNATED SALES POOL</u>												
30100020	6-8 EASTCHEAP FREEHOLD ACQUISITION	CS	28,762	28,344	27,963	381	0	0	0	0	0	0
30100045	GUILDHALL HOUSE, 81-87 GRESHAM ST	CS	6,888	6,940	6,936	4	0	0	0	0	0	0
30100046	GLEN HOUSE VACANT OFFICE REFURBISHMENT	CS	1,681	1,676	1,616	60	0	0	0	0	0	0
30100047	35/37 ALFRED PLACE	CS	3,050	3,027	3,110	-83	0	0	0	0	0	0
30100049	53 NEW BROAD ST	CS	3,365	3,417	3,279	138	0	0	0	0	0	0
30100051	42 NORTH ROAD REFURBISHMENT	CS	1,246	1,196	1,199	-3	0	0	0	0	0	0
30100052	98/124 BREWERY ROAD REFURBISHMENT	CS	179	179	0	139	40	0	0	0	0	0
30100054	26-27 STORE ST	CS	3,511	3,350	0	3,350	0	0	0	0	0	0
30100056	CREECHURCH PLACE JOINT VENTURE	CS	4,240	4,180	0	2,108	2,072	0	0	0	0	0
30100061	64-88 BREWERY RD LONG LEASEHOLD	CS	7,970	7,970	0	7,970	0	0	0	0	0	0
Totals for DESIGNATED SALES POOL			60,892	60,279	44,103	14,064	2,112	0	0	0	0	0
<u>STRATEGIC PROPERTY ESTATE</u>												
30005068	SITE ONE	CS	47,999	45,459	41,259	0	4,200	0	0	0	0	0
Totals for STRATEGIC PROPERTY ESTATE			47,999	45,459	41,259	0	4,200	0	0	0	0	0
<u>SMITHFIELD MARKET</u>												

CAPITAL BUDGET
City's Cash
Property Investment Board

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
30100058	SMITHFIELD MARKET LEASEHOLD PURCHASE	CS	34,617	34,617	0	34,617	0	0	0	0	0	0
Totals for SMITHFIELD MARKET			34,617	34,617	0	34,617	0	0	0	0	0	0
Totals for PROPERTY INVESTMENT BOARD			149,123	143,519	88,551	48,656	6,312	0	0	0	0	0

SUPPLEMENTARY REVENUE EXPENDITURE SUMMARY

CITY'S CASH

General Expenditure Summary		ESTIMATED EXPENDITURE									
COMMITTEE	Latest Approval £000	Latest Estimated Cost	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	2019/20 £000	2020/21 £000
CITY OF LONDON FREEMEN'S SCHOOL	370	370	312	58	0	0	0	0	0	0	0
CITY OF LONDON SCHOOL FOR GIRLS	20	20	0	20	0	0	0	0	0	0	0
COMMUNITY SERVICES	7	7	0	7	0	0	0	0	0	0	0
CULTURE, HERITAGE & LIBRARIES	302	303	175	36	92	0	0	0	0	0	0
EPPING FOREST AND COMMONS	695	695	20	18	235	226	196	0	0	0	0
FINANCE	4,398	4,398	3,900	498	0	0	0	0	0	0	0
GUILDHALL SCHOOL OF MUSIC & DRAMA	1,890	1,777	334	1,371	72	0	0	0	0	0	0
HAMPSTEAD HEATH, HIGHGATE WOOD & QUEEN'S PARK	5	5	0	5	0	0	0	0	0	0	0
MARKETS - BILLINGSGATE	32	32	17	10	5	0	0	0	0	0	0
MARKETS - SMITHFIELD	244	244	5	239	0	0	0	0	0	0	0
PLANNING & TRANSPORTATION	25	26	18	8	0	0	0	0	0	0	0
POLICY & RESOURCES	3,570	3,570	0	3,570	0	0	0	0	0	0	0
PROPERTY INVESTMENT BOARD	2,292	1,946	801	653	243	66	25	25	25	25	133
TOTALS FOR CITY'S CASH	13,850	13,393	5,582	6,493	647	292	221	25	25	25	133

SUPPLEMENTARY REVENUE BUDGET

City's Cash

City of London Freemen's School

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
CLFS MASTERPLAN												
42100003	MASTERPLAN PH2 - MAIN HOUSE	CS	193	193	176	17	0	0	0	0	0	0
42100004	MASTERPLAN PH2A - SWIMMING POOL	CS	129	129	110	19	0	0	0	0	0	0
42800003	MASTERPLAN PH2 - MAIN HOUSE	CS	48	48	26	22	0	0	0	0	0	0
Totals for CLFS MASTERPLAN			370	370	312	58	0	0	0	0	0	0
Totals for CITY OF LONDON FREEMEN'S SCHOOL			370	370	312	58	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
City of London School for Girls

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
			20	20	0	20	0	0	0	0	0	0
		HG	20	20	0	20	0	0	0	0	0	0
Totals for GENERAL			20	20	0	20	0	0	0	0	0	0
Totals for CITY OF LONDON SCHOOL FOR GIRLS			20	20	0	20	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Community Services

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>GENERAL</u>												
89800001	SHELTERED UNITS (ALMSHOUSES)	CO	7	7	0	7	0	0	0	0	0	0
Totals for GENERAL			7	7	0	7	0	0	0	0	0	0
Totals for COMMUNITY SERVICES			7	7	0	7	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Culture, Heritage & Libraries

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>MONUMENT</u>												
30800009	MONUMENT ADDITIONAL WORKS	CS	105	105	3	10	92	0	0	0	0	0
Totals for MONUMENT			105	105	3	10	92	0	0	0	0	0
<u>MANSION HOUSE</u>												
30100006	HISTORIC CARRIAGES	CS	171	172	172	0	0	0	0	0	0	0
45800003	LORD MAYOR'S COACH	CS	26	26	0	26	0	0	0	0	0	0
Totals for MANSION HOUSE			197	198	172	26	0	0	0	0	0	0
Totals for CULTURE, HERITAGE & LIBRARIES			302	303	175	36	92	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Epping Forest and Commons

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
<u>WOODREDON AND WARLIES</u>												
82800007	POULTRY SHED DEMOLITION	CS	1	1	0	1	0	0	0	0	0	0
Totals for WOODREDON AND WARLIES			1	1	0	1	0	0	0	0	0	0
<u>EPPING FOREST</u>												
82800006	BALDWINS & BIRCH HALL PARK PONDS	BE	62	62	20	0	24	18	0	0	0	0
Totals for EPPING FOREST			62	62	20	0	24	18	0	0	0	0
<u>WEST WICKHAM AND COULSDON COMMONS</u>												
85800002	KENLEY REVIVAL - ACTIVITY	DO	331	331	0	14	112	109	96	0	0	0
85800003	KENLEY REVIVAL - OTHER	DO	301	301	0	3	99	99	100	0	0	0
Totals for WEST WICKHAM AND COULSDON COMMONS			632	632	0	17	211	208	196	0	0	0
Totals for EPPING FOREST AND COMMONS			695	695	20	18	235	226	196	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Finance

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure		
												2015/16 £000	2016/17 £000	
INFORMATION TECHNOLOGY														
32700027	JOINT NETWORK REFRESH COL RECHARGE	CH	-120	-120	0	-120	0	0	0	0	0			
32800027	JOINT NETWORK REFRESH	CH	280	280	22	258	0	0	0	0	0			
32800029	SUPERFAST CITY	CH	316	316	69	247	0	0	0	0	0			
32800031	END USER DEVICE RENEWAL	CH	95	95	0	95	0	0	0	0	0			
Totals for INFORMATION TECHNOLOGY			571	571	91	480	0	0	0	0	0			
GENERAL														
89800002	SHELTERED UNITS (GRESHAM)	CO	1	1	0	1	0	0	0	0	0			
Totals for GENERAL			1	1	0	1	0	0	0	0	0			
GUILDHALL IMPROVEMENT PROJECT														
55100013	PROJECT MANAGEMENT	CH	3,158	3,158	3,153	5	0	0	0	0	0			
55100018	GIP FINAL ACCOUNT	CH	668	668	656	12	0	0	0	0	0			
Totals for GUILDHALL IMPROVEMENT PROJECT			3,826	3,826	3,809	17	0	0	0	0	0			
Totals for FINANCE			4,398	4,398	3,900	498	0	0	0	0	0			

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Guildhall School of Music & Drama

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure		
												2015/16 £000	2016/17 £000	
GSM D CASH LIMIT														
4480000	GSM D SRP CASH LIMIT BALANCE	CH	913	913	0	913	0	0	0	0	0	0		
Totals for GSM D CASH LIMIT			913	913	0	913	0	0	0	0	0	0		
CAP 2														
4410022	REDECORATIONS / MINOR WORKS (PH2 MILTON COURT)	DB	210	211	60	81	70	0	0	0	0	0		
4480007	ROOF RENEWAL PH2	DB	0	-107	-42	-65	0	0	0	0	0	0		
4480034	REDECORATIONS / MINOR WORKS PHASE 1	DB	321	304	306	-2	0	0	0	0	0	0		
4480035	SUNDIAL BASEMENT WATERPROOFING	DB	15	6	6	0	0	0	0	0	0	0		
4480065	MINOR SPACE PLANNING MODIFICATIONS	DB	2	2	0	2	0	0	0	0	0	0		
Totals for CAP 2			548	416	330	16	70	0	0	0	0	0		
CAP 3														
4480061	AIR HANDLING SYSTEM SUPPLY	DB	113	113	4	109	0	0	0	0	0	0		
4480063	DESIGN REALISATION STUDIO	DB	38	38	0	37	1	0	0	0	0	0		
4480064	SMALL POWER/GENERAL LIGHTING PH4	DB	141	160	0	159	1	0	0	0	0	0		
4480067	SUNDIAL COURT REDECORATIONS	DB	137	137	0	137	0	0	0	0	0	0		
Totals for CAP 3			429	448	4	442	2	0	0	0	0	0		
Totals for GUILDHALL SCHOOL OF MUSIC & DRAMA			1,890	1,777	334	1,371	72	0	0	0	0	0		

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Markets - Billingsgate

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
		CS	32	32	17	10	5	0	0	0	0
			32	32	17	10	5	0	0	0	0
BILLINGSGATE MARKET											
	36100006 FISH HANDLING FACILITIES										
	Totals for BILLINGSGATE MARKET		32	32	17	10	5	0	0	0	0
	Totals for MARKETS - BILLINGSGATE		32	32	17	10	5	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Markets - Smithfield

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	Estimated Expenditure
SMITHFIELD MARKET												
34800004	POULTRY MARKET	CS	244	244	5	239	0	0	0	0	0	
Totals for SMITHFIELD MARKET			244	244	5	239	0	0	0	0	0	
Totals for MARKETS - SMITHFIELD			244	244	5	239	0	0	0	0	0	

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Planning & Transportation

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	
			25	26	18	8	0	0	0	0	0
		BE	25	26	18	8	0	0	0	0	0
Totals for OTHER ITEMS											
Totals for PLANNING & TRANSPORTATION			25	26	18	8	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Policy & Resources

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
<u>OTHER ITEMS</u>											
33800008	CROSSRAIL ART FOUNDATION	CH	3,500	3,500	0	3,500	0	0	0	0	0
Totals for OTHER ITEMS			3,500	3,500	0	3,500	0	0	0	0	0
<u>GENERAL</u>											
33800007	ST LAWRENCE JEWRY CHURCH	CS	70	70	0	70	0	0	0	0	0
Totals for GENERAL			70	70	0	70	0	0	0	0	0
Totals for POLICY & RESOURCES			3,570	3,570	0	3,570	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Property Investment Board

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	Estimated Expenditure					Later yrs £000	
						2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000		
DESIGNATED SALES POOL												
30700049	53 NEW BROAD ST VOIDS	CS	460	403	204	199	0	0	0	0	0	0
30800003	THAMESLINK TUNNEL LIDS	BE	326	308	52	24	25	24	25	25	25	133
30800007	GLEN HOUSE-VACANT OFFICE REFURBISHMENT	CS	57	58	26	32	0	0	0	0	0	0
30800008	35/37 ALFRED PLACE	CS	262	137	134	3	0	0	0	0	0	0
30800050	123/124 NEW BOND ST	CS	343	343	46	237	60	0	0	0	0	0
30800052	98/124 BREWERY RD REFURBISHMENT	CS	45	45	26	19	0	0	0	0	0	0
30800055	26-31 SHOREDITCH HIGH ST	CS	2	2	0	2	0	0	0	0	0	0
30800057	21 WHITEFRIARS ST	CS	65	65	0	34	31	0	0	0	0	0
Totals for DESIGNATED SALES POOL			1,560	1,361	488	550	116	24	25	25	25	133
STRATEGIC PROPERTY ESTATE												
30800006	STRATEGIC ESTATE SITE ONE	CS	732	585	313	103	127	42	0	0	0	0
Totals for STRATEGIC PROPERTY ESTATE			732	585	313	103	127	42	0	0	0	0
Totals for PROPERTY INVESTMENT BOARD			2,292	1,946	801	653	243	66	25	25	25	133

Bridge House Estates Summary Budget

BRIDGE HOUSE ESTATES SUMMARY BY COMMITTEE

<i>Actual</i> 2014-15 £'000	BRIDGE HOUSE ESTATES SUMMARY	<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
20,937	The City Bridge Trust	17,172	20,948	21,404
(1,614)	Culture, Heritage and Libraries	(201)	(339)	(361)
(11,257)	Finance	(10,555)	(10,344)	(10,452)
3,676	Planning and Transportation	3,585	3,794	3,943
(14,050)	Property Investment Board	(13,649)	(15,208)	(14,476)
(2,308)	Total Bridge House Estates	(3,648)	(1,149)	58

THE CITY BRIDGE TRUST COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	THE CITY BRIDGE TRUST COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
734	Employees		854	926	1,144
2	Transport Related Expenses		4	4	4
264	Supplies and Services		341	372	226
1,000	TOTAL Expenditure		1,199	1,302	1,374
	Income				
(42)	Customer, Client Receipts		(104)	(104)	(107)
(42)	TOTAL Income		(104)	(104)	(107)
958	TOTAL LOCAL RISK	A	1,095	1,198	1,267
	CENTRAL RISK				
19,871	Supplies and Services		15,950	19,618	20,000
32	Capital Charges		32	32	30
19,903	Total Expenditure		15,982	19,650	20,030
19,903	TOTAL CENTRAL RISK	B	15,982	19,650	20,030
	RECHARGES				
240	Central Recharges		259	264	271
(164)	Recharges Within Fund		(164)	(164)	(164)
76	TOTAL RECHARGES	C	95	100	107
20,937	TOTAL NET EXPENDITURE	A+B+C	17,172	20,948	21,404

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
20,937	The City Bridge Trust		17,172	20,948	21,404
20,937	TOTAL		17,172	20,948	21,404

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> 2014-15 <i>£'000</i>	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
	LOCAL RISK				
	Expenditure				
1,501	Employees		1,745	2,004	2,127
462	Premises Related Expenses		740	1,098	1,024
10	Transport Related Expenses		5	7	7
918	Supplies and Services		881	1,120	1,057
2,891	TOTAL Expenditure		3,371	4,229	4,215
	Income				
(4,903)	Customer, Client Receipts		(3,896)	(5,100)	(5,100)
(4,903)	TOTAL Income		(3,896)	(5,100)	(5,100)
(2,012)	LOCAL RISK (excl. City Surveyor Local Risk)		(525)	(871)	(885)
128	City Surveyor Local Risk		132	132	137
(1,884)	TOTAL LOCAL RISK	A	(393)	(739)	(748)
	CENTRAL RISK				
6	Capital Charges		56	57	56
6	Total Expenditure		56	57	56
6	TOTAL CENTRAL RISK	B	56	57	56
	RECHARGES				
270	Central Recharges		146	349	337
(6)	Recharges Within Fund		(10)	(6)	(6)
264	TOTAL RECHARGES	C	136	343	331
(1,614)	TOTAL NET INCOME	A+B+C	(201)	(339)	(361)

<i>Actual</i> 2014-15 <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
(1,614)	Tower Bridge Tourism		(201)	(339)	(361)
(1,614)	TOTAL		(201)	(339)	(361)

FINANCE COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	FINANCE COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
0	Repairs and Maintenance (City Surveyor)		13	0	0
0	LOCAL RISK (City Surveyor)		13	0	0
0	TOTAL LOCAL RISK	A	13	0	0
	CENTRAL RISK				
3,515	Supplies and Services		3,569	3,569	3,569
71	Capital Charges		571	736	592
1,675	Transfer to Reserves		1,683	2,249	2,260
0	Contingencies		370	300	364
5,261	Total Expenditure		6,193	6,854	6,785
(17,472)	Investment Income		(17,475)	(18,041)	(18,052)
(17,472)	Total Income		(17,475)	(18,041)	(18,052)
(12,211)	TOTAL CENTRAL RISK	B	(11,282)	(11,187)	(11,267)
	RECHARGES				
614	Central Recharges		531	556	526
174	Recharges Within Fund		178	174	174
166	Recharges Across Funds		5	113	115
954	TOTAL RECHARGES	C	714	843	815
(11,257)	TOTAL NET INCOME	A+B+C	(10,555)	(10,344)	(10,452)

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
(11,257)	Corporate and Democratic Core		(10,555)	(10,344)	(10,452)
(11,257)	TOTAL		(10,555)	(10,344)	(10,452)

PLANNING AND TRANSPORTATION COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> 2014-15 £'000	PLANNING AND TRANSPORTATION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> Budget 2015-16 £'000	<i>Latest Approved</i> Budget 2015-16 £'000	<i>Original</i> Budget 2016-17 £'000
	LOCAL RISK				
	Expenditure				
1,118	Employees		1,104	1,106	1,176
464	Premises Related Expenses		454	463	465
3	Transport Related Expenses		4	4	4
137	Supplies and Services		91	91	91
1,722	TOTAL Expenditure		1,653	1,664	1,736
1,722	TOTAL LOCAL RISK	A	1,653	1,664	1,736
	CENTRAL RISK				
1,056	Premises Related Expenses		1,077	1,077	1,093
2	Supplies and Services		55	55	55
71	Capital Charges		22	21	18
1,129	Total Expenditure		1,154	1,153	1,166
1,129	TOTAL CENTRAL RISK	B	1,154	1,153	1,166
	RECHARGES				
829	Central Recharges		782	885	941
(4)	Recharges Within Fund		(4)	(4)	(4)
0	Recharges Across Fund		0	96	104
825	TOTAL RECHARGES	C	778	977	1,041
3,676	TOTAL NET EXPENDITURE	A+B+C	3,585	3,794	3,943

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original</i> Budget 2015-16 £'000	<i>Latest Approved</i> Budget 2015-16 £'000	<i>Original</i> Budget 2016-17 £'000
1,838	Bridges		1,873	1,983	2,037
1,838	Tower Bridges Operational		1,712	1,811	1,906
3,676	TOTAL		3,585	3,794	3,943

PROPERTY INVESTMENT BOARD - BRIDGE HOUSE ESTATES

<i>Actual</i> 2014-15 <i>£'000</i>	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
	LOCAL RISK				
	Expenditure				
588	Employees		624	624	624
3,394	Premises Related Expenses		3,360	3,294	3,542
999	Supplies and Services		1,039	1,329	1,457
4,981	TOTAL Expenditure		5,023	5,247	5,623
	Income				
(288)	Other Grants, Reimbursements and Contributions		(974)	(308)	(505)
(2,211)	Customer, Client Receipts		(1,890)	(2,701)	(2,843)
(69)	Transfer from Reserve		0	0	0
(2,568)	TOTAL Income		(2,864)	(3,009)	(3,348)
2,413	TOTAL LOCAL RISK	A	2,159	2,238	2,275
	CENTRAL RISK				
103	Supplies and Services		0	0	0
91	Capital Charges		91	92	84
274	Transfer to Reserve		957	956	1,231
468	Total Expenditure		1,048	1,048	1,315
(19,822)	Customer, Client Receipts		(19,888)	(21,633)	(21,269)
(19,822)	Total Income		(19,888)	(21,633)	(21,269)
(19,354)	TOTAL CENTRAL RISK	B	(18,840)	(20,585)	(19,954)
	RECHARGES				
1,982	Central Recharges		2,142	2,114	2,185
909	Recharges Across Funds		890	1,025	1,018
2,891	TOTAL RECHARGES	C	3,032	3,139	3,203
(14,050)	TOTAL NET INCOME	A+B+C	(13,649)	(15,208)	(14,476)

<i>Actual</i> 2014-15 <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> 2015-16 <i>£'000</i>	<i>Latest Approved Budget</i> 2015-16 <i>£'000</i>	<i>Original Budget</i> 2016-17 <i>£'000</i>
(14,050)	Bridge House Estates		(13,649)	(15,208)	(14,476)
(14,050)	TOTAL		(13,649)	(15,208)	(14,476)

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The source codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BE =	Director of the Built Environment	DB =	Managing Director of the Barbican Centre
CH =	Chamberlain	DO =	Director of Open Spaces
CO =	Director of Community & Children's Services	HA / LB =	Director of Culture, Heritage & Libraries, LMA
CP =	Commissioner of the City of London Police	HG =	Headmistress, City of London Girls' School
CS =	City Surveyor	MK =	Director of Markets & Consumer Protection

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the estimated expenditure columns to its right hand..

ESTIMATED EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

**CAPITAL EXPENDITURE SUMMARY
BRIDGE HOUSE ESTATES**

General Expenditure Summary	ESTIMATED EXPENDITURE									
	COMMITTEE	Latest	Latest	Exp. pre	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
		Approval	Estimated	01/04/15	£000	£000	£000	£000	£000	£000
CULTURE, HERITAGE & LIBRARIES	1,030	1,025	1,011	14	0	0	0	0	0	0
FINANCE	976	976	844	21	71	40	0	0	0	0
PROPERTY INVESTMENT BOARD	53,604	53,488	6,529	26,722	14,373	5,864	0	0	0	0
TOTALS FOR BRIDGE HOUSE ESTATES	55,610	55,489	8,384	26,757	14,444	5,904	0	0	0	0

CAPITAL BUDGET
Bridge House Estates
Culture, Heritage & Libraries

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
<u>TOWER BRIDGE</u>												
69100001	TOWER BRIDGE GLASS VIEWING PANELS	BE	929	929	917	12	0	0	0	0	0	
69100001	TOWER BRIDGE GLASS VIEWING PANELS	CS	101	96	94	2	0	0	0	0	0	
Totals for TOWER BRIDGE			1,030	1,025	1,011	14	0	0	0	0	0	
Totals for CULTURE, HERITAGE & LIBRARIES			1,030	1,025	1,011	14	0	0	0	0	0	

CAPITAL BUDGET
Bridge House Estates
Finance

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval		Exp. pre 01/04/15	2015/16		2016/17		2017/18		2018/19		2019/20		Later yrs		
			£000	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
REIMBURSEMENTS TO CITY'S CASH																		
7010002	CORPORATE CAPITAL PROJECTS	CH	976	976	844	21	71	40	0	0	0	0	0	0	0	0	0	
Totals for REIMBURSEMENTS TO CITY'S CASH			976	976	844	21	71	40	0	0	0	0	0	0	0	0	0	
Totals for FINANCE			976	976	844	21	71	40	0	0	0	0	0	0	0	0	0	

CAPITAL BUDGET
 Bridge House Estates
 Property Investment Board

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000	
<u>GENERAL</u>												
68100019	21 LIME ST - FREEHOLD DEVELOPMENT	CS	32,272	32,272	54	19,923	6,488	5,807	0	0	0	
Totals for GENERAL			32,272	32,272	54	19,923	6,488	5,807	0	0	0	
<u>DESIGNATED SALES POOL</u>												
68100009	BRIDGE MASTER'S CAR PARK	CS	2,187	2,187	1,029	1,069	45	44	0	0	0	
68100011	BRIDGE MASTER'S HOUSE PH2	CS	5,930	5,854	1,082	3,768	1,004	0	0	0	0	
68100012	1/5 LONDON WALL BUILDINGS REFURBISHMENT	CS	4,009	3,989	3,937	52	0	0	0	0	0	
68100013	181 QUEEN VICTORIA ST. REFURBISHMENT	CS	9,206	9,186	427	1,910	6,836	13	0	0	0	
Totals for DESIGNATED SALES POOL			21,332	21,216	6,475	6,799	7,885	57	0	0	0	
Totals for PROPERTY INVESTMENT BOARD			53,604	53,488	6,529	26,722	14,373	5,864	0	0	0	

SUPPLEMENTARY REVENUE EXPENDITURE SUMMARY
BRIDGE HOUSE ESTATES

General Expenditure Summary		ESTIMATED EXPENDITURE									
COMMITTEE	Latest Approval £000	Latest Estimated £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000		
										Cost	Estimated
CULTURE, HERITAGE & LIBRARIES	70	57	0	19	38	0	0	0	0	0	0
PLANNING AND TRANSPORTATION	375	375	1	374	0	0	0	0	0	0	0
PROPERTY INVESTMENT BOARD	1,488	1,433	196	271	487	479	0	0	0	0	0
TOTALS FOR BRIDGE HOUSE ESTATES	1,913	1,865	197	664	525	479	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates
Culture, Heritage & Libraries

											Estimated Expenditure			
Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000			
<u>TOWER BRIDGE</u>														
69800002	ENGINE ROOMS / RECEPTION / GIFT SHOP	CS	30	18	0	8	10	0	0	0	0			
Totals for TOWER BRIDGE			30	18	0	8	10	0	0	0	0			
<u>BRIDGE REPAIRS/MAINT/MAJOR WKS FUND</u>														
69800003	HIGH LEVEL WALKWAYS / ROOF COVERINGS	CS	40	39	0	11	28	0	0	0	0			
Totals for BRIDGE REPAIRS/MAINT/MAJOR WKS FUND			40	39	0	11	28	0	0	0	0			
Totals for CULTURE, HERITAGE & LIBRARIES			70	57	0	19	38	0	0	0	0			

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates
Planning and Transportation

Estimated Expenditure

Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16	2016/17	2017/18	2018/19	2019/20	Later yrs
						£000	£000	£000	£000	£000	£000
<u>BRIDGE REPAIRS/MAINT/MAJOR WKS FUND</u>											
7210006	BRIDGEMASTER'S HOUSE PH2 -WORKSHOP	CS	22	22	0	22	0	0	0	0	0
7280012	BASCULE REDECK / NORTHERN.APPROACH WATERPROOF	BE	353	353	1	352	0	0	0	0	0
Totals for BRIDGE REPAIRS/MAINT/MAJOR WKS FUND			375	375	1	374	0	0	0	0	0
Totals for PLANNING AND TRANSPORTATION			375	375	1	374	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates
Property Investment Board

Estimated Expenditure											
Project No.	Project Title	Implementing Department	Latest Approval £000	Latest Estimated Cost £000	Exp. pre 01/04/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Later yrs £000
DESIGNATED SALES POOL											
68100008	COLECHURCH HOUSE	CS	706	676	157	217	302	0	0	0	0
68700013	181 QUEEN VICTORIA ST VOIDS	CS	622	622	0	0	143	479	0	0	0
68800018	FINSBURY HOUSE REFURBISHMENT	CS	45	40	39	1	0	0	0	0	0
68800020	64 & 65 LONDON WALL REFURBISHMENT	CS	85	85	0	43	42	0	0	0	0
68800021	CANDLEWICK HOUSE REFURBISHMENT	CS	10	10	0	10	0	0	0	0	0
Totals for DESIGNATED SALES POOL			1,468	1,433	196	271	487	479	0	0	0
Totals for PROPERTY INVESTMENT BOARD			1,468	1,433	196	271	487	479	0	0	0

Guildhall Administration Summary Budget

GUILDHALL ADMINISTRATION SUMMARY BY COMMITTEE

<i>Actual</i> 2014-15 £'000	GUILDHALL ADMINISTRATION SUMMARY	<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
	Gross Expenditure			
0	Culture, Heritage and Libraries	913	0	0
11,005	Establishment	10,995	11,682	11,158
51,341	Finance	51,589	51,780	53,624
62,346		63,497	63,462	64,782
(62,346)	Recovery of Central Support Costs	(63,497)	(63,462)	(64,782)
0	Total Guildhall Administration	0	0	0

Guildhall Administration encompasses the central support services for the City, and is fully recharged to the three main City funds, the Housing Revenue Account, Museum of London and other external bodies in accordance with the level of support provided. Consequently, after recharges, the net expenditure on Guildhall Administration is nil.

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i> 2014-15 £'000	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
	RECHARGES				
0	Recharges Across Funds		913	0	0
0	TOTAL RECHARGES	A	913	0	0
0	RECOVERY OF CENTRAL SUPPORT COSTS	B	(913)	0	0
0	TOTAL NET EXPENDITURE	A+B	0	0	0

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED		<i>Original Budget 2015-16 £'000</i>	<i>Latest Approved Budget 2015-16 £'000</i>	<i>Original Budget 2016-17 £'000</i>
0	London Metropolitan Archives		913	0	0
0	Recovery of Central Support Costs		(913)	0	0
0	TOTAL		0	0	0

ESTABLISHMENT COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	ESTABLISHMENT COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
10,021	Employees		10,002	10,314	10,060
23	Premises Related Expenses		0	0	0
17	Transport Related Expenses		12	14	6
1,405	Supplies and Services		1,387	1,802	1,005
107	Third Party Payments		126	51	51
106	Transfer to Reserve		0	0	0
0	Contingencies		2	2	2
11,679	TOTAL Expenditure		11,529	12,183	11,124
	Income				
(34)	Other Grants, Reimbursements and Contributions		(36)	(34)	(34)
(2,103)	Customer, Client Receipts		(2,081)	(2,074)	(1,529)
(2,137)	TOTAL Income		(2,117)	(2,108)	(1,563)
9,542	TOTAL LOCAL RISK	A	9,412	10,075	9,561
	CENTRAL RISK				
261	Employee Expenses		153	216	147
17	Supplies and Services		29	29	29
48	Third Party Payments		30	40	40
0	Contingencies		16	16	16
326	Total Expenditure		228	301	232
(496)	Customer, Client Receipts		(209)	(243)	(200)
(496)	Total Income		(209)	(243)	(200)
(170)	TOTAL CENTRAL RISK	B	19	58	32
	RECHARGES				
1,796	Central Recharges		1,683	1,703	1,735
(29)	Recharges Within Fund		(30)	(31)	(32)
(134)	Recharges Across Funds		(89)	(123)	(138)
1,633	TOTAL RECHARGES	C	1,564	1,549	1,565
(11,005)	RECOVERY OF CENTRAL SUPPORT COSTS	D	(10,995)	(11,682)	(11,158)
0	TOTAL NET EXPENDITURE	A+B+C+D	0	0	0

<i>Actual</i> <i>2014-15</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2015-16</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2016-17</i> <i>£'000</i>
6,807	Town Clerk's Office		6,786	7,135	6,727
3,100	Comptroller and City Solicitor		3,136	3,381	3,170
1,098	Corporate Services		1,073	1,166	1,261
0	Printing and Stationery Section		0	0	0
11,005			10,995	11,682	11,158
(11,005)	Recovery of Central Support Costs		(10,995)	(11,682)	(11,158)
0	TOTAL		0	0	0

FINANCE COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
2014-15	<i>Analysis of Service Expenditure</i>		2015-16	2015-16	2016-17
£'000			£'000	£'000	£'000
	LOCAL RISK				
	Expenditure				
17,396	Employees		17,813	17,806	17,396
3,566	Premises Related Expenses		3,121	3,349	3,469
47	Transport Related Expenses		63	58	57
7,022	Supplies and Services		5,638	5,714	6,001
28,031	TOTAL Expenditure		26,635	26,927	26,923
	Income				
(2,458)	Customer, Client Receipts		(1,973)	(1,916)	(2,074)
(278)	Transfer from Reserves		0	0	0
(2,736)	TOTAL Income		(1,973)	(1,916)	(2,074)
25,295	LOCAL RISK (excl. City Surveyor Local Risk)		24,662	25,011	24,849
799	City Surveyor Local Risk		1,904	1,010	2,320
26,094	TOTAL LOCAL RISK	A	26,566	26,021	27,169
	CENTRAL RISK				
14,043	Premises Related Expenses		14,501	14,730	16,151
90	Transport Related Expenses		70	70	76
2,893	Supplies and Services		1,806	2,271	2,082
17,026	Total Expenditure		16,377	17,071	18,309
(352)	Other Grants, Reimbursements and Contributions		(228)	(335)	(339)
(2,463)	Customer, Client Receipts		(2,985)	(2,304)	(2,954)
(32)	Investment Income		0	0	0
(2,847)	Total Income		(3,213)	(2,639)	(3,293)
14,179	TOTAL CENTRAL RISK	B	13,164	14,432	15,016
	RECHARGES				
2,978	Central Recharges		3,859	3,075	3,186
29	Recharges Within Fund		30	31	32
8,061	Recharges Across Funds		7,970	8,221	8,221
11,068	TOTAL RECHARGES	C	11,859	11,327	11,439
(51,341)	RECOVERY OF CENTRAL SUPPORT COSTS	D	(51,589)	(51,780)	(53,624)
0	TOTAL NET EXPENDITURE	A+B+C+D	0	0	0

FINANCE COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i> 2014-15 £'000	SERVICES MANAGED	<i>Original</i> <i>Budget</i> 2015-16 £'000	<i>Latest Approved</i> <i>Budget</i> 2015-16 £'000	<i>Original</i> <i>Budget</i> 2016-17 £'000
9,505	Chamberlain's Department - General	10,498	9,124	9,008
2,452	Chamberlain's Department - City Procurement	2,467	2,862	2,700
11,095	Chamberlain's Department - Insurances	10,661	11,883	12,665
9,167	Chamberlain's Department - IT Services	8,147	8,294	8,152
10,968	Guildhall Administration - City Surveyor	12,269	11,819	13,301
0	Guildhall Administration - Remembrancer	0	0	0
1,655	Public Relations - Town Clerk	1,366	1,364	1,347
6,499	City Surveyors Department	6,181	6,434	6,451
51,341		51,589	51,780	53,624
(51,341)	Recovery of Central Support Costs	(51,589)	(51,780)	(53,624)
0	TOTAL	0	0	0